



Town of Inuvik

2017

Operating Budget

&

Capital Budget

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Capital Budget

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INTRODUCTION

The Operating and Capital Budgets represent the planned operating and capital needs of the Town of Inuvik for 2017. The Budgets reflect the funds that Council and Administration feel are important to continue to provide the level of service that the residents expect as well as to replace, repair and maintain Town infrastructure. Salaries and Benefits account for 33% of the total Operating Budget of \$13,674,360. The budget report on page DS – 2 shows details by Department of the projected revenues and expenditures and the pie charts on page “iv” shows revenue and expenditures by major source.

This document contains Summary of Revenues and Expenditures and overall Operating summary and details for each Departmental of its expected revenues and expenditures.

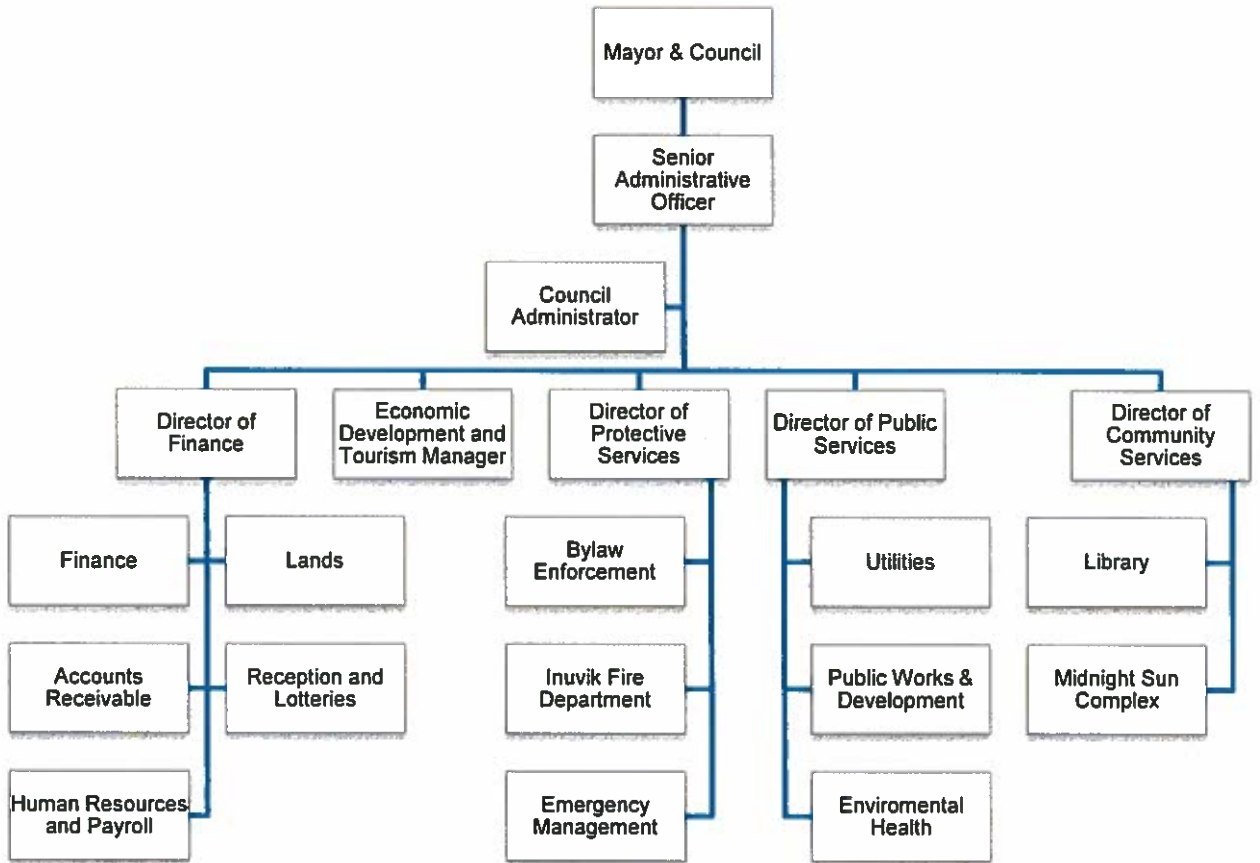
The Operating Budget includes a tax increase of 3.0%. The Education Mills rate has increased by 1.1% which is set by the Government of the Northwest Territories.

Amortization is shown in Department 60 – Utilities and Department 90 - Fiscal Services are a non-cash item and provided for information. These amounts represent the depreciation for 2017 of the town assets over their useful lives.

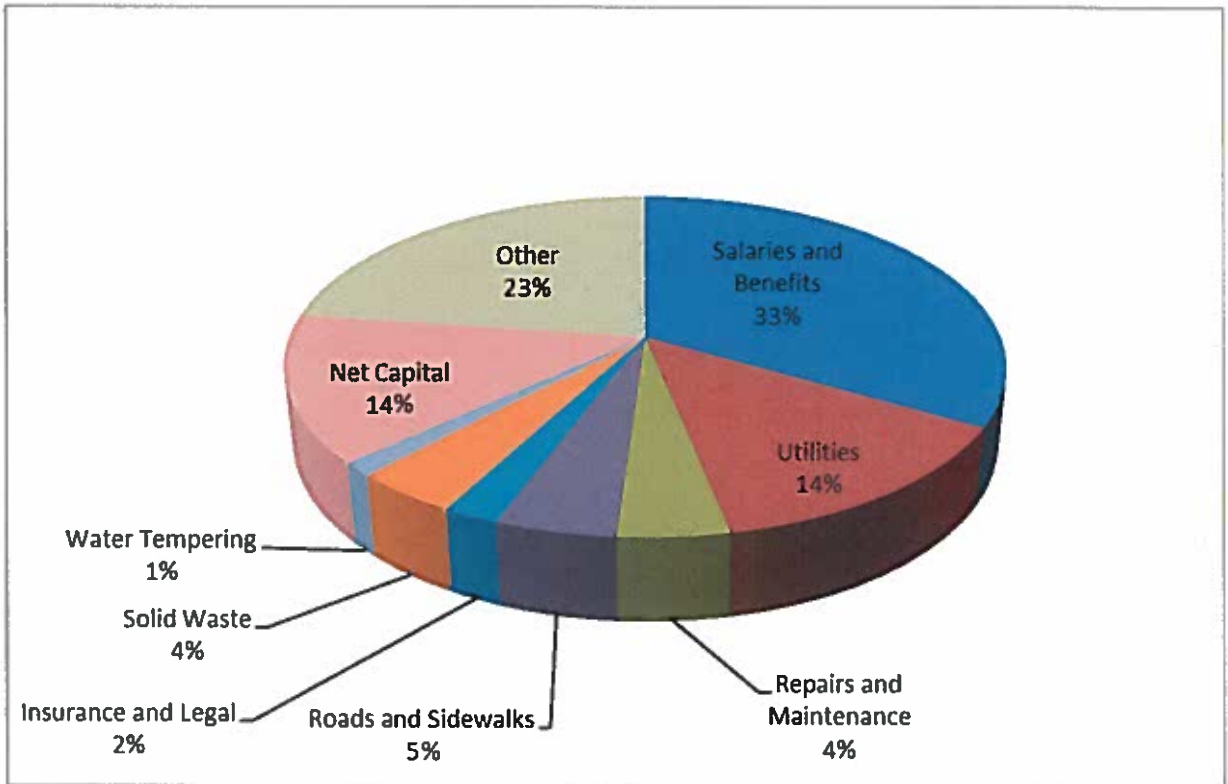
The financial information in the Operating Budget is presented on a comparative basis at the department summary and detail level for the 2015 Actual, 2016 Budget, and 2016 Actual and 2017 Budget. The Capital Budget represents a 5 year anticipated requirement of expenditures with a useful life exceeding one year starting in 2017 as well as additional 2 year capital expenditures where the Town will receive 75% funding through the Clean Water and Wastewater Funds.

Council and staff feel this is a fiscally responsible budget and ensures the residents and our funding partners that we are providing good stewardship to the revenues entrusted to the Town and spending it wisely and on necessary and relative items in order to operate the Town.

