



Town of Inuvik

**2020 Interim Operating Budget
& Capital Budget**

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INTRODUCTION

The 2020 Interim Operating and Capital Budgets represent the estimated planned operating and capital needs of the Town of Inuvik for 2020. This budget reflects the funds that the Town requires to continue to provide the level of service that the residents expect as well as to replace, repair and maintaining the Town's aging infrastructure. In preparing the estimates the Town understands the challenges that residents are facing and in many ways the Town is no different.

Revenues continue to be a challenge with overall revenues increasing \$140,000. Included in interim budget is a proposed 4% increase in property tax rates. The impact of this increase on a residential property equates to a \$114.41 annual increase on the average residential assessment for the Town. Currently 50% of residential assessments are \$140,000 or less. This equates to a \$91 annual increase for a property assessed at 140,000. Administration also reviewed the Water & Sewer rates which have not increased in 4 years. Included in this budget is a \$1.00 per month increase to the monthly minimum charge from \$64 to \$65. The corresponding commercial rates will increase from \$120 to \$121. The corresponding cubic meter charge for exceeding the 11 cubic meter rate will also increase accordingly. The monthly minimum volume will not change from 11 cubic meters. While our costs for environmental services have increased the rate for the solid waste levy has not changed in over 8 years. In this budget is a \$1.00 per month increase from \$12 to \$13 for residential pickup and \$111 for commercial. Overall with the environmental expenses including the maintenance of the burial costs shows a deficit of \$246,000.

Overall for a resident with a property assessment of \$140,000 with water usage under the minimum of 11 cubic meters monthly would see an annual increase of \$115 in 2020 for all the above rate changes.

It should be noted this proposed property tax rate increase may change once the final assessments and government funding has been finalized in early 2020.

The Town continues to look at its operations and areas where expenses may be reduced. Overall it has done a very good job and continues to do so. Salaries and benefits continue to be the highest expense incurred at 36% of overall operating expenses. The Town has reviewed some of its operational requirements regarding salaries and adjusted areas where efficiencies can be made. Utilities are the next biggest expense at 19%. Over the past few years the Town has made inroads to make enhancements to its infrastructure to

reduce its energy usage and therefore reduce greenhouse gas emissions as a result. By taking these measures it has reduced our overall electrical usage by 9% while still bringing on board a new larger water treatment plant. Heating costs have been reduced by almost 21%. Other measures were taken including vehicle fuel consumption, telephone and fax expenses, and consulting. Another significant change is the retiring of the debt for the Family Centre at the Midnight Sun Complex. This has provided an additional \$180,000 to cover the increases in salaries and benefits and other forced growth items.

The Town struggles as with other municipalities with the shortfall in funding under the GNWT funding policies. We are hopeful that with a new government in place these shortfall gaps will be eliminated or greatly reduced.

Capital expenditures continue with major projects such as the Chief Jim Koe Park upgrades for which we have received funding. In its effort to reduce our carbon footprint and operating costs even further the Town will be replacing the windows and doors of the Town hall. These are original items from when the building was first built in the 1970's. We will further reduce these costs in the coming years with other energy saving projects.

The largest capital project is the continuation of our annual utilidor system replacement. For 2020 we have budgeted \$3,000,000. We will continue to search out new funding to assist with this and future utilidor projects.

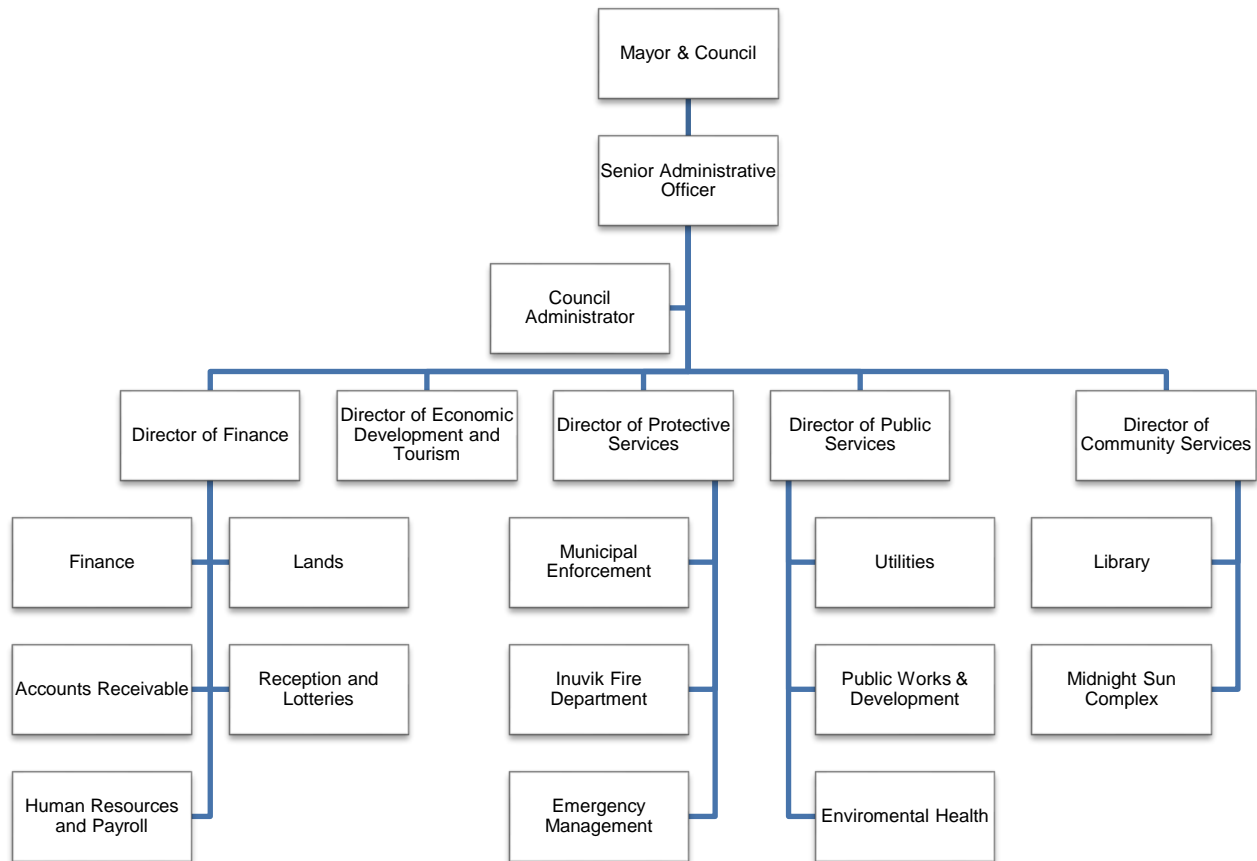
This document contains Summary of Revenues and Expenditures and overall Operating summary and details for each Departmental of its expected revenues and Capital Expenditures. We are projecting an overall deficit of \$50,080.

Amortization shown in Department 60 – Utilities and Department 90 - Fiscal Services are a non-cash item and provided for information. These amounts represent the estimated depreciation for 2020 of the Town assets over their useful lives.

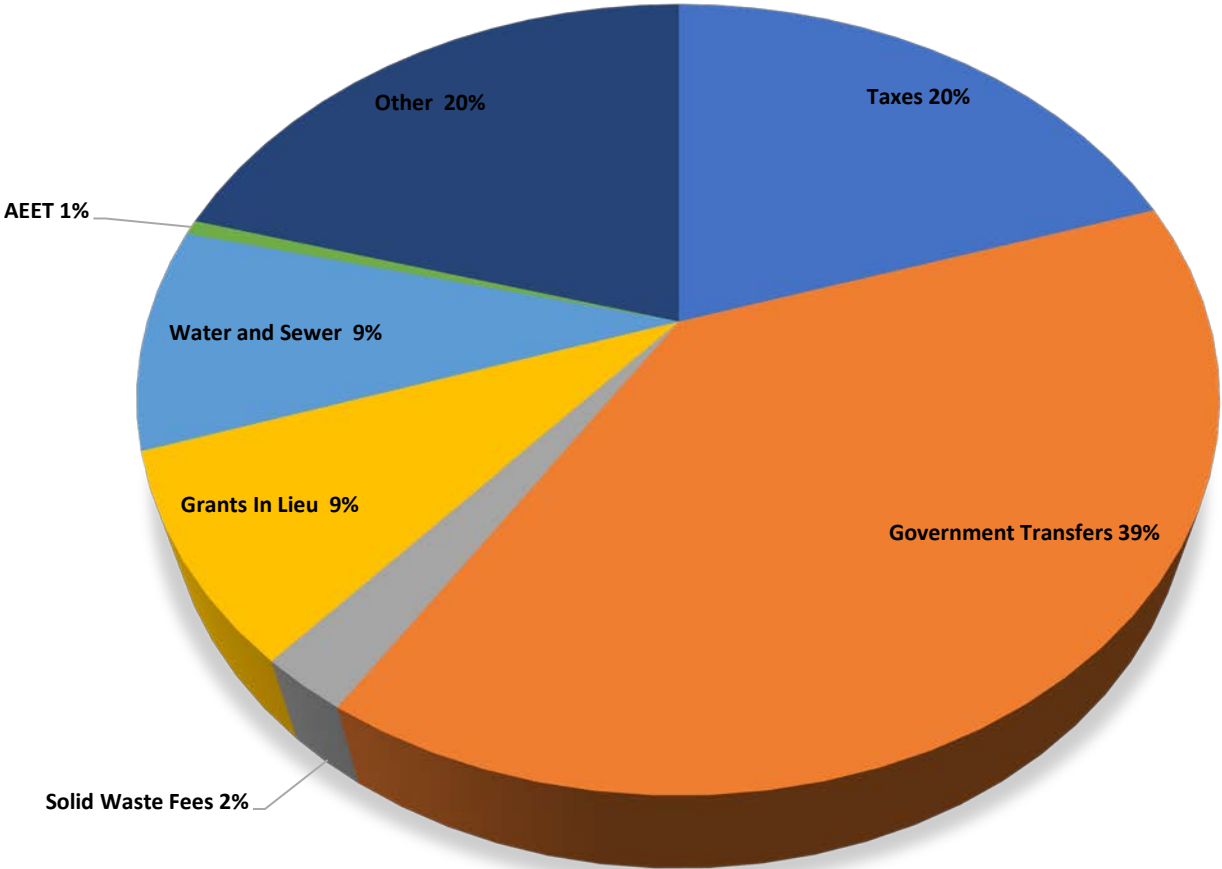
The financial information in the Operating Budget is presented on a comparative basis at the department summary and detail level for the 2018 Actual, 2019 Budget, 2019 Actuals to September 30, 2019 and 2019 Budget. Also included is estimates for the years 2021 and 2022 for information purposes. These are only an estimate and are subject to change as conditions change. The Capital Budget represents a 5-year anticipated requirement of expenditures with a useful life exceeding one year.

Council and staff feel this is a fiscally responsible budget and ensures the residents and our funding partners that we are providing good stewardship to the revenues entrusted to the Town and spending it wisely and on necessary and relative items in order to operate the Town.