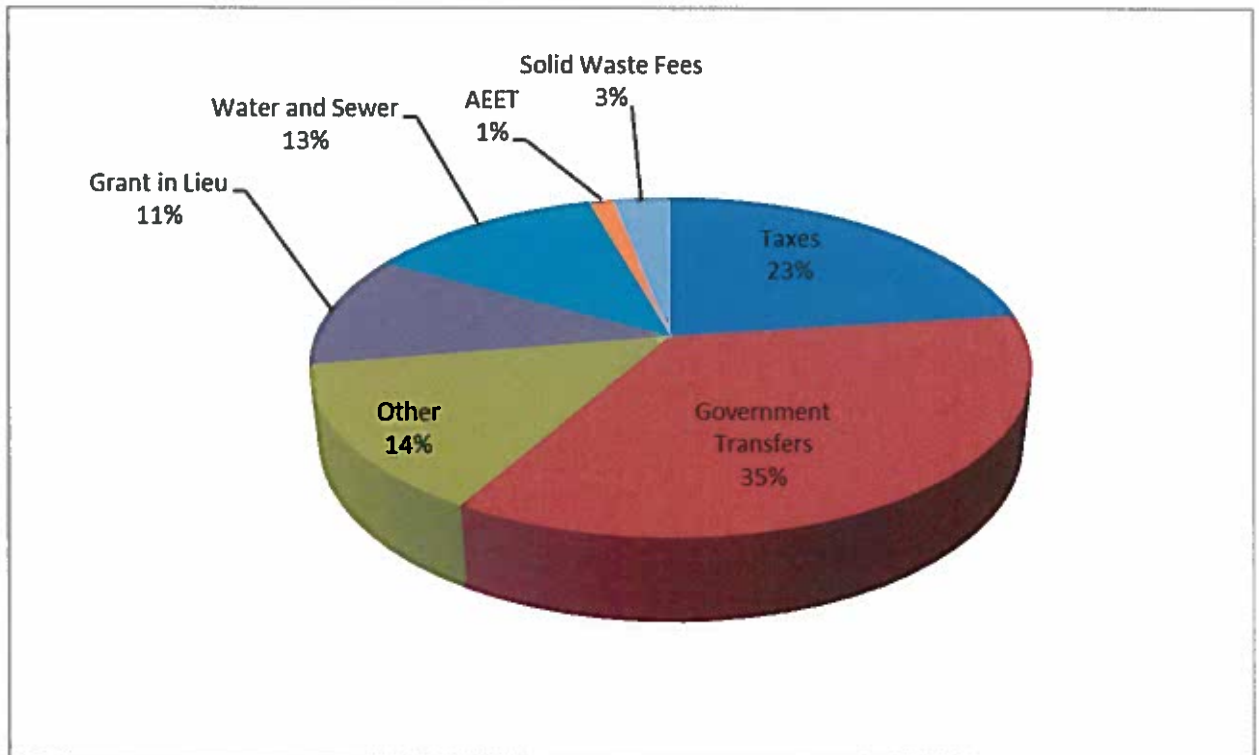
Organizational Chart

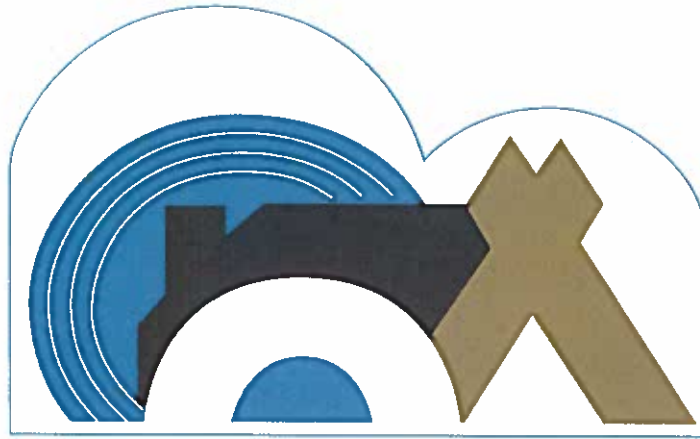


WHERE THE MONEY WILL BE SPENT



WHERE THE MONEY COMES FROM





Town of Inuvik

2017

Operating Budget

**Town of Inuvik
Interim Operating Budget
For The Year Ended December 31, 2017**

	2015 Actuals	2016 Budget	2016 31-Dec	2017 Budget
<u>REVENUES</u>				
Administrative	\$ 6,287,539	\$ 6,484,750	\$ 6,608,812	\$ 6,511,610
Protective Services	90,559	107,800	74,661	111,450
Public Works	25,000	23,750	27,590	20,000
Environmental	475,444	484,500	634,086	484,500
Economic Development/Tourism	79,211	506,700	240,557	359,000
Utilities	2,996,482	2,952,000	3,184,407	2,865,600
Recreation	571,312	488,050	500,241	479,050
Library	104,546	85,900	87,918	85,900
Land	34,443	219,250	211,933	49,650
Fiscal	3,941,056	3,838,000	3,865,892	4,914,300
	\$ 14,605,592	\$ 15,190,700	\$ 15,436,097	\$ 15,881,060
<u>EXPENSES</u>				
Administrative	\$ 2,632,337	\$ 2,662,250	\$ 2,543,134	\$ 2,774,960
Protective Services	975,209	1,005,180	884,675	979,070
Public Works	1,461,263	1,461,570	1,252,017	1,400,980
Environmental	689,651	747,400	798,969	774,400
Economic Development/Tourism	527,380	815,750	536,952	725,230
Utilities	2,004,189	2,095,450	2,082,413	2,356,120
Recreation	3,804,913	3,743,830	3,537,499	3,648,890
Library	550,512	580,560	586,811	592,410
Land	24,835	126,750	119,442	32,300
Fiscal	59,801	531,600	43,696	390,000
	\$ 12,730,090	\$ 13,770,340	\$ 12,385,608	\$ 13,674,360
Surplus/(Deficit)	\$ 1,875,502	\$ 1,420,360	\$ 3,050,489	\$ 2,206,700
Net Transfers to Capital Expenditures	8,196,480	1,420,360	5,897,645	2,206,700
	\$ 8,196,480	\$ 1,420,360	\$ 5,897,645	\$ 2,206,700
Surplus (Deficit) after Transfers	\$ (6,320,978)	\$ -	\$ (2,847,156)	\$ -
Amortization	\$ 2,650,411	\$ 3,500,000	\$ 3,168,121	\$ 3,500,000



Town of Inuvik

Department 10

Administrative

ADMINISTRATIVE

The Administrative Department includes Council and General Administration. Council provides strategic direction for the Town and approves policies and By-Laws under which staff must carry out their daily functions. Staff in this department provide administrative and advisory services to Council as well as provides services to the public, suppliers and staff. Administration is responsible for support and maintenance of the computer systems and data communications.

This Department includes Council, SAO, Council Administrator, Director of Finance, Accounts Payable, Accounts Receivable, Human Resources/Payroll, Property Taxation and Reception/Lotteries.

The Department has a total budgeted full-time staff complement of 7 employees.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Administrative Revenue	\$ 6,229,838	\$ 6,458,750	\$ 6,497,444	\$ 6,485,410
Total Building/Development Revenue	57,701	26,000	111,368	26,200
Total Revenue	\$ 6,287,539	\$ 6,484,750	\$ 6,608,812	\$ 6,511,610
Expenditures:				
Legislative Expenses	\$ 192,952	\$ 250,560	\$ 160,775	\$ 185,590
Gen. Administrative Expenses	2,439,385	2,411,690	2,382,359	2,589,370
Total Expenditures	\$ 2,632,337	\$ 2,662,250	\$ 2,543,134	\$ 2,774,960
Net Budget Variance	\$ 3,655,202	\$ 3,822,500	\$ 4,065,678	\$ 3,736,650

**Town of Inuvik
Department 10 - Administrative**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Land Taxes	\$ 3,363,516	\$ 3,579,860	\$ 3,653,319	\$ 3,638,820
Property Taxes - Education Portion	615,124	636,830	636,830	651,840
Property Taxes - Bad Debt Expense	(194,000)	-	-	-
Grants in Lieu - Federal	323,430	287,750	308,373	277,180
Grants in Lieu - GNWT	1,206,897	1,328,800	1,299,279	1,362,090
Grants in Lieu - NWTPC	66,247	60,490	60,488	56,120
Grants in Lieu - CBC	6,631	6,090	6,098	6,280
Senior Citizen Tax Grant	57,279	50,430	80,664	82,580
Administrative Recoveries	16,954	25,000	39,534	20,000
GNAF Recoveries	1,610	1,500	1,859	1,500
Tax Certificates	4,750	3,000	6,000	3,000
Tax Penalties & Interest	290,202	170,000	99,152	80,000
Business Licenses	27,000	23,000	20,250	20,000
Education Tax	5,000	5,000	5,000	5,000
Interest earned on Investments	9,903	3,000	2,598	3,000
Management Fee - Lotteries	28,000	28,000	28,000	28,000
Management Fee - Utilities	250,000	250,000	250,000	250,000
CA - Administration	39,988	-	-	-
CA - Energy Consultant - Natural Gas	111,307	-	-	-
Total Administrative Revenue	\$ 6,229,838	\$ 6,458,750	\$ 6,497,444	\$ 6,485,410
Building Permits	\$ 34,160	\$ -	\$ -	\$ -
Development Permits	22,321	25,000	110,318	25,000
Moving & Demolition Permits	1,120	1,000	750	1,000
Home Occupation Permits	100	-	300	200
Zoning Compliance Certificates	-	-	-	-
Zoning & General Plan Sales	-	-	-	-
Total Building/Development Revenue	\$ 57,701	\$ 26,000	\$ 111,368	\$ 26,200
Total Revenue	\$ 6,287,539	\$ 6,484,750	\$ 6,608,812	\$ 6,511,610
<u>LEGISLATIVE EXPENSES</u>				
Mayors / Councillors Indemnity	\$ 112,533	\$ 158,600	\$ 103,448	\$ 115,000
CPP/EI - Mayor & Councillors	3,585	3,800	2,881	3,740
Group Insurance	2,531	2,740	106	350
Pension Plan	4,096	7,090	-	-
Northern Allowance	11,037	14,330	7,215	9,000
Conventions & Delegations	32,794	35,000	23,991	30,000
Donations	7,322	10,000	9,000	10,500
Election/Plebiscite Expenses	1,276	-	-	-
Legislative Expenditures	5,685	7,000	2,161	5,000
Publications, Memberships, Sub.	12,093	12,000	11,973	12,000
Total Legislative Expense	\$ 192,952	\$ 250,560	\$ 160,775	\$ 185,590

**Town of Inuvik
Department 10 - Administrative**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>GEN. ADMINISTRATIVE EXPENSES</u>				
Education Requisition	\$ 615,124	\$ 636,830	\$ 636,830	\$ 651,840
GNAF Travel, Freight, Wages	1,650	1,500	1,734	1,500
Salaries	565,746	621,400	628,667	654,600
Casual Wages	975	-	-	17,030
CPP/EI	28,210	28,200	26,139	27,530
Group Insurance	21,368	22,700	25,382	26,550
Pension Plan Costs	41,190	49,600	49,680	52,400
Northern Allowance	89,266	99,600	89,808	97,650
Workers Compensation	12,825	89,400	95,414	97,130
Recruitment	51,673	20,000	32,786	15,000
Medical Travel	474	1,000	3,476	1,000
Accounting/Auditing/Consulting	219,631	75,000	37,398	40,000
Advertising	1,654	10,000	3,073	6,000
Bank Service Charges	1,974	3,000	1,510	3,000
Business Travel	2,213	10,000	1,739	8,000
Computer Software/Hardware	26,586	20,000	4,067	10,000
Computer Support	35,521	40,000	37,068	40,000
Credit Card Charges	31,412	35,000	28,763	35,000
Courier, Freight & Postage	10,613	15,000	13,723	15,000
Court of Revision	400	400	200	400
General Insurance	202,522	207,000	206,536	226,200
Bad Debt Expense	33,602	15,000	(54,047)	15,000
Legal	59,399	75,000	95,921	110,180
Lottery Share - Inuvialuit	5,000	5,000	5,000	5,000
Lottery Share - Gwich'in	5,000	5,000	5,000	5,000
Professional Development	31,266	20,000	20,431	29,000
Publications, Memberships, Sub.	2,478	3,700	4,253	3,700
Repairs & Maintenance - Equipment	3,432	8,000	706	8,000
Special Events	15,856	20,000	14,286	25,000
Supplies & Stationery	25,430	25,000	25,708	25,000
Health and Safety Supplies	431	500	-	500
Tax Collection - Legal	-	-	-	-
Tax Collection - Legal Cost Recovery	-	(3,000)	(1,650)	(3,000)
Tax Forgiveness - Seniors & Disabled	114,558	100,860	155,792	165,160
Telephone & Fax	17,209	17,500	26,271	25,000
Utilities - Electricity	53,139	50,000	61,194	59,000
Utilities - Heat	47,423	60,000	61,789	60,000
Utilities - Water & Sewer	16,796	10,500	21,556	18,000
Xerox	16,469	13,000	16,156	13,000
CA - Administration	30,870	-	-	-
Total Gen. Administrative Expense	\$ 2,439,385	\$ 2,411,690	\$ 2,382,359	\$ 2,589,370
Total Expenses	\$ 2,632,337	\$ 2,662,250	\$ 2,543,134	\$ 2,774,960
Net Budget Variance	\$ 3,655,202	\$ 3,822,500	\$ 4,065,678	\$ 3,736,650



Town of Inuvik

Department 20

Protective Services

Protective Services

The Protective Services Department includes the Fire Department, By-Law Enforcement, Animal Control, and Emergency Measures. The Protective Services Department is under the direction of the Director of Protective Services.

By-Law Enforcement and Animal Control have 2 By-Law Officers to ensure the Town By-Laws are adhered to, which includes traffic violations, Passenger Transportation By-law, animal control, and enforcement of other Municipal By-laws as required.

The Fire Department has a full time Fire Chief (Director of Protective Services), full-time Deputy Fire Chief and 41 Paid-on-Call Firefighters consisting of 2 Platoon Chiefs, 5 Lieutenants, 2 Dispatchers, 30 Firefighters, 1 Medic (Health and Wellness Coordinator) and 1 Chaplin. Operational response requirements are listed in the Fire Department Establishing and Regulating By-Law; and other responsibilities include Public Fire Safety Education and Fire and Life Safety Inspections. Fire Department training is delivered to the National Fire Protection Association Standard which is recognized worldwide. Accreditation is through the College of the Rockies under contract with the School of Community Government.

The Town of Inuvik has a comprehensive Emergency Measures program that includes an emergency plan, training and annual exercises.

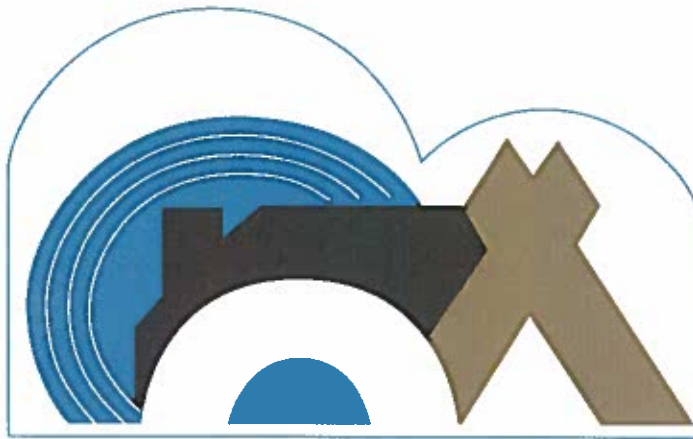
	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 90,559	\$ 107,800	\$ 74,661	\$ 111,450
Expenditures:				
Animal Control Expenses	\$ 22,254	\$ 21,500	\$ 26,510	\$ 25,500
By-Law Enforcement Expenses	275,904	289,920	200,269	249,850
Emergency Measures Expenses	12,504	15,000	11,047	15,000
Fire Protection Expenses	664,547	678,760	646,849	688,720
Total Expenditures	\$ 975,209	\$ 1,005,180	\$ 884,675	\$ 979,070
Net Budget Variance	\$ (884,650)	\$ (897,380)	\$ (810,014)	\$ (867,620)

**Town of Inuvik
Department 20 - Protective Services**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Fire Department Recoveries	\$ 30,242	\$ 25,000	\$ 33,698	\$ 30,000
Animal Control - Fees	5,675	-	-	-
Animal Control - Dog Licence	-	1,400	1,292	1,400
Animal Control - Impound Fees	-	4,600	3,330	4,000
ATV - Fees	558	300	755	550
Taxi Permits / Transfers	5,800	7,000	16,650	7,000
Traffic Control Fines	5,780	10,000	10,855	9,000
Student Grant	1,331	1,500	1,638	1,500
Recovery - EMO Phones	11,094	8,000	6,443	8,000
CA - Highway Rescue Funding	30,079	50,000	-	50,000
Total Revenue	\$ 90,559	\$ 107,800	\$ 74,661	\$ 111,450
<u>ANIMAL CONTROL EXPENSES</u>				
Spay Neuter Program	\$ 5,763	\$ 5,000	\$ 3,222	\$ 5,000
Supplies & Stationery	911	1,500	6,112	1,500
Utilities - Electricity	6,724	6,000	8,803	8,500
Utilities - Heat	5,605	4,500	4,963	6,000
Utilities - Water/Sewer	3,251	4,500	3,410	4,500
Total Animal Control Expenses	\$ 22,254	\$ 21,500	\$ 26,510	\$ 25,500
<u>BY-LAW ENFORCEMENT EXPENSES</u>				
Special Events	\$ -	\$ 5,000	\$ 6,123	\$ 5,000
Salaries	170,099	177,300	119,274	145,520
Casual	4,503	9,800	6,442	10,000
CPP/EI	7,328	10,760	8,385	9,020
Group Insurance	5,098	3,360	3,439	4,630
Pension Plan Costs	10,243	11,720	6,048	9,500
Clothing Allowance	1,722	2,000	2,175	2,000
Northern Allowance	29,882	31,950	19,086	26,700
Workers Compensation	3,862	-	-	-
Advertising	745	500	492	500
Communications & Licensing	-	200	144	150
Courier, Freight & Postage	1,159	1,000	1,540	1,000
Professional Development	8,261	6,000	2,849	5,500
Publications, Memberships, Subscriptions	345	300	500	300
Repairs & Maintenance - Equipment	1,891	1,500	257	1,500
Supplies & Stationery	1,551	3,000	1,034	3,000
Supplies - By-Law	8,462	7,000	7,032	7,000
Telephone & Fax	3,470	4,000	4,366	4,000
Vehicle - Fuel	11,715	10,000	7,849	10,000
Vehicle - License & Insurance	28	30	-	30
Vehicle - Repair & Maintenance	5,355	3,500	3,234	3,500
Derelict Vehicle Removal	185	1,000	-	1,000
Total By-Law Enforcement Expense	\$ 275,904	\$ 289,920	\$ 200,269	\$ 249,850