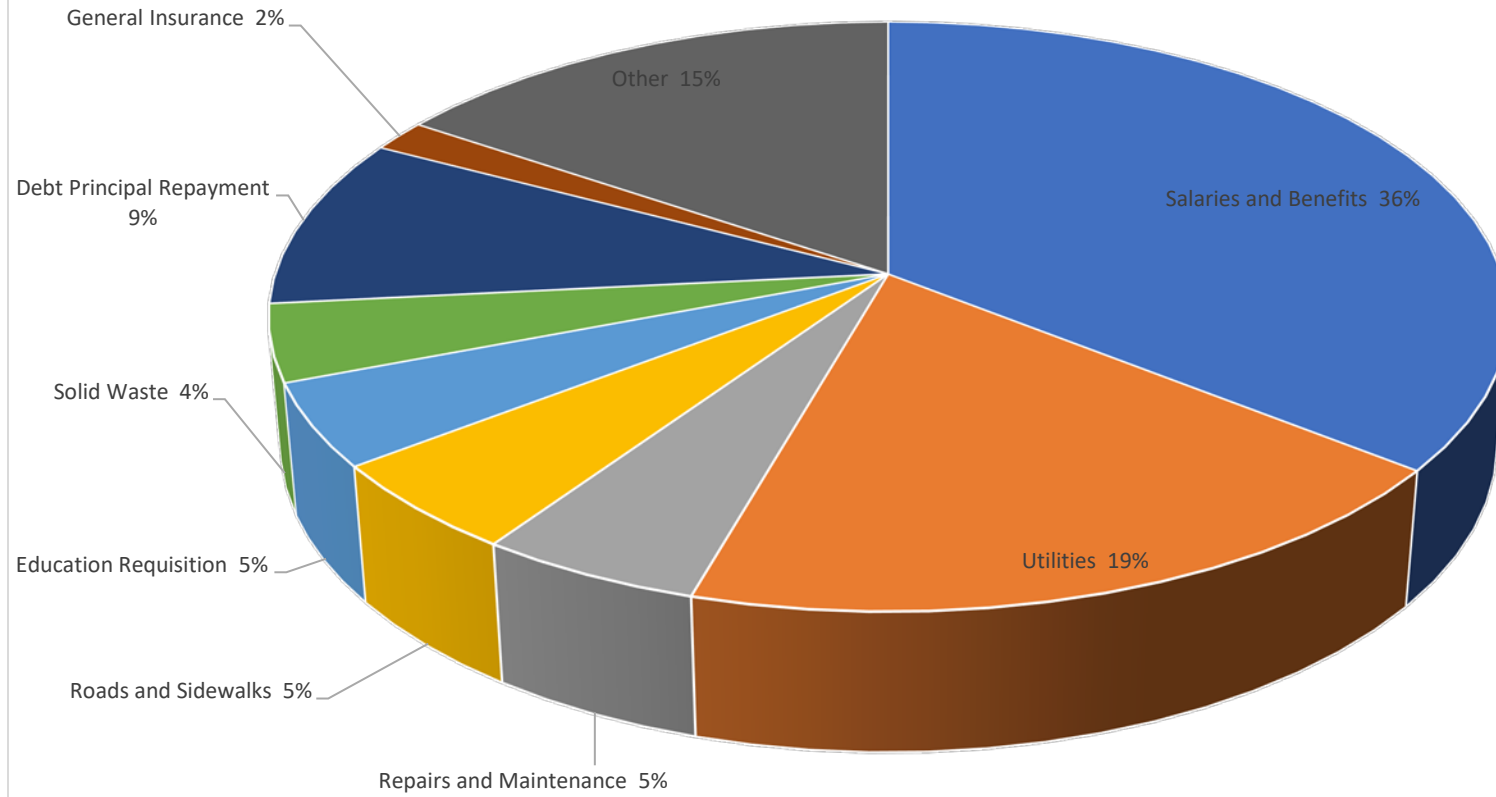
Organizational Chart



Where the Money Comes From



Where the Money Will Be Spent





Town of Inuvik

2020 Interim Operating Budget

**Town of Inuvik
Interim Operating Budget
For The Year Ended December 31, 2020, 2021, 2022**

	2018	2019	2019	2020	%	2021	%	2022	%
	Actuals	Budget	Sept 30	Budget	Variance	Plan	Variance	Plan	Variance
<u>REVENUES</u>									
Administrative	\$ 7,051,341	\$ 7,057,538	\$ 7,669,168	\$ 7,367,932	4.4%	\$ 7,622,096	3%	\$ 7,895,623	4%
Protective Services	84,967	25,500	55,362	20,500	-19.6%	25,500	24%	25,500	0%
Public Works	137,639	20,000	26,314	20,000	0.0%	20,000	0%	20,000	0%
Environmental	466,241	466,800	323,574	487,800	4.5%	512,500	5%	537,200	5%
Economic Development/Tourism	275,734	229,500	261,508	243,500	6.1%	253,500	4%	258,500	2%
Utilities	4,459,042	2,980,500	4,277,253	5,794,752	94.4%	4,655,771	-20%	4,715,171	1%
Recreation	463,053	535,600	382,861	495,189	-7.5%	492,495	-1%	510,945	4%
Library	80,891	83,500	50,432	78,750	-5.7%	83,750	6%	83,750	0%
Land	12,838	11,000	133,057	11,000	0.0%	11,000	0%	11,000	0%
Fiscal	2,685,497	3,497,500	3,539,550	2,687,000	-23.2%	2,677,000	0%	2,677,000	0%
	\$ 15,717,244	\$ 14,907,438	\$ 16,719,079	\$ 17,206,423	15%	\$ 16,353,612	-5%	\$ 16,734,689	2%
<u>EXPENSES</u>									
Administrative	\$ 2,856,466	\$ 2,853,510	\$ 2,284,900	\$ 2,939,002	3.0%	\$ 3,021,023	3%	\$ 3,130,684	4%
Protective Services	785,073	858,040	510,152	859,776	0.2%	881,478	3%	910,948	3%
Public Works	1,625,435	1,424,070	1,026,877	1,417,863	-0.4%	1,445,450	2%	1,458,173	1%
Environmental	713,877	754,050	527,329	734,450	-2.6%	734,450	0%	734,450	0%
Economic Development/Tourism	660,730	756,840	671,450	810,087	7.0%	842,503	4%	860,624	2%
Utilities	2,721,435	2,725,830	2,155,432	3,021,563	10.8%	2,982,571	-1%	3,016,443	1%
Recreation	3,331,087	3,767,340	2,521,374	3,724,249	-1.1%	3,798,361	2%	3,874,516	2%
Library	487,832	596,660	367,322	524,372	-12.1%	537,101	2%	552,098	3%
Land	4,432	-	128,220	-	0.0%	-	0%	-	0%
Fiscal	1,160,605	1,151,660	867,219	951,900	-17.3%	808,000	-15%	808,000	0%
	\$ 14,346,971	\$ 14,888,000	\$ 11,060,274	\$ 14,983,262	1%	\$ 15,050,938	1%	\$ 15,345,937	2%
Surplus / (Deficit)	\$ 1,370,272	\$ 19,438	\$ 5,658,805	\$ 2,223,161	11337%	\$ 1,302,674	-41%	\$ 1,388,752	7%
Net Transfers to Capital Expenditures	2,552,105	107,209	1,895,805	2,273,241	2020%	2,972,395	31%	3,033,895	2%
	\$ 2,552,105	\$ 107,209	\$ 1,895,805	\$ 2,273,241	2020%	\$ 2,972,395		\$ 3,033,895	
Surplus (Deficit) after Transfers	\$ (1,181,833)	\$ (87,771)	\$ 3,763,000	\$ (50,080)	-43%	\$ (1,669,721)	3234%	\$ (1,645,143)	-2%
Amortization	\$ 3,344,135	\$ 3,500,000	\$ -	\$ 3,500,000	0%	\$ 3,500,000	0%	\$ 3,500,000	0%



Town of Inuvik

Department 10

Administrative

ADMINISTRATIVE

The Administrative Department includes Council and General Administration. Council provides strategic direction for the Town and approves policies and By-Laws under which staff must carry out their daily functions. Staff in this department provide administrative and advisory services to Council as well as provides services to the public, suppliers and staff. Administration is responsible for support and maintenance of the computer systems and data communications.

This Department includes Council, SAO, Council Administrator, Director of Finance, Accounts Payable, Accounts Receivable, Human Resources/Payroll, Property Taxation and Reception/Lotteries.

The Department has a total budgeted full-time staff complement of 6 employees and the Accounts Receivable/Utilities Officer who is budgeted under Department 60.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
<u>Revenue:</u>						
Total Administrative Revenue	\$ 6,996,504	\$ 7,031,138	\$ 7,594,325	\$ 7,341,532	\$ 7,595,696	\$ 7,869,223
Total Building/Development Revenue	54,837	26,400	74,843	26,400	26,400	26,400
Total Revenue	\$ 7,051,341	\$ 7,057,538	\$ 7,669,168	\$ 7,367,932	\$ 7,622,096	\$ 7,895,623
<u>Expenditures:</u>						
Legislative Expenses	\$ 167,224	\$ 226,480	\$ 156,509	\$ 238,770	\$ 242,505	\$ 264,074
Gen. Administrative Expenses	2,689,242	2,627,030	2,128,391	2,700,233	2,778,518	2,866,611
Total Expenditures	\$ 2,856,466	\$ 2,853,510	\$ 2,284,900	\$ 2,939,002	\$ 3,021,023	\$ 3,130,684
Net Budget Variance	\$ 4,194,875	\$ 4,204,028	\$ 5,384,268	\$ 4,428,930	\$ 4,601,073	\$ 4,764,939

**Town of Inuvik
Department 10 - Administrative**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
REVENUE										
Land Taxes	11101003010	\$ 3,935,282	\$ 4,019,535	\$ 4,487,804	\$ 4,225,409	5.1%	\$ 4,394,425	4.0%	\$ 4,570,202	4.0%
Property Taxes - Education Portion	11101003011	670,785	677,550	684,171	689,714	1.8%	699,293	1.4%	718,452	2.7%
Property Taxes Bad Debt Expense	11101003013									
Grants in Lieu - Federal	11101003020	309,955	311,613	315,113	333,263	6.9%	346,594	4.0%	360,457	4.0%
Grants in Lieu - GNWT	11101003022	1,356,219	1,352,084	1,350,757	1,407,645	4.1%	1,463,951	4.0%	1,522,509	4.0%
Grants in Lieu - NWT/PC	11101003024	58,314	59,501	67,930	57,262	-3.8%	59,552	4.0%	61,935	4.0%
Grants in Lieu - CBC	11101003026	6,406	6,537	6,537	6,799	4.0%	7,071	4.0%	7,354	4.0%
Senior Citizen Tax Grant	11101003028	69,004	68,828	80,948	84,240	22.4%	87,610	4.0%	91,114	4.0%
Administrative Recoveries	11101003120	23,752	500	4,425	500	0.0%	500	0.0%	500	0.0%
GNAF Recoveries	11101003121	863	1,500	833	-	-100.0%	-	0.0%	-	0.0%
Tax Certificates	11101003455	5,200	3,500	3,000	3,500	0.0%	3,500	0.0%	3,500	0.0%
Tax Penalties & Interest	11101003460	147,466	140,000	118,939	140,000	0.0%	140,000	0.0%	140,000	0.0%
Business Licenses	11101003700	25,650	20,200	19,200	20,200	0.0%	20,200	0.0%	20,200	0.0%
Education Tax	11101003880	5,000	5,000		5,000	0.0%	5,000	0.0%	5,000	0.0%
Interest earned on Investments	11101003890	63,223	40,000	42,550	40,000	0.0%	40,000	0.0%	40,000	0.0%
Management Fee - Lotteries	11101004320	28,000	28,000	-	28,000	0.0%	28,000	0.0%	28,000	0.0%
Management Fee - Utilities	11101007990	250,000	250,000	250,000	250,000	0.0%	250,000	0.0%	250,000	0.0%
Total Administrative Revenue		\$ 6,955,119	\$ 6,984,348	\$ 7,432,207	\$ 7,291,532	4.4%	\$ 7,545,696	3.5%	\$ 7,819,223	3.6%
Development Permits	11101603710	\$ 53,408	\$ 25,000	\$ 73,705	\$ 25,000	0.0%	\$ 25,000	0.0%	\$ 25,000	0.0%
Moving & Demolition Permits	11101603720	1,229	1,200	838	1,200	0.0%	1,200	0.0%	1,200	0.0%
Home Occupation Permits	11101603726	200	200	300	200	0.0%	200	0.0%	200	0.0%
Total Building/Development Revenue		\$ 54,837	\$ 26,400	\$ 74,843	\$ 26,400	0.0%	\$ 26,400	0.0%	\$ 26,400	0.0%
Small Community Employment Support	11107509052	\$ 41,385	\$ 46,790	\$ 162,118	\$ 50,000	6.9%	\$ 50,000	0.0%	\$ 50,000	0.0%
Total Contribution Agreements		\$ 41,385	\$ 46,790	\$ 162,118	\$ 50,000	6.9%	\$ 50,000	0.0%	\$ 50,000	0.0%
Total Revenue		\$ 7,051,341	\$ 7,057,538	\$ 7,669,168	\$ 7,367,932	4.4%	\$ 7,622,096	3.4%	\$ 7,895,623	3.6%
LEGISLATIVE EXPENSES										
Mayors / Councillors Indemnity	12100504022	\$ 104,284	\$ 145,600	\$ 101,300	\$ 151,289	3.9%	\$ 157,581	4.2%	\$ 164,601	4.5%
CPP/EI - Mayor & Councillors	12100504031	2,590	2,600	4,717	2,940	13.1%	3,166	7.7%	3,431	8.4%
Group Insurance	12100504035	151	4,310	2,020	3,777	-12.4%	3,991	5.7%	4,213	5.6%
Pension Plan	12100504040	833	6,950	5,071	7,407	6.6%	7,911	6.8%	8,472	7.1%
Northern Allowance	12100504055	5,804	13,920	10,910	14,356	3.1%	14,356	0.0%	14,356	0.0%
Conventions & Delegations	12100504150	25,564	27,000	10,916	25,000	-7.4%	27,000	8.0%	27,000	0.0%
Donations	12100504230	11,000	9,100	8,500	8,500	-6.6%	8,500	0.0%	8,500	0.0%
Election/Plebiscite Expenses	12100504240	493	-	-	-	0.0%	2,000	0.0%	-	-100.0%
Legislative Expenditures	12100504300	4,662	5,000	2,314	13,500	170.0%	5,000	-63.0%	20,000	300.0%
Publications, Memberships, Sub.	12100504360	11,843	12,000	10,761	12,000	0.0%	13,000	8.3%	13,500	3.8%
Total Legislative Expense		\$ 167,224	\$ 226,480	\$ 156,509	\$ 238,770	5.4%	\$ 242,505	1.6%	\$ 264,074	8.9%

**Town of Inuvik
Department 10 - Administrative**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>GEN. ADMINISTRATIVE EXPENSES</u>										
Education Requisition	12101003012	\$ 670,785	\$ 677,550	\$ 685,182	\$ 689,714	1.8%	\$ 699,293	1.4%	\$ 718,452	2.7%
GNAF Travel, Freight, Wages	12101003121	943	1,500	597	-	-100.0%	-	0.0%	-	0.0%
Salaries	12101004010	687,488	630,785	434,525	668,470	6.0%	693,188	3.7%	715,652	3.2%
Casual Wages	12101004015	9,127	18,410	2,063	18,413	0.0%	18,413	0.0%	18,413	0.0%
CPP/EI	12101004030	25,559	27,990	26,615	30,476	8.9%	32,098	5.3%	33,999	5.9%
Group Insurance	12101004035	28,300	27,200	18,940	24,261	-10.8%	25,560	5.4%	26,874	5.1%
Pension Plan Costs	12101004040	53,543	55,110	34,035	53,478	-3.0%	55,455	3.7%	57,252	3.2%
Northern Allowance	12101004055	90,155	97,700	64,804	98,342	0.7%	98,342	0.0%	98,342	0.0%
Workers Compensation	12101004060	77,350	97,000	106,066	99,000	2.1%	101,000	2.0%	105,000	4.0%
Recruitment	12101004070	25,640	50,000	45,622	30,000	-40.0%	30,000	0.0%	50,000	66.7%
Medical Travel	12101004075	5,235	6,000	4,835	6,000	0.0%	6,000	0.0%	6,000	0.0%
Accounting/Auditing/Consulting	12101004100	108,658	80,000	65,500	55,000	-31.3%	65,000	18.2%	65,000	0.0%
Advertising	12101004105	2,092	4,000	175	3,000	-25.0%	3,000	0.0%	3,000	0.0%
Bank Service Charges	12101004125	2,317	2,500	1,229	2,500	0.0%	2,500	0.0%	2,500	0.0%
Business Travel	12101004130	6,573	8,000	2,447	8,000	0.0%	8,000	0.0%	8,000	0.0%
Computer Software/Hardware	12101004193	63,227	10,000	33,386	10,000	0.0%	10,000	0.0%	10,000	0.0%
Computer Support	12101004194	29,397	40,000	17,154	53,500	33.8%	60,500	13.1%	62,500	3.3%
Credit Card Charges	12101004196	28,782	30,000	23,736	30,000	0.0%	30,000	0.0%	30,000	0.0%
Courier, Freight & Postage	12101004200	8,071	15,000	16,619	17,000	13.3%	18,000	5.9%	19,000	5.6%
Court of Revision	12101004205	300	400	500	500	25.0%	500	0.0%	500	0.0%
General Insurance	12101004270	235,271	233,000	253,025	256,500	10.1%	263,000	2.5%	268,000	1.9%
Bad Debt Expense	12101004300	282	10,000	-	5,000	-50.0%	5,000	0.0%	5,000	0.0%
Legal	12101004305	79,737	80,000	88,119	80,000	0.0%	80,000	0.0%	80,000	0.0%
Lottery Share - Inuvialuit	12101004330	5,000	5,000	5,000	5,000	0.0%	5,000	0.0%	5,000	0.0%
Lottery Share - Gwich'in	12101004335	5,000	5,000	5,000	5,000	0.0%	5,000	0.0%	5,000	0.0%
Professional Development	12101004350	24,527	30,000	23,670	25,000	-16.7%	25,000	0.0%	25,000	0.0%
Publications, Memberships, Sub.	12101004360	4,201	4,100	3,549	5,000	22.0%	5,000	0.0%	5,000	0.0%
Repairs & Maintenance - Equipment	12101004414	2,199	4,000	666	4,000	0.0%	4,000	0.0%	4,000	0.0%
Special Events	12101004520	23,144	25,000	23,910	26,000	4.0%	27,000	3.8%	28,000	3.7%
Supplies & Stationery	12101004525	13,918	30,000	12,488	26,000	-13.3%	27,000	3.8%	28,000	3.7%
Brand Conversion	12101004528	-	-	-	-	0.0%	-	0.0%	-	0.0%
Health and Safety Supplies	12101004586	142	500	-	500	0.0%	500	0.0%	500	0.0%
Tax Collection - Legal Cost Recovery	12101004605	(3,050)	(3,000)	(4,300)	(3,000)	0.0%	(3,000)	0.0%	(3,000)	0.0%
Tax Forgiveness - Seniors & Disabled	12101004615	156,269	149,885	641	168,480	12.4%	175,219	4.0%	182,228	4.0%
Telephone & Fax	12101004650	29,659	30,000	18,344	61,200	104.0%	61,900	1.1%	62,000	0.2%
Utilities - Electricity	12101005000	62,525	61,500	37,519	63,000	2.4%	66,150	5.0%	69,500	5.1%
Utilities - Heat	12101005002	66,063	65,000	32,533	56,000	-13.8%	56,000	0.0%	53,000	-5.4%
Utilities - Water & Sewer	12101005004	2,523	2,900	1,158	2,900	0.0%	2,900	0.0%	2,900	0.0%
Xerox	12101005050	16,906	15,000	15,164	16,000	6.7%	16,000	0.0%	16,000	0.0%
CA - Small Community Employment Supp	12107509052	41,385	-	27,875	-	0.0%	-	0.0%	-	0.0%
Total Gen. Administrative Expense		\$ 2,689,242	\$ 2,627,030	\$ 2,128,391	\$ 2,700,233	2.8%	\$ 2,778,518	2.9%	\$ 2,866,611	3.2%
Total Expenses		\$ 2,856,466	\$ 2,853,510	\$ 2,284,900	\$ 2,939,002	3.0%	\$ 3,021,023	2.8%	\$ 3,130,684	3.6%
Net Budget Variance		\$ 4,194,875	\$ 4,204,028	\$ 5,384,268	\$ 4,428,930	5.3%	\$ 4,601,073	3.9%	\$ 4,764,939	3.6%



Town of Inuvik

Department 20

Protective Services

Protective Services

The Director of Protective Services oversees and manages the Inuvik Protective Services Department, which is comprised of 4 separate division lines as noted below.

Animal Control Services

In addition to municipal enforcement the 2 full time Municipal Enforcement Officers also perform animal control services. The primary services include: apprehension of dogs at large and those voluntarily surrendered, dispatching of aggressive dogs, inoculation of dogs, arranging for emergency veterinary services of dogs in custody, arranging for transport to southern shelters, daily nourishment and care, daily cleaning and disinfecting of the pound.

Municipal Enforcement

The 2 full time Municipal Enforcement Officers are tasked with the enforcement of town bylaws, territorial and federal legislation, ticketing and prosecution.

Emergency Measures

Aside for the Director of Protective Services, there are no dedicated staff to provide emergency measures services. The primary responsibilities are to maintain the plan, ensure the plan is reviewed and tested, provide accurate contact information to key players and to enact the plan as required, which may include activating the Emergency Operations Centre, the Municipal Emergency Operating group and any ancillary logistics, personnel and services as dictated by the emergency.

Fire Protection Services

Overseen by the Fire Chief/Director of Protective Services, the Inuvik Fire Department is comprised of 35 to 40 volunteer firefighters. These individuals, are compensated with an honorarium, provide 2 lines of defense of public fire safety - Public Education, Prevention and Emergency Response services.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 84,967	\$ 25,500	\$ 55,362	\$ 20,500	\$ 25,500	\$ 25,500
Expenditures:						
Animal Control Expenses	\$ 25,066	\$ 25,000	\$ 17,846	\$ 25,700	\$ 25,700	\$ 25,700
By-Law Enforcement Expenses	238,596	288,680	177,514	293,434	304,694	317,621
Emergency Measures Expenses	9,282	15,000	6,375	8,800	8,900	9,000
Fire Protection Expenses	512,129	529,360	308,417	531,841	542,184	558,627
Total Expenditures	\$ 785,073	\$ 858,040	\$ 510,152	\$ 859,776	\$ 881,478	\$ 910,948
Net Budget Variance	\$ (700,106)	\$ (832,540)	\$ (454,790)	\$ (839,276)	\$ (855,978)	\$ (885,448)