**Town of Inuvik
Department 20 - Protective Services**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>EMERGENCY MEASURES EXPENSES</u>				
Supplies - EMO	\$ 2,731	\$ 2,500	\$ 1,533	\$ 2,500
Training & Education	9,773	10,000	9,487	10,000
Telephone & Fax	-	2,500	27	2,500
Total Emergency Measures Expense	\$ 12,504	\$ 15,000	\$ 11,047	\$ 15,000
<u>FIRE PROTECTION EXPENSES</u>				
Salaries	\$ 208,495	\$ 213,800	\$ 215,533	\$ 225,400
Volunteers (Operations Renumeration)	7,628	20,000	13,661	15,000
Volunteers (Training/Other Renumeration)	26,530	40,000	36,363	40,000
CPP/EI	7,189	8,150	7,508	7,990
Group Insurance	9,535	6,100	7,707	8,730
Volunteer Insurance	-	2,500	2,336	2,500
Pension Plan Costs	14,163	16,560	16,559	17,700
Northern Allowance	28,064	28,650	31,360	27,900
Workers Compensation	4,817	-	-	-
Advertising	1,097	1,500	262	1,500
Business Travel	3,938	3,000	1,427	3,000
Communications & Licensing	1,317	2,000	1,317	2,000
Courier, Freight & Postage	2,415	2,500	3,574	2,500
Fire Chief's Apartment	4,204	4,000	3,333	4,000
Medicals	700	500	100	500
Professional Development	6,498	12,000	12,584	11,000
Publications, Memberships & Sub.	3,124	2,500	1,309	2,500
Repairs & Maintenance - Equipment	18,170	15,000	18,793	15,000
Repairs & Maintenance - Alarm System	6,675	5,000	5,847	5,000
Special Events	9,511	10,000	4,980	10,000
Supplies & Stationery	8,724	7,000	5,452	7,000
Supplies - Fire Protection	103,097	77,000	66,898	70,000
Health and Safety Supplies	796	500	299	500
Telephone & Fax	15,821	12,000	17,058	15,000
Training	18,715	20,000	16,859	20,000
Utilities - Electricity	47,895	45,000	44,335	45,500
Utilities - Heat	39,192	43,000	40,136	40,000
Utilities - Water & Sewer	16,796	10,000	21,556	18,000
Vehicle - Fuel	7,436	10,000	7,661	10,000
Vehicle - License & Registration	280	500	308	500
Vehicle - Repairs & Maintenance	11,646	10,000	41,734	10,000
CA - Highway Rescue Funding	30,079	50,000	-	50,000
Total Fire Protection Expense	\$ 664,547	\$ 678,760	\$ 646,849	\$ 688,720
Total Expenses	\$ 975,209	\$ 1,005,180	\$ 884,675	\$ 979,070
Net Budget Variance	\$ (884,650)	\$ (897,380)	\$ (810,014)	\$ (867,620)



Town of Inuvik

Department 30

Public Services

Public Services

The Public Services Department includes the Works Division and Development Division. The Director of Public Services also has the responsibilities for Department 40 - Environmental Health and Department 60 - Utilities of the Town.

The Works Division is responsible for roads and sidewalks within the Town including repairs and maintenance and also repairs and maintenance of the Parks and Playgrounds equipment, pathways, and signage.

The Development Division is responsible for issuing building and development permits and the associated enforcement and work with By-Law staff on related by-law such as Clean Yard By-Law and Derelict Buildings By-Law.

The Department has a total budgeted full-time staff complement of 2 employees.

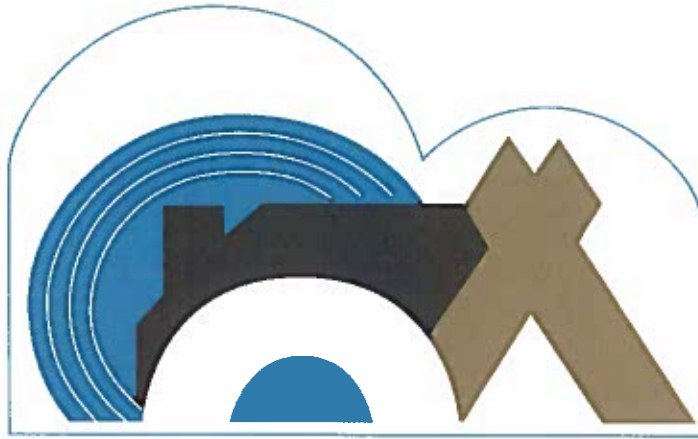
	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 25,000	\$ 23,750	\$ 27,590	\$ 20,000
Expenditures:				
Administrative Expenses	\$ 302,826	\$ 446,250	\$ 371,145	\$ 392,380
General Services Expenses	865,937	793,220	670,677	757,500
Town Owned Building Repairs	171,470	140,000	152,990	149,000
Town Shop Expenses	31,902	35,500	22,025	35,500
Parks & Playgrounds Expenses	89,128	46,600	35,180	66,600
Total Expenditures	\$ 1,461,263	\$ 1,461,570	\$ 1,252,017	\$ 1,400,980
Net Budget Variance	\$ (1,436,263)	\$ (1,437,820)	\$ (1,224,427)	\$ (1,380,980)

**Town of Inuvik
Department 30 - Public Works**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Other Revenues	\$ -	\$ -	\$ 3,837	\$ -
Curling Club Lease	20,000	20,000	20,000	20,000
Curling Club - Renovation Recovery	5,000	3,750	3,753	-
Total Revenue	\$ 25,000	\$ 23,750	\$ 27,590	\$ 20,000
<u>ADMINISTRATIVE EXPENSES</u>				
Salaries	\$ 186,907	\$ 189,700	\$ 193,216	\$ 204,580
Casual Wages	20,362	124,000	69,863	85,400
CPP/EI	8,936	17,950	13,838	14,200
Group Insurance	5,323	6,100	5,882	6,750
Pension Plan Costs	12,869	15,100	15,054	16,370
Northern Allowance	34,096	71,100	49,737	43,730
Workers Compensation	7,914	-	-	-
Advertising	1,372	2,000	2,517	2,000
Professional Development	8,918	8,000	7,199	6,000
Publications, Memberships, Subscriptions	800	800	850	850
Supplies & Stationery	7,525	3,000	2,598	3,000
Safety Equipment	-	500	1,139	1,500
Telephone & Fax	7,804	8,000	9,252	8,000
Total Administrative Expenses	\$ 302,826	\$ 446,250	\$ 371,145	\$ 392,380
<u>GENERAL SERVICES EXPENSES</u>				
Lot Cleanup	\$ -	\$ 2,500	\$ 7,380	\$ 2,500
Brushing	10,280	40,220	31,618	35,000
Contracted Services - Drainage	84,567	90,000	112,381	100,000
Dust Abatement	35,725	35,000	48,362	50,000
Guard Rails	3,660	6,000	18,222	6,000
Gravel Road Repair	217,007	100,000	88,455	100,000
Pavement Repair	141,158	60,000	61,690	60,000
Snow Removal	168,839	250,000	140,183	190,000
Sidewalks	2,136	12,000	-	12,000
Street Signs	14,326	5,000	15,382	5,000
Street Sweeping	629	7,500	8,799	7,500
Street Lights	65,928	75,000	71,737	81,000
Traffic Markings	-	3,000	-	1,500
Sanding	121,682	92,000	66,048	92,000
Contracted Services - Engineering	-	15,000	420	15,000
Total General Services Expense	\$ 865,937	\$ 793,220	\$ 670,677	\$ 757,500

**Town of Inuvik
Department 30 - Public Works**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>TOWN OWNED BUILDING REPAIRS</u>				
Town Hall	\$ 25,466	\$ 15,000	\$ 25,584	\$ 15,000
Dog Pound	6,449	5,000	5,871	5,000
Fire Hall	11,870	12,000	9,093	12,000
Town Shop	-	3,000	641	3,000
Youth Centre and Homeless Shelter	24,154	15,000	18,761	15,000
ECE Building and Distributor St Shop	11,493	6,000	5,699	6,000
Midnight Sun Complex	76,398	65,000	49,438	65,000
Library	1,911	9,000	9,193	18,000
Children First	13,729	10,000	28,710	10,000
Total Town Building Repairs	\$ 171,470	\$ 140,000	\$ 152,990	\$ 149,000
<u>TOWN SHOP EXPENSES</u>				
Repairs & Maintenance - Yard	\$ 5,368	\$ 3,000	\$ 230	\$ 3,000
Repairs & Maintenance - Equipment	1,810	2,500	231	2,500
Vehicle - Fuel	21,110	22,000	16,852	22,000
Vehicle - License & Registration	504	500	504	500
Vehicle - Repair & Maintenance	3,110	7,500	4,208	7,500
Total Town Shop Expense	\$ 31,902	\$ 35,500	\$ 22,025	\$ 35,500
<u>PARKS & PLAYGROUNDS EXPENSES</u>				
Repairs & Maintenance - Park Equip.	\$ 86,871	\$ 25,000	\$ 34,067	\$ 45,000
Utilities - Electricity	602	600	533	600
Pathways	494	15,000	580	15,000
Signage	1,161	6,000	-	6,000
Total Parks & Playground Expenses	\$ 89,128	\$ 46,600	\$ 35,180	\$ 66,600
Total Expenses	\$ 1,461,263	\$ 1,461,570	\$ 1,252,017	\$ 1,400,980
Net Budget Variance	\$ (1,436,263)	\$ (1,437,820)	\$ (1,224,427)	\$ (1,380,980)



Town of Inuvik

Department 40
Environmental Health

Environmental Health

The Environmental Health Department includes Administrative, Cemeteries, Quarries, Solid Waste Collection, Solid Waste Disposal and Hazardous Waste.