Town of Inuvik
Department 20 - Protective Services

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>REVENUE</u>										
Fire Department Recoveries	11201003120	\$ 59,998	\$ 10,000	\$ 6,338	\$ 5,000	-50.0%	\$ 10,000	100.0%	\$ 10,000	0.0%
Other Revenue	11201003125	\$ -	\$ -	\$ 250	\$ -		\$ -		\$ -	
Animal Control - Dog Licence	11201003545	1,400	1,000	1,250	1,000	0.0%	1,000	0.0%	1,000	0.0%
Animal Control - Impound Fees	11201003550	2,405	2,000	2,205	2,000	0.0%	2,000	0.0%	2,000	0.0%
ATV - Fees	11201003555	495	500	205	500	0.0%	500	0.0%	500	0.0%
Taxi Permits / Transfers	11201003575	11,350	7,000	11,120	7,000	0.0%	7,000	0.0%	7,000	0.0%
Municipal Enforcement Fines	11201003585	1,450	5,000	1,150	5,000	0.0%	5,000	0.0%	5,000	0.0%
Student Grant	11201003598	-	-	-	-	0.0%	-	0.0%	-	0.0%
Recovery - EMO Phones	11202403120	7,869	-	1,844	-	0.0%	-	0.0%	-	0.0%
Annual Fire Ball	11202504521	-	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Highway Rescue Funding	11207508030	-	-	31,000	-	0.0%	-	0.0%	-	0.0%
Total Revenue		\$ 84,967	\$ 25,500	\$ 55,362	\$ 20,500	-19.6%	\$ 25,500	24.4%	\$ 25,500	0.0%
<u>ANIMAL CONTROL EXPENSES</u>										
Spay Neuter Program	12202204520	\$ 920	\$ 2,800	\$ 1,049	\$ 2,800	0.0%	\$ 2,800	0.0%	\$ 2,800	0.0%
Supplies & Stationery	12202204525	6,245	5,300	4,480	5,300	0.0%	5,300	0.0%	5,300	0.0%
Veterinary Services	12202204526	-	-	-	-	0.0%	-	0.0%	-	0.0%
Utilities - Electricity	12202205000	7,186	7,200	4,632	7,000	-2.8%	7,000	0.0%	7,000	0.0%
Utilities - Heat	12202205002	8,076	6,100	5,306	7,000	14.8%	7,000	0.0%	7,000	0.0%
Utilities - Water/Sewer	12202205004	2,640	3,600	2,379	3,600	0.0%	3,600	0.0%	3,600	0.0%
Total Animal Control Expense		\$ 25,066	\$ 25,000	\$ 17,846	\$ 25,700	2.8%	\$ 25,700	0.0%	\$ 25,700	0.0%
<u>BY-LAW ENFORCEMENT EXPENSES</u>										
Special Events	12202303375	\$ 1,788	\$ 2,000	\$ 473	\$ 2,000	0.0%	\$ 2,000	0.0%	\$ 2,000	0.0%
Salaries	12202304010	145,012	174,590	111,192	179,597	2.9%	188,839	5.1%	199,289	5.5%
Casual	12202304015	9,806	10,440	1,265	10,594	1.5%	10,806	2.0%	11,074	2.5%
CPP/EI	12202304030	7,976	8,400	7,390	9,135	8.8%	9,626	5.4%	10,204	6.0%
Group Insurance	12202304035	6,667	8,420	4,251	4,946	-41.3%	5,221	5.6%	5,516	5.6%
Pension Plan Costs	12202304040	9,798	11,810	6,330	12,208	3.4%	12,947	6.1%	13,783	6.5%
Clothing/Uniforms	12202304050	2,782	3,200	2,411	3,200	0.0%	3,200	0.0%	3,200	0.0%
Northern Allowance	12202304055	25,116	29,990	19,951	30,925	3.1%	30,925	0.0%	30,925	0.0%
Advertising	12202304105	634	200	551	200	0.0%	200	0.0%	200	0.0%
Communications & Licensing	12202304175	7,188	6,300	5,877	9,500	50.8%	9,700	2.1%	10,100	4.1%
Courier, Freight & Postage	12202304200	307	500	222	500	0.0%	500	0.0%	500	0.0%
Professional Development	12202304350	1,933	5,500	7,060	5,500	0.0%	5,500	0.0%	5,500	0.0%
Publications, Memberships, Subscriptions	12202304360	-	300	300	300	0.0%	300	0.0%	300	0.0%
Repairs & Maintenance - Equipment	12202304414	30	1,000	415	1,000	0.0%	1,000	0.0%	1,000	0.0%
Supplies & Stationery	12202304525	2,343	3,000	1,015	3,000	0.0%	3,000	0.0%	3,000	0.0%
Supplies - By-Law	12202304530	6,594	7,000	1,205	4,100	-41.4%	4,100	0.0%	4,100	0.0%
Telephone & Fax	12202304650	3,573	4,000	2,275	3,700	-7.5%	3,800	2.7%	3,900	2.6%
Vehicle - Fuel	12202305010	5,523	8,500	2,740	8,500	0.0%	8,500	0.0%	8,500	0.0%
Vehicle - License & Registration	12202305012	-	30	31	30	0.0%	30	0.0%	30	0.0%
Vehicle - Repair & Maintenance	12202305014	1,525	3,500	2,560	3,500	0.0%	3,500	0.0%	3,500	0.0%
Derelect Vehicle Removal	12202305016	-	-	-	1,000	0.0%	1,000	0.0%	1,000	0.0%
Total By-Law Enforcement Expense		\$ 238,596	\$ 288,680	\$ 177,514	\$ 293,434	1.6%	\$ 304,694	3.8%	\$ 317,621	4.2%

**Town of Inuvik
Department 20 - Protective Services**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>EMERGENCY MEASURES EXPENSES</u>										
Supplies - EMO	12202404540	\$ -	\$ 3,500	\$ -	\$ 3,500	0.0%	\$ 3,500	0.0%	\$ 3,500	0.0%
Telephone & Fax	12202404650	9,282	10,000	6,375	3,800	-62.0%	3,900	2.6%	4,000	2.6%
Training & Education	12202404665	-	1,500	-	1,500	0.0%	1,500	0.0%	1,500	0.0%
Total Emergency Measures Expense		\$ 9,282	\$ 15,000	\$ 6,375	\$ 8,800	-41.3%	\$ 8,900	1.1%	\$ 9,000	1.1%
<u>FIRE PROTECTION EXPENSES</u>										
Salaries	12202504010	\$ 129,291	\$ 112,240	\$ 81,109	\$ 124,274	10.7%	\$ 132,035	6.2%	\$ 140,712	6.6%
Casual	12202504015	-	8,350	-	8,473	1.5%	8,643	2.0%	8,857	2.5%
Volunteers (Operations Renumeration)	12202504025	33,764	28,000	15,173	28,000	0.0%	28,000	0.0%	28,000	0.0%
Volunteers (Training/Other Renumeration)	12202504026	32,872	57,000	38,080	57,000	0.0%	57,000	0.0%	57,000	0.0%
CPP/EI	12202504030	7,114	5,570	4,330	4,818	-13.5%	5,075	5.3%	5,378	6.0%
Group Insurance	12202504035	4,305	4,620	3,480	3,951	4.3%	4,185	5.9%	4,439	6.1%
Volunteer Insurance	12202504036	2,385	2,500	-	2,500	0.0%	2,500	0.0%	2,500	0.0%
Pension Plan Costs	12202504040	8,276	8,980	6,910	9,942	10.7%	10,563	6.2%	11,257	6.6%
Northern Allowance	12202504055	8,301	15,500	10,910	15,984	3.1%	15,984	0.0%	15,984	0.0%
Advertising	12202504105	1,948	1,000	-	1,000	0.0%	1,000	0.0%	1,000	0.0%
Business Travel	12202504130	433	1,000	748	1,000	0.0%	1,000	0.0%	1,000	0.0%
Communications & Licensing	12202504175	12,071	8,000	6,297	8,200	2.5%	8,400	2.4%	8,600	2.4%
Courier, Freight & Postage	12202504200	512	2,500	1,331	2,500	0.0%	2,500	0.0%	2,500	0.0%
Fire Chief's Apartment	12202504262	13,668	4,000	1,530	4,000	0.0%	4,000	0.0%	4,000	0.0%
Medicals	12202504338	489	1,300	652	1,300	0.0%	1,300	0.0%	1,300	0.0%
Professional Development	12202504350	2,624	8,000	2,565	8,000	0.0%	8,000	0.0%	8,000	0.0%
Publications, Memberships & Sub.	12202504360	880	2,500	930	2,500	0.0%	2,500	0.0%	2,500	0.0%
Repairs & Maintenance - Equipment	12202504414	18,048	15,000	9,827	15,000	0.0%	15,000	0.0%	20,000	33.3%
Repairs & Maintenance - Alarm System	12202504416	5,010	5,000	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Special Events	12202504520	4,794	10,000	4,035	10,000	0.0%	10,000	0.0%	10,000	0.0%
Annual Fire Ball	12202504521	-	-	-	-	0.0%	-	0.0%	-	0.0%
Supplies & Stationery	12202504525	5,722	5,000	2,788	5,000	0.0%	5,000	0.0%	5,000	0.0%
Supplies - Fire Protection	12202504545	66,828	69,000	41,560	69,000	0.0%	69,000	0.0%	69,000	0.0%
Health and Safety Supplies	12202504586	663	500	-	500	0.0%	500	0.0%	500	0.0%
Telephone & Fax	12202504650	15,778	15,000	11,178	8,800	-41.3%	8,900	1.1%	9,000	1.1%
Training	12202504665	19,788	25,000	4,831	25,000	0.0%	25,000	0.0%	25,000	0.0%
Utilities - Electricity	12202505000	45,587	47,700	25,090	44,000	-7.8%	45,000	2.3%	46,000	2.2%
Utilities - Heat	12202505002	40,371	39,000	19,572	39,000	0.0%	39,000	0.0%	39,000	0.0%
Utilities - Water & Sewer	12202505004	2,523	2,600	1,378	2,600	0.0%	2,600	0.0%	2,600	0.0%
Vehicle - Fuel	12202505010	8,355	9,000	3,522	9,000	0.0%	9,000	0.0%	9,000	0.0%
Vehicle - License & Registration	12202505012	294	500	346	500	0.0%	500	0.0%	500	0.0%
Vehicle - Repairs & Maintenance	12202505014	19,436	15,000	10,245	15,000	0.0%	15,000	0.0%	15,000	0.0%
CA - Highway Rescue Funding	12207508030					0.0%		0.0%		0.0%
Total Fire Protection Expense		\$ 512,129	\$ 529,360	\$ 308,417	\$ 531,841	0.5%	\$ 542,184	1.9%	\$ 558,627	3.0%
Total Expenses		\$ 785,073	\$ 858,040	\$ 510,152	\$ 859,776	0.2%	\$ 881,478	2.5%	\$ 910,948	3.3%
Net Budget Variance		\$ (700,106)	\$ (832,540)	\$ (454,790)	\$ (839,276)	0.8%	\$ (855,978)	2.0%	\$ (885,448)	3.4%



Town of Inuvik

Department 30

Public Services

Public Services

The Public Services Department includes the Works Division and Development Division. The Director of Public Services also has the responsibilities for Department 40 - Environmental Health and Department 60 - Utilities of the Town.

The Works Division is responsible for roads and sidewalks within the Town including repairs and maintenance and also repairs and maintenance of the Parks and Playgrounds equipment, pathways and signage.

The Development Division is responsible for issuing building and development permits and the associated enforcement and work with By-Law staff on related by-law such as Clean Yard By-Law and Derelict Buildings By-Law.

The Department has a total budgeted full-time staff complement of 2 employees.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 137,639	\$ 20,000	\$ 26,314	\$ 20,000	\$ 20,000	\$ 20,000
Expenditures:						
Administrative Expenses	\$ 397,815	\$ 435,970	\$ 305,513	\$ 435,563	\$ 446,650	\$ 459,373
General Services Expenses	890,866	740,500	507,582	749,000	765,000	765,000
Town Owned Building Repairs	148,946	146,000	131,755	146,000	146,500	146,500
Town Shop Expenses	7,694	35,000	29,538	21,000	21,000	21,000
Parks & Playgrounds Expenses	180,113	66,600	52,489	66,300	66,300	66,300
Total Expenditures	\$ 1,625,435	\$ 1,424,070	\$ 1,026,877	\$ 1,417,863	\$ 1,445,450	\$ 1,458,173
Net Budget Variance	\$ (1,487,795)	\$ (1,404,070)	\$ (1,000,563)	\$ (1,397,863)	\$ (1,425,450)	\$ (1,438,173)

**Town of Inuvik
Department 30 - Public Works**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance
<u>REVENUE</u>									
Other Revenues	11301003125	\$ 96,139	\$ 6,314	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Curling Club Lease	11301003340	20,000	20,000	20,000	0.0%	20,000	0.0%	20,000	0.0%
CA - Public Works Special Projects	11307508030	21,500			0.0%		0.0%		0.0%
Total Revenue		\$ 137,639	\$ 20,000	\$ 26,314	0.0%	\$ 20,000	\$ -	\$ 20,000	\$ -
<u>ADMINISTRATIVE EXPENSES</u>									
Salaries	12301004010	\$ 218,278	\$ 220,960	\$ 154,006	4.3%	\$ 238,062	3.3%	\$ 246,669	3.6%
Casual Wages	12301004015	69,017	88,610	70,421	-2.4%	88,207	1.9%	90,330	2.4%
CPP/EI	12301004030	12,420	14,410	12,724	5.2%	15,922	5.0%	16,841	5.8%
Group Insurance	12301004035	8,760	9,190	7,088	-42.7%	5,569	5.7%	5,904	6.0%
Pension Plan Costs	12301004040	16,654	17,680	13,347	4.2%	19,045	3.3%	19,733	3.6%
Northern Allowance	12301004055	35,356	43,770	29,511	3.1%	45,145	0.0%	45,145	0.0%
Advertising	12301004105	1,693	1,500	2,780	0.0%	1,500	0.0%	1,500	0.0%
Business Travel	12301004130	6,899	7,000	534	0.0%	7,000	0.0%	7,000	0.0%
Professional Development	12301004350	2,489	5,000	2,921	0.0%	5,000	0.0%	5,000	0.0%
Publications, Memberships, Subscriptions	12301004360	937	850	476	0.0%	850	0.0%	850	0.0%
Supplies & Stationery	12301004525	5,026	3,000	898	0.0%	3,000	0.0%	3,000	0.0%
Christmas Lights and Decorations	12301004527	12,547	15,000	5,818	0.0%	15,000	0.0%	15,000	0.0%
Safety Equipment	12301004585	-	1,000	-	0.0%	1,000	0.0%	1,000	0.0%
Telephone & Fax	12301004650	7,738	8,000	4,989	-83.8%	1,350	3.8%	1,400	3.7%
Total Administrative Expense		\$ 397,815	\$ 435,970	\$ 305,513	-0.1%	\$ 446,650	2.5%	\$ 459,373	2.8%
<u>GENERAL SERVICES EXPENSES</u>									
Lot Cleanup	12301506004	\$ -	\$ 2,500	\$ 2,755	0.0%	\$ 2,500	0.0%	\$ 2,500	0.0%
Brushing	12301506016	48,060	50,000	25,895	0.0%	50,000	0.0%	50,000	0.0%
Contracted Services - Drainage	12301506018	56,897	70,000	135,179	21.4%	85,000	0.0%	85,000	0.0%
Dust Abatement	12301506020	59,775	50,000	17,053	-20.0%	50,000	25.0%	50,000	0.0%
Guard Rails	12301506022	4,130	5,000	15,262	0.0%	5,000	0.0%	5,000	0.0%
Gravel Road Repair	12301506024	93,052	100,000	68,695	0.0%	100,000	0.0%	100,000	0.0%
Pavement Repair	12301506026	24,505	60,000	48,468	0.0%	60,000	0.0%	60,000	0.0%
Snow Removal	12301506032	231,140	190,000	100,605	0.0%	190,000	0.0%	190,000	0.0%
Sidewalks	12301506034	42,798	12,000	-	0.0%	12,000	0.0%	12,000	0.0%
Street Signs	12301506036	22,218	5,000	9,325	140.0%	12,000	0.0%	12,000	0.0%
Street Sweeping	12301506038	26,110	7,500	6,459	20.0%	12,000	33.3%	12,000	0.0%
Street Lights	12301506040	78,438	81,000	50,827	-6.2%	79,000	3.9%	79,000	0.0%
Traffic Markings	12301506042	15,578	1,500	-	0.0%	1,500	0.0%	1,500	0.0%
Sanding	12301506064	114,085	92,000	24,797	0.0%	92,000	0.0%	92,000	0.0%
Contracted Services - Engineering	12301506070	12,708	14,000	2,262	0.0%	14,000	0.0%	14,000	0.0%
Total General Services Expense		\$ 829,493	\$ 740,500	\$ 507,582	1.1%	\$ 765,000	2.1%	\$ 765,000	0.0%

**Town of Inuvik
Department 30 - Public Works**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>TOWN OWNED BUILDING REPAIRS</u>										
Town Hall	12301704412	\$ 30,213	\$ 15,000	\$ 14,156	\$ 15,000	0.0%	\$ 15,000	0.0%	\$ 15,000	0.0%
Dog Pound	12301714412	1,874	5,000	24,415	5,000	0.0%	5,000	0.0%	5,000	0.0%
Fire Hall	12301724412	21,164	9,000	16,972	9,000	0.0%	9,000	0.0%	9,000	0.0%
Town Shop	12301734412	3,791	3,000	1,845	3,000	0.0%	3,000	0.0%	3,000	0.0%
Youth Centre and Homeless Shelter	12301744412	10,092	15,000	20,668	15,000	0.0%	14,500	-3.3%	14,500	0.0%
ECE Building and Distributor St Shop	12301754412	20,017	6,000	98	6,000	0.0%	6,000	0.0%	6,000	0.0%
Midnight Sun Complex	12301764412	40,339	65,000	41,438	65,000	0.0%	65,000	0.0%	65,000	0.0%
Library	12301774412	10,784	18,000	10,094	18,000	0.0%	18,000	0.0%	18,000	0.0%
Children First	12301784416	10,673	10,000	2,069	10,000	0.0%	10,000	0.0%	10,000	0.0%
Tourism Building	12301794412	-	-	-	-	0.0%	1,000	0.0%	1,000	0.0%
Total Town Building Repairs		\$ 148,946	\$ 146,000	\$ 131,755	\$ 146,000	0.0%	\$ 146,500	0.3%	\$ 146,500	0.0%
<u>TOWN SHOP EXPENSES</u>										
Repairs & Maintenance - Yard	12303204410	\$ 2,640	\$ 3,000	\$ 17,140	\$ 3,000	0.0%	\$ 3,000	0.0%	\$ 3,000	0.0%
Repairs & Maintenance - Equipment	12303204414	-	2,500	1,440	2,500	0.0%	2,500	0.0%	2,500	0.0%
Vehicle - Fuel	12303205010	4,031	22,000	5,972	8,000	-63.6%	8,000	0.0%	8,000	0.0%
Vehicle - License & Registration	12303205012	571	500	465	500	0.0%	500	0.0%	500	0.0%
Vehicle - Repair & Maintenance	12303205014	453	7,000	4,521	7,000	0.0%	7,000	0.0%	7,000	0.0%
Total Town Shop Expense		\$ 7,694	\$ 35,000	\$ 29,538	\$ 21,000	-40.0%	\$ 21,000	0.0%	\$ 21,000	0.0%
<u>PARKS & PLAYGROUNDS EXPENSES</u>										
Repairs & Maintenance - Park Equip.	12306604442	\$ 162,741	\$ 45,000	\$ 44,595	\$ 45,000	0.0%	\$ 45,000	0.0%	\$ 45,000	0.0%
Utilities - Electricity	12306605000	540	600	424	300	-50.0%	300	0.0%	300	0.0%
Pathways	12306606058	15,000	15,000	3,598	15,000	0.0%	15,000	0.0%	15,000	0.0%
Signage	12306607010	1,832	6,000	3,872	6,000	0.0%	6,000	0.0%	6,000	0.0%
Total Parks & Playground Expenses		\$ 180,113	\$ 66,600	\$ 52,489	\$ 66,300	-0.5%	\$ 66,300	0.0%	\$ 66,300	0.0%
<u>CONTRIBUTION AGREEMENTS</u>										
Public Works Special Projects	12907509053	\$ 61,373	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Total Contribution Agreements		\$ 61,373	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Total Expenses		\$ 1,625,435	\$ 1,424,070	\$ 1,026,877	\$ 1,417,863	-0.4%	\$ 1,445,450	1.9%	\$ 1,458,173	0.9%
Net Budget Variance		\$ (1,487,795)	\$ (1,404,070)	\$ (1,000,563)	\$ (1,397,863)	-0.4%	\$ (1,425,450)	2.0%	\$ (1,438,173)	0.9%



Town of Inuvik

Department 40

Environmental Health

Environmental Health

The Environmental Health Department includes Administrative, Cemeteries, Quarries, Solid Waste Collection, Solid Waste Disposal and Hazardous Waste.

The Director of Public Services is responsible for the costs of operating each area and in most cases work is performed by Contractors. Payments to these Contractors make up the main expenditures.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 466,241	\$ 466,800	\$ 323,574	\$ 487,800	\$ 512,500	\$ 537,200
Expenditures:						
Administrative Expenses	\$ 85,343	\$ 100,850	\$ 41,553	\$ 84,250	\$ 84,250	\$ 84,250
Cemetery Expenses	67,278	62,000	23,888	50,000	50,000	50,000
Quarry Expenses	250	8,000	720	8,000	8,000	8,000
Solid Waste Collection Expenses	366,380	400,200	327,996	400,200	400,200	400,200
Solid Waste Disposal Expenses	194,627	182,000	128,530	182,000	182,000	182,000
Hazardous Waste Expenses	-	1,000	4,643	10,000	10,000	10,000
Total Expenditures	\$ 713,877	\$ 754,050	\$ 527,329	\$ 734,450	\$ 734,450	\$ 734,450
Net Budget Variance	\$ (247,636)	\$ (287,250)	\$ (203,755)	\$ (246,650)	\$ (221,950)	\$ (197,250)