The Director of Public Services is responsible for the costs of operating each area and in most cases work is performed by Contractors. Payments to these Contractors make up the main expenditures.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 475,444	\$ 484,500	\$ 634,086	\$ 484,500
Expenditures:				
Administrative Expenses	\$ 84,452	\$ 101,700	\$ 130,646	\$ 101,700
Cemetery Expenses	29,252	35,000	72,050	72,000
Quarry Expenses	-	8,000	27,015	8,000
Solid Waste Collection Expenses	400,821	395,200	397,342	395,200
Solid Waste Disposal Expenses	175,126	182,000	171,916	182,000
Hazardous Waste Expenses	-	25,500	-	15,500
Total Expenditures	\$ 689,651	\$ 747,400	\$ 798,969	\$ 774,400
Net Budget Variance	\$ (214,207)	\$ (262,900)	\$ (164,883)	\$ (289,900)

**Town of Inuvik
Department 40 - Environmental Health**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Garbage/Tipping Fees	\$ 175,955	\$ 200,000	\$ 258,349	\$ 200,000
Quarry Fees	4,550	9,500	81,807	9,500
Solid Waste Levy	294,939	275,000	293,930	275,000
Total Revenue	\$ 475,444	\$ 484,500	\$ 634,086	\$ 484,500
<u>ADMINISTRATIVE EXPENSES</u>				
Garbage/Tipping Fees	\$ 84,400	\$ 100,000	\$ 130,440	\$ 100,000
Advertising	-	1,500	-	1,500
Courier, Freight, Postage	52	200	206	200
Total Administrative Expense	\$ 84,452	\$ 101,700	\$ 130,646	\$ 101,700
<u>CEMETARY EXPENSES</u>				
Grave Preparation & Burial	\$ 28,352	\$ 30,000	\$ 29,937	\$ 30,000
Grounds Maintenance	900	3,000	41,528	40,000
Road Maintenance	-	2,000	585	2,000
Total Cemetary Expense	\$ 29,252	\$ 35,000	\$ 72,050	\$ 72,000
<u>QUARRY EXPENSES</u>				
Restorations	\$ -	\$ 8,000	\$ 27,015	\$ 8,000
Total Quarry Expense	\$ -	\$ 8,000	\$ 27,015	\$ 8,000
<u>SOLID WASTE COLLECTION EXPENSES</u>				
Anti Litter Campaign	\$ 2,726	\$ 5,200	\$ 6,721	\$ 5,200
Solid Waste Collection	398,095	390,000	390,621	390,000
Total Solid Waste Collection Expense	\$ 400,821	\$ 395,200	\$ 397,342	\$ 395,200
<u>SOLID WASTE DISPOSAL EXPENSES</u>				
Contracted Services - Disposal	\$ 155,126	\$ 160,000	\$ 151,601	\$ 160,000
Signage	-	2,000	315	2,000
Site Restoration	20,000	20,000	20,000	20,000
Total Solid Waste Disposal Expense	\$ 175,126	\$ 182,000	\$ 171,916	\$ 182,000
<u>HAZARDOUS WASTE EXPENSES</u>				
Hazardous Waste - Site Restoration	\$ -	\$ 500	\$ -	\$ 500
Private Lot Cleanup	-	25,000	-	15,000
Total Hazardous Waste Expenses	\$ -	\$ 25,500	\$ -	\$ 15,500
Total Expense	\$ 689,651	\$ 747,400	\$ 798,969	\$ 774,400
Net Budget Variance	\$ (214,207)	\$ (262,900)	\$ (164,883)	\$ (289,900)



Town of Inuvik

Department 50
Economic Development
Tourism

Economic Development/Tourism

The Economic Development/Tourism Department includes two main areas which are Economic Development (promoting Inuvik as a premier destination to live, work and invest) and Tourism (promoting Inuvik as a premier destination to visit and hold meetings & conferences).

The Department is also responsible for the coordination of the new Arctic Energy and Emerging Technologies Show, production of the Inuvik and Beaufort-Delta Attraction Guide, and attending tradeshows, conferences, and events promoting Inuvik.

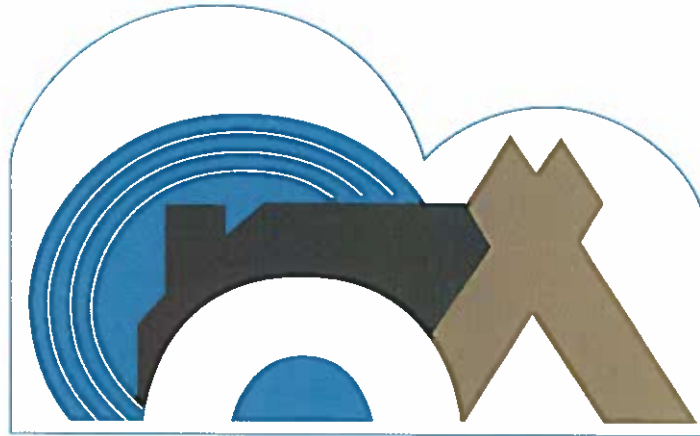
The Department works with a range of stakeholders including: industry, local businesses, government departments (municipal, territorial, federal, & aboriginal) and tourism marketing organizations.

The department has a total budgeted full-time staff complement of 3 employees.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 79,211	\$ 506,700	\$ 240,557	\$ 359,000
Expenditures:				
Administrative Expenses	\$ 242,099	\$ 310,950	\$ 300,443	\$ 285,730
Econ. Dev./Planning/Tourism Expenses	285,281	504,800	236,509	439,500
Total Expenditures	\$ 527,380	\$ 815,750	\$ 536,952	\$ 725,230
Net Budget Variance	\$ (448,169)	\$ (309,050)	\$ (296,395)	\$ (366,230)

Town of Inuvik
Department 50 - Economic Development/Tourism

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Tourism Recoveries	\$ 3,955	\$ 1,000	\$ 722	\$ 1,000
Sale of Promotional Items	20,105	18,000	16,088	18,000
Inuvik Guide	1,885	35,000	28,914	35,000
Special Events	32,533	20,000	15,279	20,000
Tourism Packages	1,000	1,000	-	-
AEET Sponsorship	-	200,000	59,000	80,000
AEET Delegation registration	-	139,000	52,025	80,000
AEET Exhibitors registration	-	2,950	1,180	-
AEET Day Pass	-	-	1,600	-
AEET Tradeshow Booth	-	69,750	37,107	50,000
CA - Conference Host AEET	-	20,000	20,000	20,000
CA - Special Projects	19,733	-	6,342	55,000
CA - Business Intel Network	-	-	2,300	-
Total Revenue	\$ 79,211	\$ 506,700	\$ 240,557	\$ 359,000
<u>ADMINISTRATIVE EXPENSES</u>				
Salaries	\$ 177,643	\$ 232,500	\$ 227,797	\$ 213,550
CPP/EI	11,079	11,450	14,455	10,990
Group Insurance	4,258	6,100	5,601	6,430
Pension Plan Costs	9,410	17,930	8,578	16,600
Northern Allowance	34,363	42,970	44,012	38,160
Workers Compensation	5,346	-	-	-
Total Administrative Expense	\$ 242,099	\$ 310,950	\$ 300,443	\$ 285,730
<u>ECONOMIC DEV./PLANNING/TOURISM</u>				
Promotional Materials - Resale	\$ 24,077	\$ 25,000	\$ 6,114	\$ 10,000
Advertising/Marketing	29,214	35,000	31,650	50,000
Attraction Guide	38,450	40,000	35,205	36,000
Business Travel	10,030	10,000	9,827	10,000
Courier, Freight, Postage	3,152	2,000	80	1,500
Professional Development	-	1,500	1,015	2,500
Publications, Memberships, Subscriptions	3,315	2,500	3,181	3,500
Special Events	19,457	15,000	2,535	15,000
Sunrise Festival	69,936	40,000	13,480	35,000
Tourism Packages	22,730	-	-	-
Supplies & Stationery	2,494	4,000	3,163	1,000
Telephone & Fax	1,385	1,800	1,647	1,500
Conferencing/Promotion	50,457	35,000	30,032	50,000
AEET Advertising, Signage	-	10,000	922	5,000
AEET Business Travel	-	5,000	6,697	10,000
AEET Speakers	-	65,000	800	30,000
AEET Freight	-	5,000	4,498	6,000
AEET Entertainment	(100)	50,000	11,800	25,000
AEET Sound	-	8,000	2,900	3,500
AEET Security	-	5,000	4,318	6,000
AEET Products	-	40,000	12,213	20,000
AEET Catering	-	85,000	39,335	50,000
AEET Conference Supplies, Brochures	-	5,000	-	2,000
AEET Office Supplies	482	5,000	2,887	3,000
AEET - Other	202	10,000	3,568	8,000
CA - Special Projects	10,000	-	6,342	55,000
CA - Business Intel Network	-	-	2,300	-
Total Econ. Dev./Plan/Tourism Exp.	\$ 285,281	\$ 504,800	\$ 236,509	\$ 439,500
Total Expense	\$ 527,380	\$ 815,750	\$ 536,952	\$ 725,230
Net Budget Variance	\$ (448,169)	\$ (309,050)	\$ (296,395)	\$ (366,230)



Town of Inuvik

Department 60

Utilities

Utilities

The Utilities Department includes maintenance and operation of the Utilidor system throughout the Town and the Water Treatment Plant.

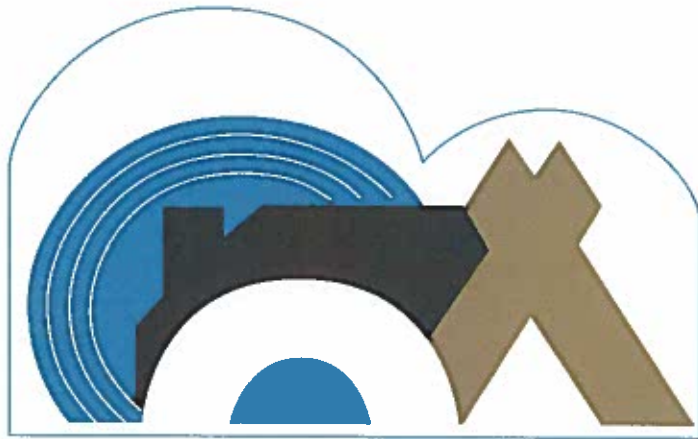
The Director of Public Services is responsible for this department and its Utilidor staff. The Utilidor crew carries out inspections on the utilidor and performs repairs and maintenance where possible without the assistance of a contractor. The crew is also responsible to maintain the Town Water Plants to ensure safe potable water to the citizens of Inuvik. The Utilities Accounts Receivable Officer reports to the Director of Finance.

The Department has a total budgeted full-time staff complement of 5 employees.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 2,996,482	\$ 2,952,000	\$ 3,184,407	\$ 2,865,600
Expenditures:				
Expenses	\$ 2,004,189	\$ 2,095,450	\$ 2,082,413	\$ 2,356,120
Total Expenditures	\$ 2,004,189	\$ 2,095,450	\$ 2,082,413	\$ 2,356,120
Building Canada Fund	\$ -	\$ 3,750,000	\$ 3,531,261	\$ -
Gas Tax Revenue	965,000	1,264,000	1,264,000	-
Community Public Infrastructure	-	-	-	297,700
Transfer from Operational Reserves	-	-	-	-
Grants - Water & Sewer -Territorial	-	-	-	952,300
Clean Water & Waste Water Funding	-	-	-	3,750,000
Gas Tax Capital Expenditures	185,712	5,000,000	5,274,400	-
Capital Expenditures	-	-	-	5,000,000
Net Transfers to Capital Expenditures	\$ (779,288)	\$ (14,000)	\$ 479,139	\$ -
Surplus after Transfers	\$ 1,771,581	\$ 870,550	\$ 622,855	\$ 509,480
Amortization	\$ 1,585,021	\$ 1,600,000	\$ -	\$ -

**Town of Inuvik
Department 60 - Utilities**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
REVENUE				
Utilidor Recoveries	\$ 7,191	\$ 7,000	\$ 3,235	\$ -
Commercial	199,621	200,000	194,331	200,000
Residential	875,625	870,000	905,916	906,000
Commercial - Government	298,729	300,000	340,731	355,000
Residential - Government	465,288	425,000	440,235	440,000
Waterpoint	87,644	85,500	112,049	100,000
Water Hookups/Disconnects	595	500	375	500
Penalties & Interest	789	4,000	8,535	5,000
Grants - Water & Sewer -Territorial	1,061,000	1,060,000	1,179,000	275,700
Grants - Small Community Fund	-	-	-	364,400
Grants - Gas Tax	-	-	-	219,000
Total Revenue	\$ 2,996,482	\$ 2,952,000	\$ 3,184,407	\$ 2,865,600
EXPENSES				
Penalties and Interest	\$ 1,060	\$ 1,600	\$ 28	\$ -
Salaries	389,262	418,180	396,136	406,050
CPP/EI	17,923	20,050	18,653	19,640
Group Insurance	15,511	14,270	15,991	17,550
Pension Plan Costs	25,867	30,540	28,224	29,050
Clothing Allowance	379	1,200	886	1,200
Northern Allowance	70,848	71,610	70,488	66,350
Workers Compensation	9,312	-	-	-
Advertising	58	3,000	46	3,000
Courier, Freight, Postage	2,347	7,000	-	7,000
Professional Development	12,781	10,000	10,575	8,000
Publications, Memberships, Sub.	685	750	169	750
Repairs & Maintenance - Utilidor	187,185	150,000	311,569	200,000
Supplies & Stationery	1,215	2,000	2,102	2,000
Health and Safety Supplies	-	500	241	500
Telephone & Fax	12,494	12,500	13,781	12,500
Vehicle - Fuel	18,537	21,500	17,587	21,500
Vehicle - License & Registration	196	250	2,448	250
Vehicle - Repair & Maintenance	8,546	6,000	11,140	6,000
Contracted Services - Engineering	8,723	55,000	33,616	55,000
Management Fees	250,000	250,000	250,000	250,000
Chemicals	5,914	30,000	126,095	125,000
Debenture Interest Payments	-	-	-	267,280
Lab Analysis	11,250	7,000	26,589	7,000
Primary Water Tempering	262,469	250,000	101,631	200,000
Repairs & Maintenance - Buildings	10,070	20,000	36,176	20,000
Repairs & Maintenance - Equipment	33,258	45,000	22,269	45,000
Repairs & Maintenance - Grounds	12,667	5,000	12,343	15,000
Repairs & Maintenance - Meters	7,577	7,500	3,645	7,500
Supplies - Shop	3,513	20,000	5,036	20,000
Utilities - Electricity	441,305	450,000	427,629	375,000
Utilities - Heat	175,147	175,000	136,923	165,000
Utilities - Water & Sewer	8,090	10,000	397	3,000
Total Expense	\$ 2,004,189	\$ 2,095,450	\$ 2,082,413	\$ 2,356,120
Net Budget Variance	\$ 992,293	\$ 856,550	\$ 1,101,994	\$ 509,480
Building Canada Fund	\$ -	\$ 3,750,000	\$ 3,531,261	\$ -
Gas Tax Revenue	965,000	1,264,000	1,264,000	-
Community Public Infrastructure	-	-	-	297,700
Transfer from Operational Reserves	-	-	-	-
Grants - Water & Sewer -Territorial	-	-	-	952,300
Clean Water & Wastewater Funding	-	-	-	3,750,000
Gas Tax Capital Expenditures	185,712	5,000,000	5,274,400	-
Capital Expenditures	-	-	-	5,000,000
Net Transfers to Capital Expenditures	\$ (779,288)	\$ (14,000)	\$ 479,139	\$ -
Surplus after Transfers	\$ 1,771,581	\$ 870,550	\$ 622,855	\$ 509,480
Amortization	\$ 1,585,021	\$ 1,600,000	\$ 1,182,180	\$ 1,600,000



Town of Inuvik

Department 70
Community Services/Recreation

Community Services/Recreation

The Community Services/Recreation Department includes the Administration, Arena, Pool, Fitness Centre, and Community Hall and other amenities.

Most activities within this department are carried out in the Midnight Sun Complex with seasonal activities such as Summer Day Camp outside this complex. The Complex houses an official NHL size ice surface, a Pool complete with 190 foot Waterslide, leisure pool, lazy river, hot tub, tot pool, sauna and steam room, a Community Hall/Conference Centre, Fitness centre open 24 hours a day, squash courts, play zone, and a curling club that is leased to the Inuvik Curling Club.

The recreation division of the department has a number of programs that are run throughout the year for the benefit of all residents.

The Department has a total budgeted full-time staff complement of 17 employees and employs many casual staff to assist in the operations.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 571,312	\$ 488,050	\$ 500,241	\$ 479,050
Expenditures:				
Administrative Expenses	\$ 525,929	\$ 607,190	\$ 590,685	\$ 595,705
Midnight Sun Complex Expenses	2,672,374	2,554,630	2,433,089	2,473,980
Swimming Pool Expenses	538,083	505,030	441,019	511,045
Summer Day Camp Expenses	68,527	76,980	72,706	68,160
Total Expenditures	\$ 3,804,913	\$ 3,743,830	\$ 3,537,499	\$ 3,648,890
Net Budget Variance	\$ (3,233,601)	\$ (3,255,780)	\$ (3,037,258)	\$ (3,169,840)

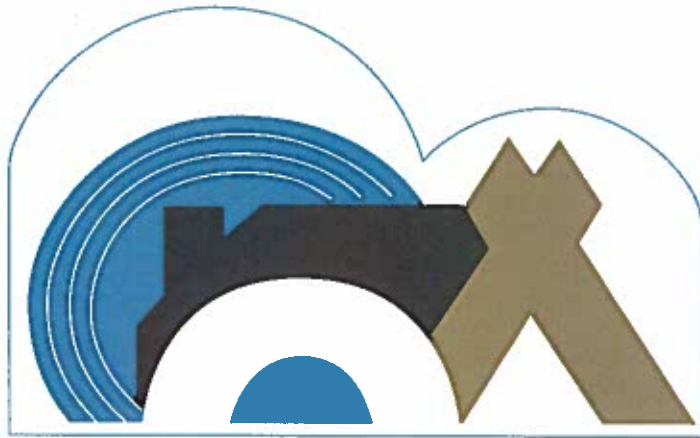
Town of Inuvik
Department 70 - Community Services / Recreation