**Town of Inuvik
Department 40 - Environmental**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>REVENUE</u>										
Garbage/Tipping Fees	11401003250	\$ 164,190	\$ 166,800	\$ 118,890	\$ 166,800	0.0%	\$ 166,800	0.0%	\$ 166,800	0.0%
Quarry Fees	11401003620	-	-	-	-	0.0%	-	0.0%	-	0.0%
Solid Waste Levy	11401006006	302,051	300,000	204,684	321,000	7.0%	345,700	7.7%	370,400	7.1%
Total Revenue		\$ 466,241	\$ 466,800	\$ 323,574	\$ 487,800	4.5%	\$ 512,500	5.1%	\$ 537,200	4.8%
<u>ADMINISTRATIVE EXPENSES</u>										
Garbage/Tipping Fees	12401003250	\$ 85,343	\$ 100,000	\$ 41,553	\$ 83,400	-16.6%	\$ 83,400	0.0%	\$ 83,400	0.0%
Advertising	12401004105	-	750	-	750	0.0%	750	0.0%	750	0.0%
Courier, Freight, Postage	12401004200	-	100	-	100	0.0%	100	0.0%	100	0.0%
Total Administrative Expense		\$ 85,343	\$ 100,850	\$ 41,553	\$ 84,250	-16.5%	\$ 84,250	0.0%	\$ 84,250	0.0%
<u>CEMETERY EXPENSES</u>										
Grave Preparation & Burial	12404106044	\$ 54,881	\$ 30,000	\$ 20,453	\$ 30,000	0.0%	\$ 30,000	0.0%	\$ 30,000	0.0%
Grounds Maintenance	12404106046	12,397	30,000	3,435	20,000	-33.3%	20,000	0.0%	20,000	0.0%
Road Maintenance	12404106048	-	2,000	-	-	-100.0%	-	0.0%	-	0.0%
Total Cemetery Expense		\$ 67,278	\$ 62,000	\$ 23,888	\$ 50,000	-19.4%	\$ 50,000	0.0%	\$ 50,000	0.0%
<u>QUARRY EXPENSES</u>										
Restorations	12404204405	\$ 250	\$ 8,000	\$ 720	\$ 8,000	0.0%	\$ 8,000	0.0%	\$ 8,000	0.0%
Total Quarry Expense		\$ 250	\$ 8,000	\$ 720	\$ 8,000	0.0%	\$ 8,000	0.0%	\$ 8,000	0.0%
<u>SOLID WASTE COLLECTION EXPENSES</u>										
Anti Litter/Beautification Campaign	12404406002	\$ 11,000	\$ 10,200	\$ 9,170	\$ 10,200	0.0%	\$ 10,200	0.0%	\$ 10,200	0.0%
Solid Waste Collection	12404406006	355,380	390,000	318,826	390,000	0.0%	390,000	0.0%	390,000	0.0%
Total Solid Waste Collection Expense		\$ 366,380	\$ 400,200	\$ 327,996	\$ 400,200	0.0%	\$ 400,200	0.0%	\$ 400,200	0.0%
<u>SOLID WASTE DISPOSAL EXPENSES</u>										
Site Restoration	12404506010	20,000	20,000	-	20,000	0.0%	20,000	0.0%	20,000	0.0%
Contracted Services - Disposal	12404506012	\$ 174,177	\$ 160,000	\$ 127,378	\$ 160,000	0.0%	\$ 160,000	0.0%	\$ 160,000	0.0%
Signage	12404506050	450	2,000	1,152	2,000	0.0%	2,000	0.0%	2,000	0.0%
Total Solid Waste Disposal Expense		\$ 194,627	\$ 182,000	\$ 128,530	\$ 182,000	0.0%	\$ 182,000	0.0%	\$ 182,000	0.0%
<u>HAZARDOUS WASTE EXPENSES</u>										
Hazardous Waste - Site Restoration	12404606010	\$ -	-	-	-	0.0%	-	0.0%	-	0.0%
Private Lot Cleanup	12404406004	-	1,000	4,643	10,000	900.0%	10,000	0.0%	10,000	0.0%
Total Hazardous Waste Expenses		\$ -	\$ 1,000	\$ 4,643	\$ 10,000	900.0%	\$ 10,000	0.0%	\$ 10,000	0.0%
Total Expense		\$ 713,877	\$ 754,050	\$ 527,329	\$ 734,450	-2.6%	\$ 734,450	0.0%	\$ 734,450	0.0%
Net Budget Variance		\$ (247,636)	\$ (287,250)	\$ (203,755)	\$ (246,650)	-14.1%	\$ (221,950)	-10.0%	\$ (197,250)	-11.1%



Town of Inuvik

Department 50
Economic Development
Tourism

Economic Development/Tourism

The Economic Development/Tourism Department includes two main areas which are Economic Development (promoting Inuvik as a premier destination to live, work and invest) and Tourism (promoting Inuvik as a premier destination to visit and hold meetings & conferences).

The Department is also responsible for the coordination of the new Arctic Development Expo, production of the Inuvik and Beaufort-Delta Attraction Guide, and attending tradeshows, conferences, and events promoting Inuvik.

The Department works with a range of stakeholders including: industry, local businesses, government departments (municipal, territorial, federal, & aboriginal) and tourism marketing organizations.

The department has a total budgeted full-time staff complement of 3 employees.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 275,734	\$ 229,500	\$ 261,508	\$ 243,500	\$ 253,500	\$ 258,500
Expenditures:						
Administrative Expenses	\$ 264,456	\$ 302,340	\$ 275,876	\$ 314,857	\$ 329,043	\$ 346,164
Econ. Dev./Planning/Tourism Expenses	396,275	454,500	395,574	495,230	513,460	514,460
Total Expenditures	\$ 660,730	\$ 756,840	\$ 671,450	\$ 810,087	\$ 842,503	\$ 860,624
Net Budget Variance	\$ (384,997)	\$ (527,340)	\$ (409,942)	\$ (566,587)	\$ (589,003)	\$ (602,124)

Town of Inuvik
Department 50 - Economic Development/Tourism

	Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance
<u>REVENUE</u>										
Tourism Recoveries	11501003120	\$ 13,579	\$ 1,000	\$ -	\$ 500	-50.0%	\$ 500	0.0%	\$ 500	0.0%
Sale of Promotional Items	11501003760	17,438	20,000	15,396	20,000	0.0%	20,000	0.0%	20,000	0.0%
Inuvik Guide	11501004105	29,880	30,000	33,935	30,000	0.0%	35,000	16.7%	35,000	0.0%
Special Events	11501004520	1,563	2,000	1,621	1,500	-25.0%	1,500	0.0%	1,500	0.0%
Sunrise Festival Donations and Revenue	11501004522	20,431	10,000	18,520	15,000	50.0%	15,000	0.0%	15,000	0.0%
ADE Sponsorship	11505305501	40,000	40,000	75,000	50,000	25.0%	50,000	0.0%	50,000	0.0%
ADE Delegation registration	11505305502	61,810	50,000	42,215	50,000	0.0%	55,000	10.0%	60,000	9.1%
ADE Exhibitors registration	11505305503	-	-	-	-	0.0%	-	0.0%	-	0.0%
ADE Day Pass	11505305506	1,898	1,500	1,800	1,500	0.0%	1,500	0.0%	1,500	0.0%
ADE Tradeshow Booth	11505305507	19,713	25,000	20,220	25,000	0.0%	25,000	0.0%	25,000	0.0%
Inuvik 60th Anniversary	11505404524	13,350	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Conference Host ADE	11507508019	-	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Special Projects	11507508030	56,073	50,000	52,801	50,000	0.0%	50,000	0.0%	50,000	0.0%
Total Revenue		\$ 275,734	\$ 229,500	\$ 261,508	\$ 243,500	6.1%	\$ 253,500	4.1%	\$ 258,500	2.0%
<u>ADMINISTRATIVE EXPENSES</u>										
Salaries	12501004010	\$ 204,273	\$ 222,020	\$ 212,817	\$ 232,522	4.7%	\$ 246,708	6.1%	\$ 262,672	6.5%
CPP/EI	12501004030	12,381	11,250	12,461	12,433	10.5%	12,433	0.0%	13,907	11.9%
Group Insurance	12501004035	7,696	10,020	5,815	8,712	-13.0%	8,712	0.0%	8,712	0.0%
Pension Plan Costs	12501004040	9,793	17,280	10,145	18,122	4.9%	18,122	0.0%	17,805	-1.7%
Northern Allowance	12501004055	30,313	41,770	34,638	43,068	3.1%	43,068	0.0%	43,068	0.0%
Total Administrative Expense		\$ 264,456	\$ 302,340	\$ 275,876	\$ 314,857	4.1%	\$ 329,043	4.5%	\$ 346,164	5.2%

**Town of Inuvik
Department 50 - Economic Development/Tourism**

	Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance
<u>ECONOMIC DEV./PLANNING/TOURISM</u>										
Promotional Material - Resale	12505103760	\$ 8,616	\$ 40,000	\$ 57,219	\$ 50,000	25.0%	\$ 50,000	0.0%	\$ 50,000	0.0%
Advertising/Marketing	12505104105	28,800	45,000	21,238	40,000	-11.1%	35,000	-12.5%	35,000	0.0%
Attraction Guide	12505104106	34,000	34,000	34,000	35,000	2.9%	35,000	0.0%	35,000	0.0%
Business Travel	12505104130	-	2,500	-	-	-100.0%	-	0.0%	-	0.0%
Courier, Freight, Postage	12505104200	204	1,500	983	1,000	-33.3%	1,000	0.0%	1,000	0.0%
Professional Development	12505104350	-	2,500	853	3,000	20.0%	3,000	0.0%	3,000	0.0%
Publications, Memberships, Subscriptions	12505104360	4,593	5,000	7,220	8,000	60.0%	8,000	0.0%	8,000	0.0%
Special Events	12505104520	12,368	10,000	12,651	20,000	100.0%	20,000	0.0%	20,000	0.0%
Sunrise Festival	12505104522	67,285	45,000	52,675	50,000	11.1%	50,000	0.0%	50,000	0.0%
Supplies & Stationery	12505104525	1,012	1,000	2,003	1,000	0.0%	2,000	100.0%	2,000	0.0%
Telephone & Fax	12505104650	1,404	2,000	1,354	2,230	11.5%	4,460	100.0%	4,460	0.0%
Conferencing/Promotion	12505104660	30,619	40,000	14,036	40,000	0.0%	40,000	0.0%	40,000	0.0%
Utilities - Electricity	12505105000	-	-	-	5,000	0.0%	11,000	120.0%	12,000	9.1%
Utilities - Heat	12505105002	-	-	-	12,500	0.0%	25,000	100.0%	25,000	0.0%
Utilities - Water & Sewer	12505105004	-	-	-	1,500	0.0%	3,000	100.0%	3,000	0.0%
ADE Advertising, Signage	12505304105	1,755	4,500	7,523	5,000	11.1%	5,000	0.0%	5,000	0.0%
ADE Business Travel	12505304130	-	-	-	-	0.0%	-	0.0%	-	0.0%
ADE Speakers	12505304131	29,526	35,000	21,174	30,000	-14.3%	30,000	0.0%	30,000	0.0%
ADE Freight	12505304200	114	1,000	266	500	-50.0%	500	0.0%	500	0.0%
ADE Entertainment	12505304470	15,541	25,000	18,034	25,000	0.0%	25,000	0.0%	25,000	0.0%
ADE Sound	12505304471	4,050	4,500	5,000	5,000	11.1%	5,000	0.0%	5,000	0.0%
ADE Security	12505304472	4,455	5,000	4,860	5,000	0.0%	5,000	0.0%	5,000	0.0%
ADE Products	12505304473	12,835	20,000	25,907	25,000	25.0%	25,000	0.0%	25,000	0.0%
ADE Catering	12505304475	40,069	65,000	65,324	65,000	0.0%	65,000	0.0%	65,000	0.0%
ADE Conference Supplies, Brochures	12505304520	1,568	2,000	1,448	2,000	0.0%	2,000	0.0%	2,000	0.0%
ADE Office Supplies	12505304525	1,743	1,500	1,566	1,500	0.0%	1,500	0.0%	1,500	0.0%
ADE Photography	12505304526	3,400	4,500	1,800	4,000	-11.1%	4,000	0.0%	4,000	0.0%
ADE - Other	12505305500	8,783	8,000	7,070	8,000	0.0%	8,000	0.0%	8,000	0.0%
Inuvik 60th Anniversary	12505404524	27,462	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Special Projects	12507508030	56,073	50,000	31,370	50,000	0.0%	50,000	0.0%	50,000	0.0%
Total Econ. Dev./Plan/Tourism Exp.		\$ 396,275	\$ 454,500	\$ 395,574	\$ 495,230	9.0%	\$ 513,460	3.7%	\$ 514,460	0.2%
Total Expense		\$ 660,730	\$ 756,840	\$ 671,450	\$ 810,087	7.0%	\$ 842,503	4.0%	\$ 860,624	2.2%
Net Budget Variance		\$ (384,997)	\$ (527,340)	\$ (409,942)	\$ (566,587)	7.4%	\$ (589,003)	4.0%	\$ (602,124)	2.2%



Town of Inuvik

Department 60

Utilities

Utilities

The Utilities Department includes maintenance and operation of the Utilidor system throughout the Town and the Water Treatment Plant.

The Director of Public Services is responsible for this department and its Utilidor staff. The Utilidor crew carries out inspections on the utilidor and performs repairs and maintenance where possible without the assistance of a contractor. The crew is also responsible to maintain the Town Water Plants to ensure safe potable water for the citizens of Inuvik. The Utilities Accounts Receivable Officer

The Department has a total budgeted full-time staff complement of 5 employees.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 4,459,042	\$ 2,980,500	\$ 4,277,253	\$ 5,794,752	\$ 4,655,771	\$ 4,715,171
Expenditures:						
Expenses	\$ 2,721,435	\$ 2,725,830	\$ 2,155,432	\$ 3,021,563	\$ 2,982,571	\$ 3,016,443
Total Expenditures	\$ 2,721,435	\$ 2,725,830	\$ 2,155,432	\$ 3,021,563	\$ 2,982,571	\$ 3,016,443
Net Transfers to Capital Exp.	\$ 2,972,696	\$ 254,670	\$ 1,375,899	\$ 2,183,348	\$ 3,000,000	\$ 3,000,000
Surplus after Transfers	\$ (1,235,089)	\$ -	\$ 745,922	\$ 589,841	\$ (1,326,800)	\$ (1,301,272)
Amortization	\$ 1,414,758	\$ 1,600,000	\$ -	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000

**Town of Inuvik
Department 60 - Utilities**

Account	2018	2019	2019	2020	%	2021	%	2022	%
	Actuals	Budget	Sept 30	Budget	Variance	Plan	Variance	Plan	Variance
REVENUE									
Utilidor Recoveries	\$ 1,062	\$ 100	\$ 1,219	\$ 100	0.0%	\$ 100	0.0%	\$ 100	0.0%
Commercial	120,628	121,000	88,676	124,630	3.0%	128,400	3.0%	132,300	3.0%
Residential	954,628	940,000	655,849	968,200	3.0%	997,200	3.0%	1,027,100	3.0%
Commercial - Government	288,175	297,500	194,761	306,425	3.0%	315,600	3.0%	325,100	3.0%
Residential - Government	424,514	414,500	300,148	426,935	3.0%	439,700	3.0%	452,900	3.0%
Waterpoint	85,059	92,700	62,545	95,481	3.0%	98,300	3.0%	101,200	3.0%
Water Hookups/Disconnects	1,000	500	75	500	0.0%	500	0.0%	500	0.0%
Penalties & Interest	6,490	8,971	4,967	8,971	0.0%	8,971	0.0%	8,971	0.0%
Grants - Water & Sewer - Territorial	1,276,000	875,124	873,000	1,308,000	0.0%	1,308,000	0.0%	1,308,000	0.0%
Grants - Small Community Fund	-	-	-	-	0.0%	-	0.0%	-	0.0%
Transfer from Operational Reserves	-	-	-	-	0.0%	-	0.0%	-	0.0%
Grants - Gas Tax	1,301,486	230,105	2,096,014	2,555,510	1010.6%	1,359,000	0.0%	1,359,000	0.0%
Total Revenue	\$ 4,459,042	\$ 2,980,500	\$ 4,277,253	\$ 5,794,752	94.4%	\$ 4,655,771	-19.7%	\$ 4,715,171	1.3%

**Town of Inuvik
Department 60 - Utilities**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
EXPENSES										
Penalties and Interest	42601003460	\$ 27	\$ -	\$ 11	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Salaries	42601004010	340,760	407,060	235,826	415,349	2.0%	432,651	4.2%	452,422	4.6%
Casual Wages	42601004015	5,356	-	16,931	-	0.0%	-	0.0%	-	0.0%
CPP/EI	42601004030	20,368	19,980	16,239	21,697	8.6%	22,829	5.2%	24,154	5.8%
Group Insurance	42601004035	13,611	18,900	13,484	18,900	0.0%	19,889	5.2%	20,884	5.0%
Pension Plan Costs	42601004040	20,687	29,120	17,703	29,788	2.3%	31,172	4.6%	32,754	5.1%
Clothing Allowance	42601004050	463	-	343	1,000	0.0%	1,000	0.0%	1,000	0.0%
Northern Allowance	42601004055	51,958	69,620	46,248	71,780	3.1%	71,780	0.0%	71,780	0.0%
Advertising	42601004105	-	1,500	-	1,500	0.0%	1,500	0.0%	1,500	0.0%
Courier, Freight, Postage	42601004200	399	1,500	-	1,500	0.0%	1,500	0.0%	1,500	0.0%
Professional Development	42601004350	7,079	8,000	5,622	12,000	50.0%	8,000	-33.3%	8,000	0.0%
Publications, Memberships, Sub.	42601004360	-	100	-	100	0.0%	100	0.0%	100	0.0%
Repairs & Maintenance - Utilidor	42601004453	272,798	230,000	271,999	275,000	19.6%	275,000	0.0%	275,000	0.0%
Supplies & Stationery	42601004525	10,941	2,000	1,674	2,000	0.0%	2,000	0.0%	2,000	0.0%
Health and Safety Supplies	42601004586	764	500	35	500	0.0%	500	0.0%	500	0.0%
Telephone & Fax	42601004650	13,398	12,500	9,195	13,400	7.2%	13,600	1.5%	13,800	1.5%
Vehicle - Fuel	42601005010	13,541	21,000	8,624	15,000	-28.6%	15,000	0.0%	15,000	0.0%
Vehicle - License & Registration	42601005012	287	300	279	300	0.0%	300	0.0%	300	0.0%
Vehicle - Repair & Maintenance	42601005014	5,700	6,000	16,102	6,000	0.0%	6,000	0.0%	6,000	0.0%
Contracted Services - Engineering	42601006070	76,937	55,000	29,474	95,000	72.7%	55,000	-42.1%	55,000	0.0%
Management Fees	42601007990	250,000	250,000	250,000	250,000	0.0%	250,000	0.0%	250,000	0.0%
Chemicals	42605704155	86,229	100,000	134,653	100,000	0.0%	100,000	0.0%	100,000	0.0%
WTP Long Term Loan Interest Payments	42605704215	463,255	435,000	325,931	456,000	4.8%	435,000	-4.6%	435,000	0.0%
Lab Analysis	42605704255	11,620	20,000	10,253	20,000	0.0%	20,000	0.0%	20,000	0.0%
Primary Water Tempering	42605704380	150,704	150,000	102,294	150,000	0.0%	150,000	0.0%	150,000	0.0%
Repairs & Maintenance - Buildings	42605704412	3,968	20,000	1,764	20,000	0.0%	20,000	0.0%	20,000	0.0%
Repairs & Maintenance - Equipment	42605704414	43,079	45,000	40,639	45,000	0.0%	45,000	0.0%	45,000	0.0%
Repairs & Maintenance - Grounds	42605704415	6,942	15,000	898	15,000	0.0%	15,000	0.0%	15,000	0.0%
Repairs & Maintenance - Meters	42605704436	-	7,500	892	7,500	0.0%	7,500	0.0%	7,500	0.0%
Supplies - Shop	42605704550	16,564	2,000	3,904	2,000	0.0%	2,000	0.0%	2,000	0.0%
Utilities - Electricity	42605705000	584,990	528,000	448,886	725,000	37.3%	730,000	0.7%	740,000	1.4%
Utilities - Heat	42605705002	248,813	270,000	145,263	250,000	-7.4%	250,000	0.0%	250,000	0.0%
Utilities - Water & Sewer	42605705004	199	250	265	250	0.0%	250	0.0%	250	0.0%
Total Expense		\$ 2,721,435	\$ 2,725,830	\$ 2,155,432	\$ 3,021,563	10.8%	\$ 2,982,571	-1.3%	\$ 3,016,443	1.1%
Net Budget Variance		\$ 1,737,608	\$ 254,670	\$ 2,121,821	\$ 2,773,189	988.9%	\$ 1,673,200	-39.7%	\$ 1,698,728	1.5%

**Town of Inuvik
Department 60 - Utilities**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
Community Public Infrastructure	11901003802	-	(565,841)	(715,318)	26.4%	-	-100.0%	-	0.0%	
Grant - Small Communities Fund	41605503806	-	(401,334)	(401,334)	0.0%	-	-100.0%	-	0.0%	
Transfer from Water & Sewer Reserves	41605503810	-	(1,563,374)	-	-100.0%	-	0.0%	-	0.0%	
Grants - Water & Sewer - Territorial	41605503688	-	(432,876)	(873,000)	-100.0%	-	0.0%	-	0.0%	
CWWF - Sewer Outfall	41605503807	(5,265,635)	(739,206)	(703,660)	-100.0%	-	0.0%	-	0.0%	
CWWF - 2nd Water Storage Tank	41605503809	(941,549)	(488,137)	(488,137)	-100.0%	-	0.0%	-	0.0%	
Capital Expenditures	41605505074	-	548,795	11,068	446.7%	3,000,000	0.0%	3,000,000	0.0%	
CWWF - Sewer Outfall	42606005076	7,822,375	985,608	1,207,972	-100.0%	-	0.0%	-	0.0%	
CWWF - 2nd Water Storage Tank	42606005077	1,357,505	2,911,035	2,221,656	-89.7%	-	-100.0%	-	0.0%	
Net Transfers to Capital Expenditures		\$ 2,972,696	\$ 254,670	\$ 1,375,899	\$ 2,183,348	757.3%	\$ 3,000,000	37.4%	\$ 3,000,000	0.0%
Surplus after Transfers		\$ (1,235,089)	\$ -	\$ 745,922	\$ 589,841	0.0%	\$ (1,326,800)	-324.9%	\$ (1,301,272)	-1.9%
Amortization		\$ 1,414,758	\$ 1,600,000	\$ -	\$ 1,600,000	0.0%	\$ 1,600,000	0.0%	\$ 1,600,000	0.0%



Town of Inuvik

Department 70
Community Services/Recreation

Community Services/Recreation

The Community Services/Recreation Department includes the Midnight Sun Complex Administration, Arena, Pool, Fitness Centre, Community Hall and other amenities.

Most activities within this department are carried out in the Midnight Sun Complex with seasonal activities such as Summer Day Camp outside this complex. The Complex houses an official NHL sized ice surface, a Pool complete with a 190 foot Waterslide, leisure pool, lazy river, hot tub, tot pool, sauna and steam room, a Community Hall/Conference Centre, Fitness centre open 24 hours a day, squash courts, play zone, and a curling facility that is leased to the Inuvik Curling Club.

The recreation division of the department has a number of programs that are run throughout the year for the benefit of all residents.

The Department has a total budgeted full-time staff complement of 14 employees and employs many casual staff to assist in the operations.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 463,053	\$ 535,600	\$ 382,861	\$ 495,189	\$ 492,495	\$ 510,945
Expenditures:						
Administrative Expenses	\$ 536,413	\$ 569,125	\$ 390,086	\$ 566,573	\$ 573,059	\$ 590,356
Midnight Sun Complex Expenses	2,333,983	2,636,340	1,843,120	2,586,908	2,638,299	2,679,037
Swimming Pool Expenses	412,668	524,575	253,312	527,462	543,046	560,341
Summer Day Camp Expenses	48,023	37,300	34,856	43,306	43,958	44,782
Total Expenditures	\$ 3,331,087	\$ 3,767,340	\$ 2,521,374	\$ 3,724,249	\$ 3,798,361	\$ 3,874,516
Net Budget Variance	\$ (2,868,033)	\$ (3,231,740)	\$ (2,138,513)	\$ (3,229,060)	\$ (3,305,866)	\$ (3,363,571)