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Other Revenue	\$ 5,731	\$ -	\$ -	\$ -
Recreation Recoveries	9,040	8,000	10,890	8,500
Ice Rental - Youth	37,308	48,250	41,063	45,000
Ice Rental - Adult	24,413	17,500	22,500	27,000
Skate Sharpening	2,470	2,250	3,294	2,400
Conference Equipment	13,463	10,000	13,809	11,000
Facility Rental	107,149	80,000	60,186	50,000
Concession Rental/Vending Machines	58,559	60,000	40,390	60,000
Gym Memberships	94,128	80,000	109,595	90,000
Recreation Special Events	15,726	15,000	16,350	16,000
Summer Day Camp Contributions	7,250	7,500	1,900	1,900
Yoga	4,783	5,250	3,572	5,850
Summer Day Camp Program Fees	9,809	10,000	18,040	18,000
Special Events	375	800	375	-
Squash Rackets/Balls	2,961	1,000	569	200
Squash Court Rentals	6,270	4,500	7,995	6,200
Swim Accessories	6,158	5,000	7,140	6,000
Locker Fees	1,571	2,500	1,231	1,000
Playzone Admissions	11,699	10,000	11,790	11,000
Pool Fees - Youth	44,544	25,000	32,252	27,000
Pool Fees - Adult	32,193	27,500	32,735	28,000
Pool Rentals	16,198	20,000	15,711	18,000
Special Events - Pool	4,962	5,000	2,698	3,000
CA - Rec Community Participation	39,552	43,000	46,156	43,000
CA - Children/Youth Resiliency Program	15,000	-	-	-
Total Revenue	\$ 571,312	\$ 488,050	\$ 500,241	\$ 479,050

<u>ADMINISTRATIVE EXPENSES</u>				
Concession/Vending Machines	\$ 13,157	\$ 15,000	\$ 15,740	\$ 15,000
Gym Related Expenses	7,484	5,000	3,680	5,000
Yoga	3,750	5,750	6,340	5,850
Salaries	278,820	319,030	281,828	289,260
Casual Wages	12,386	36,430	71,000	65,000
CPP/EI	15,455	18,670	20,461	18,440
Group Insurance	11,613	9,430	11,063	11,610
Pension Plan Costs	20,488	25,150	22,831	22,920
Northern Allowance	59,447	68,030	71,250	58,950
Workers Compensation	8,541	-	-	-
Advertising	737	1,000	523	1,000
Business Travel	2,057	5,000	-	5,000
Courier, Freight, Postage	1,112	1,000	-	1,000
Professional Development	6,309	5,000	1,676	4,000
Publications, Memberships, Subscriptions	63	200	175	175
Repairs & Maintenance - Equipment	4,919	2,000	984	2,000
Special Events	9,734	20,000	13,014	20,000
Supplies & Stationery	2,174	2,000	1,439	2,000
Conference Centre Supplies	1,790	3,000	1,200	3,000
Programming - equipment	932	5,000	1,224	5,000
Telephone & Fax	13,771	13,500	15,581	13,500
Volunteer Appreciation	-	2,500	-	2,500
Xerox	2,576	1,500	4,520	1,500
CA - Rec Community Participation	39,552	43,000	46,156	43,000
CA - Children/Youth Resiliency Program	5,428	-	-	-
2018 Arctic Winter Games Proposal	3,634	-	-	-
Total Administrative Expense	\$ 525,929	\$ 607,190	\$ 590,685	\$ 595,705

Town of Inuvik
Department 70 - Community Services / Recreation

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>MIDNIGHT SUN RECREATION COMP</u>				
Salaries	\$ 521,298	\$ 563,970	\$ 509,685	\$ 543,250
Casual Wages	167,464	147,530	126,696	156,870
CPP/EI	46,165	39,830	37,651	42,790
Group Insurance	24,582	24,250	25,752	28,730
Pension Plan Costs	36,896	45,590	40,906	51,150
Clothing Allowance	600	2,000	1,389	2,000
Northern Allowance	139,129	160,260	138,901	146,690
Workers Compensation	16,510	-	-	-
Courier, Freight, Postage	-	1,000	67	1,000
Professional Development	2,397	5,000	1,700	4,000
Repairs & Maintenance - Equipment	123,612	120,000	174,195	120,000
Supplies	50,897	45,000	54,441	45,000
Safety Equipment	470	1,500	147	1,500
Health and Safety Supplies	-	500	4,726	500
Telephone & Fax	27,072	27,500	22,879	25,000
Utilities - Electricity	887,977	765,000	734,698	750,000
Utilities - Heat	548,546	521,450	461,894	460,000
Utilities - Water & Sewer	67,513	68,750	86,485	80,000
Vehicle - Fuel	4,305	3,500	6,279	3,500
Vehicle - Repairs & Maintenance	6,941	12,000	4,598	12,000
Total MSRC Expense	\$ 2,672,374	\$ 2,554,630	\$ 2,433,089	\$ 2,473,980
<u>SWIMMING POOL EXPENSES</u>				
Salaries	\$ 161,612	\$ 199,070	\$ 166,575	\$ 154,970
Casual Wages	159,584	110,740	112,479	183,780
CPP/EI	24,088	20,730	20,170	21,800
Group Insurance	10,037	8,770	8,868	8,010
Pension Plan Costs	13,814	15,660	13,605	12,160
Northern Allowance	91,201	76,360	74,688	60,650
Workers Compensation	7,725	-	-	-
Advertising	-	100	-	100
Courier, Freight, Postage	153	600	239	600
Professional Development	6,162	3,000	895	2,500
Publications, memberships, subscriptions	467	500	465	475
Repairs & Maintenance - Pool	48,563	50,000	35,853	50,000
Special Events	-	1,000	-	1,000
Supplies & Stationery	905	1,500	541	1,500
Supplies For Resale	6,815	6,500	3,049	4,000
Supplies - Programs	3,778	6,000	482	6,000
Health and Safety Supplies	546	2,000	296	1,000
Telephone & Fax	2,633	2,500	2,814	2,500
Total Swimming Pool Expenses	\$ 538,083	\$ 505,030	\$ 441,019	\$ 511,045
<u>SUMMER DAY CAMP EXPENSES</u>				
Casual Wages	\$ 41,834	\$ 43,930	\$ 45,109	\$ 43,620
CPP/EI	3,711	3,070	3,781	3,080
Northern Allowance	14,292	14,980	11,269	9,460
Workers Compensation	1,181	-	-	-
Supplies - Programs	7,509	15,000	12,547	12,000
Total Summer Day Camp Expense	\$ 68,527	\$ 76,980	\$ 72,706	\$ 68,160
Total Expenses	\$ 3,804,913	\$ 3,743,830	\$ 3,537,499	\$ 3,648,890
Net Budget Variance	\$ (3,233,601)	\$ (3,255,780)	\$ (3,037,258)	\$ (3,169,840)



Town of Inuvik

Department 71

Library

Library

The Library handles usual library materials consisting of Adult, Young Adult, Juvenile, Children's fiction and non-fiction. Besides reading materials the library also holds various programs and other activities.

The mission statement is "To provide programs, services and facilities for the informational, recreational, educational and cultural needs of the community".

This department has a total budgeted full-time staff complement of 4 employees and employs many casual staff to assist in the operations.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 104,546	\$ 85,900	\$ 87,918	\$ 85,900
Expenditures:				
Total Expenditures	\$ 550,512	\$ 580,560	\$ 586,811	\$ 592,410
Net Budget Variance	\$ (445,966)	\$ (494,660)	\$ (498,893)	\$ (506,510)

**Town of Inuvik
Department 71, Section 670 - Library**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Other Revenue	\$ 8,139	\$ 6,000	\$ 7,295	\$ 6,000
Library Community Room	1,050	2,000	890	2,000
Library Block Funding	60,845	47,900	47,900	47,900
Literacy Funding	15,000	15,000	15,000	15,000
Other Contribution Agreements	19,512	15,000	16,833	15,000
Total Revenue	\$ 104,546	\$ 85,900	\$ 87,918	\$ 85,900
<u>EXPENSES</u>				
Salaries	\$ 259,985	\$ 268,320	\$ 274,285	\$ 279,020
Casual Wages	73,357	87,180	76,389	87,600
CPP/EI	21,585	22,290	22,996	21,720
Group Insurance	10,173	8,810	14,462	15,740
Pension Plan Costs	14,735	21,330	21,042	22,200
Northern Allowance	77,554	85,930	86,452	73,730
Workers Compensation	9,174	-	-	-
Courier, Freight, Postage	988	1,000	1,169	1,000
Professional Development	-	1,000	-	500
Program Supplies	4,754	5,000	5,522	6,000
Purchase of Books	14,300	20,000	16,064	18,000
Purchase of Furniture & Equipment	-	1,000	-	1,000
Repairs & Maintenance - Equipment	703	500	2,346	500
Supplies & Stationery	2,776	4,000	5,068	5,000
Telephone & Fax	2,309	2,000	2,373	2,000
Utilities - Electricity	32,065	28,000	32,885	33,000
Utilities - Heat	22,860	21,000	21,537	22,000
Utilities - Water & Sewer	1,180	1,200	1,401	1,400
Xerox	2,014	2,000	2,820	2,000
Total Expenses	\$ 550,512	\$ 580,560	\$ 586,811	\$ 592,410
 Net Budget Variance	 \$ (445,966)	 \$ (494,660)	 \$ (498,893)	 \$ (506,510)



Town of Inuvik

Department 80

Land

Land

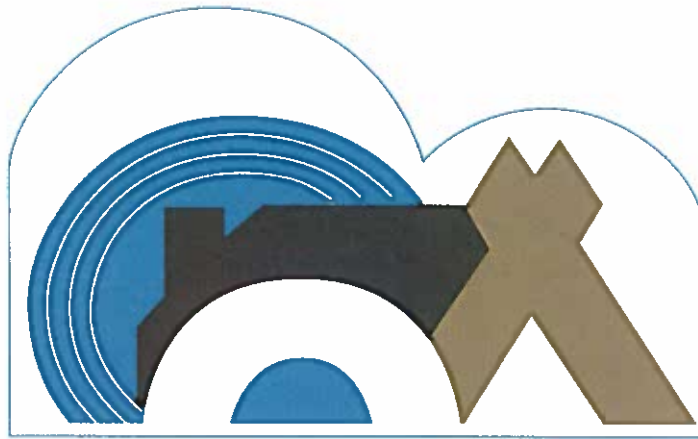
The Land Department is responsible for the Taxation, Land sales and leases and the administration of all lands files on behalf of the Town.

The responsibility for this department is under the Administrative Department where there is 1 dedicated full-time employee.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 34,443	\$ 219,250	\$ 211,933	\$ 49,650
Expenditures:				
Total Expenditures	\$ 24,835	\$ 126,750	\$ 119,442	\$ 32,300
Net Budget Variance	\$ 9,608	\$ 92,500	\$ 92,491	\$ 17,350

**Town of Inuvik
Department 80 - Land**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Land Sales	\$ 21,600	\$ 203,500	\$ 196,345	\$ 34,400
Land Leases	12,593	15,000	14,838	15,000
Land Administration Fees	250	750	750	250
Total Revenue	\$ 34,443	\$ 219,250	\$ 211,933	\$ 49,650
<u>EXPENSES</u>				
Cost of Land Sales	\$ 20,000	\$ 122,500	\$ 112,500	\$ 30,000
Land Leases	2,232	2,250	2,333	2,300
Land Admin Fees	233	-	39	-
Contracted Services - Surveying	2,370	2,000	4,570	-
Total Expenses	\$ 24,835	\$ 126,750	\$ 119,442	\$ 32,300
Net Budget Variance	\$ 9,608	\$ 92,500	\$ 92,491	\$ 17,350



Town of Inuvik

Department 90

Fiscal Services

Fiscal Services

Fiscal Services is where non routine items such as capital expenditures , debenture payments, and other related non operational items are recorded.

Funding from the GNWT for Operational and Capital Block Funding is recorded in this category and as well as other sources capital funding such as Contribution Agreements.

There are no employees associated with is department. The responsibility for this department is under the Administrative Department.

	2015 Actual	2016 Budget	2016 Actual Dec 31	2017 Budget
Revenue:				
Total Revenue	\$ 3,941,056	\$ 3,838,000	\$ 3,865,892	\$ 4,914,300
Expenditures:				
Expenses	\$ 59,801	\$ 531,600	\$ 43,696	\$ 390,000
Total Expenditures	\$ 59,801	\$ 531,600	\$ 43,696	\$ 390,000
Net Transfers to Capital Expenditures	\$ 8,975,768	\$ 1,434,360	\$ 5,418,506	\$ 2,206,700
Surplus after Transfers	\$ (5,094,513)	\$ 1,872,040	\$ (1,596,310)	\$ 2,317,600
Amortization	\$ -	\$ -	\$ -	\$ -

**Town of Inuvik
Department 90 - Fiscal**

	2015 Actuals	2016 Budget	2016 Dec 31	2017 Budget
<u>REVENUE</u>				
Block Funding	\$ 2,527,000	\$ 2,527,000	\$ 2,562,000	\$ 2,581,000
Community Public Infrastructure	1,231,000	1,231,000	1,231,000	933,300
Transfer from Reserves	100,000	-	-	80,000
Gas Tax Revenue (Capital & O&M)	-	-	-	1,045,000
CanNor Funding	-	-	-	195,000
Bingo License	83,056	80,000	72,892	80,000
Total Revenue	\$ 3,941,056	\$ 3,838,000	\$ 3,865,892	\$ 4,914,300
<u>EXPENSES</u>				
Overdraft Interest	\$ 4,956	\$ 10,000	\$ 8,025	\$ 10,000
Visa Suspense	(14)	-	-	-
Cash Over/Short	6	-	(42)	-
Debenture Interest	49,534	50,000	35,713	40,000
WTP Interest	5,319	-	-	-
WTP Engineering	-	-	-	-
Transfer to Operational Reserve	-	471,600	-	340,000
Total Expenses	\$ 59,801	\$ 531,600	\$ 43,696	\$ 390,000
Net Budget Variance	\$ 3,881,255	\$ 3,306,400	\$ 3,822,196	\$ 4,524,300
Long Term Loan - Water Treatment Plant Capital	\$ -	\$ (3,600,000)	\$ (3,866,946)	\$ -
Water Treatment Plant	1,277,669	1,101,000	611,570	1,340,000
WTP Debenture Principal Payments	7,364,739	3,600,000	8,673,882	-
Debenture Principal Payments	333,360	333,360	-	533,340
Net Transfer to Capital Expenditures	8,975,768	1,434,360	5,418,506	2,206,700
Surplus after Transfer	\$ (5,094,513)	\$ 1,872,040	\$ (1,596,310)	\$ 2,317,600
Amortization	\$ 1,065,390	\$ 1,900,000	\$ 1,985,941	\$ 1,900,000



Town of Inuvik

2017

Capital Budget

**TOWN OF INUVIK
FIVE YEAR CAPITAL PLAN
2017 - 2021**

Funding Source	2017	2018	2019	2020	2021
Community Public Infrastructure	\$ 890,000		\$ 1,231,000	\$ 1,231,000	\$ 1,231,000
Gas Tax	\$ 545,000	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000
W & S Subsidy		\$ 709,000	\$ 736,000	\$ 1,179,000	\$ 1,179,000
Small Community Fund		\$ 547,000			
Transfer from Operational Reserves	\$ 80,000	\$ 505,000			
CanNor Funding	\$ 195,000				
Totals:	\$ 1,710,000	\$ 3,025,000	\$ 3,231,000	\$ 3,674,000	\$ 3,674,000

	2017	2018	2019	2020	2021
Utilidor Replacement		\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Fire Truck - Pumper			\$ 400,000		
Deputy Fire Chief Vehicle			\$ 80,000		
NFPA Burn Building				\$ 400,000	
Fire Dept - Bar/Classroom Conversion		\$ 135,000			
Fire Dept - Special Operations Trailer	\$ 20,000				
MSC Electrical Upgrades	\$ 500,000				
SCBA Replacement					\$ 200,000
MSC Entrance Upgrades	\$ 250,000				
Pool Liner	\$ 125,000				
MSC Floor Leveling		\$ 70,000			
MSC Compressor	\$ 70,000				
MSC Arena Insulation				\$ 500,000	
MSC Office Renovations		\$ 300,000			
Road Improvements	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Christmas Lights		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Fitness Equipment		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Conference Equipment		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Town Hall FS Reserve			\$ 200,000	\$ 200,000	\$ 200,000
Vehicle		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Public Works Steamer		\$ 25,000			
Tourism Gateway/Welcome Sign		\$ 200,000			
MSC Floor Scrubber	\$ 10,000				
Sidewalks			\$ 250,000	\$ 350,000	\$ 350,000
MSC Pool Heating Renovations		\$ 80,000			
Arena Flooring	\$ 265,000				
Total	\$ 1,340,000	\$ 3,025,000	\$ 3,145,000	\$ 3,665,000	\$ 2,965,000
Difference:	\$ 370,000	\$ -	\$ 86,000	\$ 9,000	\$ 709,000
Cumulative Total:	\$ 370,000	\$ 370,000	\$ 456,000	\$ 465,000	\$ 1,174,000

**TOWN OF INUVIK
TWO YEAR CWWF CAPITAL PLAN
2017 - 2018**

Funding Source	2017	2018	2019	2020	2021
Community Public Infrastructure	\$ 297,700	\$ 1,231,000			
Transfer from Operational Reserve					
W & S Subsidy	\$ 952,300	\$ 519,000			
CWWF - Sewer Outfall	\$ 3,000,000	\$ 4,500,000			
CWWF - 2nd Water Storage Tank	\$ 750,000	\$ 750,000			
Totals:	\$ 5,000,000	\$ 7,000,000	\$ -	\$ -	\$ -

	2017	2018	2019	2020	2021
Main Sewer Line Replacement	\$ 4,000,000	\$ 6,000,000			
2nd Storage Tank	\$ 1,000,000	\$ 1,000,000			
Total	\$ 5,000,000	\$ 7,000,000	\$ -	\$ -	\$ -

Difference:	\$ -	\$ -	\$ -	\$ -	\$ -
Cumulative Total:	\$ -	\$ -	\$ -	\$ -	\$ -