Town of Inuvik
Department 70 - Community Services / Recreation

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance
REVENUE									
Other Revenue	11701003075 \$ 5,001	\$ -	\$ -	\$ -					
Recreation Recoveries	11701003120 -	6,500	4,709	5,000	-23.1%	6,200	24.0%	6,200	0.0%
Ice Rental - Youth	11701003305 30,197	33,000	22,567	31,500	-4.5%	33,075	5.0%	34,729	5.0%
Ice Rental - Adult	11701003310 27,013	38,000	22,936	34,020	-10.5%	35,910	5.6%	37,706	5.0%
Skate Sharpening	11701003315 3,177	2,400	2,081	2,835	18.1%	2,970	4.8%	3,105	4.5%
Conference Equipment	11701003325 22,199	14,000	9,335	14,700	5.0%	15,435	5.0%	16,207	5.0%
Facility Rental	11701003330 91,967	86,000	41,023	60,000	-30.2%	63,000	5.0%	66,150	5.0%
Vending Machines	11701003335 14,007	12,300	9,862	13,200	7.3%	13,200	0.0%	13,200	0.0%
Concession Rental	11701003336 53,852	40,200	36,253	48,000	19.4%	48,000	0.0%	48,000	0.0%
Gym Memberships	11701003371 112,545	105,000	78,105	107,100	2.0%	109,242	2.0%	111,427	2.0%
Recreation Special Events	11701003375 3,376	4,500	3,357	4,500	0.0%	4,500	0.0%	4,725	5.0%
Summer Day Camp Contributions	11701003380 -	-	-	-	0.0%	-	0.0%	-	0.0%
Yoga	11701003383 2,035	2,000	434	600	-70.0%	600	0.0%	600	0.0%
Summer Day Camp Program Fees	11701003385 11,384	15,000	20	-	-100.0%	-	0.0%	-	0.0%
Special Events	11701004520 -	-	-	-	0.0%	-	0.0%	-	0.0%
Squash Rackets/Balls	11706403305 147	200	50	100	-50.0%	100	0.0%	100	0.0%
Squash Court Rentals	11706403310 6,874	7,000	5,979	8,250	17.9%	8,250	0.0%	8,500	3.0%
Swim Accessories	11706403315 2,055	6,000	8,197	9,000	50.0%	9,000	0.0%	9,000	0.0%
Locker Fees	11706401120 -	500	5	500	0.0%	-	-100.0%	-	0.0%
Play Zone Admissions	11706403325 7,984	10,000	6,752	10,000	0.0%	10,000	0.0%	10,000	0.0%
Pool Fees - Youth	11706403360 7,782	30,000	23,623	30,000	0.0%	34,650	15.5%	38,115	10.0%
Pool Fees - Adult	11706403365 8,188	48,000	27,990	48,000	0.0%	41,030	-14.5%	45,133	10.0%
Pool Rentals	11706403370 8,789	22,000	10,112	13,650	-38.0%	14,333	5.0%	15,049	5.0%
Special Events - Pool	11706403375 2,119	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Rec Community Participation	11707509042 35,085	43,000	58,237	43,000	0.0%	43,000	0.0%	43,000	0.0%
CA - Other Contributions	11707509051 7,276	10,000	11,234	11,234	12.3%	-	-100.0%	-	0.0%
Total Revenue	\$ 463,053	\$ 535,600	\$ 382,861	\$ 495,189	-7.5%	\$ 492,495	-0.5%	\$ 510,945	3.7%

Town of Inuvik
Department 70 - Community Services / Recreation

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>ADMINISTRATIVE EXPENSES</u>										
Concession/Vending Machines	12701003335	\$ 11,219	\$ 10,000	\$ 9,534	\$ 12,700	27.0%	\$ 12,700	0.0%	\$ 12,700	0.0%
Gym Related Expenses	12701003372	2,306	2,500	1,170	2,000	-20.0%	2,200	10.0%	2,400	9.1%
Yoga	12701003383	1,169	2,000	204	300	-85.0%	300	0.0%	300	0.0%
Salaries	12701004010	274,215	275,850	184,585	292,929	6.2%	306,315	4.6%	318,777	4.1%
Casual Wages	12701004015	73,907	89,360	66,243	67,284	-24.7%	68,634	2.0%	70,335	2.5%
CPP/EI	12701004030	16,558	15,380	17,284	16,780	9.1%	17,691	5.4%	18,758	6.0%
Group Insurance	12701004035	11,167	10,650	9,063	8,963	-15.8%	9,463	5.6%	9,985	5.5%
Pension Plan Costs	12701004040	20,516	21,850	16,336	23,218	6.3%	24,289	4.6%	25,286	4.1%
Northern Allowance	12701004055	54,406	57,610	42,560	55,191	-4.2%	55,191	0.0%	55,191	0.0%
Advertising	12701004105	-	-	-	-	0.0%	-	0.0%	-	0.0%
Business Travel	12701004130	-	-	-	-	0.0%	-	0.0%	-	0.0%
Courier, Freight, Postage	12701004200	478	700	69	-	-100.0%	-	0.0%	-	0.0%
Professional Development	12701004350	2,811	10,000	866	10,000	0.0%	10,000	0.0%	10,000	0.0%
Publications, Memberships, Subscriptions	12701004360	25	25	-	25	0.0%	25	0.0%	25	0.0%
Repairs & Maintenance - Equipment	12701004414	-	-	5,513	-	0.0%	-	0.0%	-	0.0%
Special Events	12701004520	4,786	6,000	3,107	5,000	-16.7%	5,000	0.0%	5,000	0.0%
Supplies & Stationery	12701004525	1,883	2,000	879	1,750	-12.5%	1,850	5.7%	2,000	8.1%
Conference Centre Supplies	12701004526	881	1,200	1,077	1,200	0.0%	1,200	0.0%	1,200	0.0%
Programming supplies	12701004580	532	3,000	43	3,000	0.0%	3,000	0.0%	3,000	0.0%
Telephone & Fax	12701004650	12,873	12,000	9,189	5,000	-58.3%	5,200	4.0%	5,400	3.8%
Volunteer Appreciation	12701005025	-	2,500	100	2,500	0.0%	2,500	0.0%	2,500	0.0%
Xerox	12701005050	4,317	3,500	1,348	4,500	28.6%	4,500	0.0%	4,500	0.0%
CA - Rec Community Participation	12707509042	35,085	43,000	20,916	43,000	0.0%	43,000	0.0%	43,000	0.0%
CA - Other Contributions	12707509051	7,276	-	-	11,234	0.0%	-	-100.0%	-	-
Total Administrative Expense		\$ 536,413	\$ 569,125	\$ 390,086	\$ 566,573	-0.4%	\$ 573,059	1.1%	\$ 590,356	3.0%
<u>MIDNIGHT SUN RECREATION COMP</u>										
Salaries	12706204010	\$ 649,756	\$ 729,460	\$ 543,350	\$ 745,473	2.2%	\$ 781,686	4.9%	\$ 820,882	5.0%
Casual Wages	12706204015	70,340	44,590	53,834	45,264	1.5%	46,172	2.0%	47,317	2.5%
CPP/EI	12706204030	41,669	42,030	36,465	45,715	8.8%	48,138	5.3%	50,991	5.9%
Group Insurance	12706204035	32,276	36,910	29,103	32,330	-12.4%	34,030	5.3%	35,744	5.0%
Pension Plan Costs	12706204040	48,732	57,620	42,166	58,902	2.2%	61,799	4.9%	64,935	5.1%
Clothing Allowance	12706204055	699	1,000	180	1,000	0.0%	1,000	0.0%	1,000	0.0%
Northern Allowance	12706204055	111,888	147,830	87,454	152,423	3.1%	152,423	0.0%	152,423	0.0%
Courier, Freight, Postage	12706204200	293	400	452	700	75.0%	1,350	92.9%	1,350	0.0%
Janitorial Services	12706204290	-	-	65	-	0.0%	-	0.0%	-	0.0%
Professional Development	12706204350	-	-	-	-	0.0%	-	0.0%	-	0.0%
Repairs & Maintenance - Equipment	12706204414	145,112	114,000	40,503	114,000	0.0%	114,000	0.0%	114,000	0.0%
Supplies	12706204560	34,910	38,000	31,570	38,000	0.0%	39,900	5.0%	41,895	5.0%
Safety Equipment	12706204585	754	1,000	16	1,000	0.0%	1,000	0.0%	1,000	0.0%
Health and Safety Supplies	12706204586	10,918	500	-	500	0.0%	5,000	900.0%	500	-90.0%
Telephone & Fax	12706204650	17,223	17,000	10,271	7,600	-55.3%	7,800	2.6%	8,000	2.6%
Utilities - Electricity	12706205000	692,428	852,000	646,813	860,000	0.9%	860,000	0.0%	860,000	0.0%
Utilities - Heat	12706205002	372,595	460,000	254,993	390,000	-15.2%	390,000	0.0%	385,000	-1.3%
Utilities - Water & Sewer	12706205004	79,095	70,000	50,156	72,000	2.9%	72,000	0.0%	72,000	0.0%
Vehicle - Fuel	12706205010	17,591	14,000	8,943	12,000	-14.3%	12,000	0.0%	12,000	0.0%
Vehicle - Repairs & Maintenance	12706205014	7,705	10,000	6,786	10,000	0.0%	10,000	0.0%	10,000	0.0%
Total MSC Expense		\$ 2,333,983	\$ 2,636,340	\$ 1,843,120	\$ 2,586,908	-1.9%	\$ 2,638,299	2.0%	\$ 2,679,037	1.5%

**Town of Inuvik
Department 70 - Community Services / Recreation**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
<u>SWIMMING POOL EXPENSES</u>										
Salaries	12706404010	\$ 156,140	\$ 163,510	\$ 111,736	\$ 160,605	-1.8%	\$ 170,197	6.0%	\$ 180,320	5.9%
Casual Wages	12706404015	31,999	179,500	49,697	182,088	1.4%	185,543	1.9%	190,026	2.4%
CPP/EI	12706404030	9,214	20,880	9,411	22,641	8.4%	23,683	4.6%	24,980	5.5%
Group Insurance	12706404035	8,504	8,640	6,545	7,557	-12.5%	7,965	5.4%	8,375	5.2%
Pension Plan Costs	12706404040	12,097	12,840	7,584	12,608	-1.8%	13,376	6.1%	14,186	6.1%
Northern Allowance	12706404055	43,722	59,830	30,069	61,713	3.1%	61,713	0.0%	61,713	0.0%
Advertising	12706404105	-	-	-	-	0.0%	-	0.0%	-	0.0%
Courier, Freight, Postage	12706404200	180	250	215	250	0.0%	250	0.0%	250	0.0%
Professional Development	12706404350	-	-	-	-	0.0%	-	0.0%	-	0.0%
Publications, memberships, subscriptions	12706404360	507	425	100	100	-76.5%	100	0.0%	100	0.0%
Repairs & Maintenance - Pool	12706404430	142,976	70,000	30,701	70,000	0.0%	70,000	0.0%	70,000	0.0%
Special Events	12706404520	34	-	-	-	0.0%	-	0.0%	-	0.0%
Supplies & Stationery	12706404525	480	-	70	-	0.0%	-	0.0%	-	0.0%
Supplies For Resale	12706404561	2,842	3,000	3,654	4,000	33.3%	4,000	0.0%	4,000	0.0%
Supplies - Programs	12706404580	1,511	3,000	1,949	3,000	0.0%	3,150	5.0%	3,150	0.0%
Health and Safety Supplies	12706404586	0	400	80	400	0.0%	420	5.0%	441	5.0%
Telephone & Fax	12706404650	2,461	2,300	1,501	2,500	8.7%	2,650	6.0%	2,800	5.7%
Total Swimming Pool Expenses		\$ 412,668	\$ 524,575	\$ 253,312	\$ 527,462	0.6%	\$ 543,046	3.0%	\$ 560,341	3.2%
<u>SUMMER DAY CAMP EXPENSES</u>										
Casual Wages	12706504015	\$ 37,196	\$ 23,000	\$ 28,955	\$ 30,132	31.0%	\$ 30,686	1.8%	\$ 31,383	2.3%
CPP/EI	12706504030	2,275	2,300	1,050	2,044	-11.2%	2,142	4.8%	2,268	5.9%
Northern Allowance	12706504055	7,094	7,000	4,739	6,130	-12.4%	6,130	0.0%	6,130	0.0%
Supplies - Programs	12706504580	1,458	5,000	112	5,000	0.0%	5,000	0.0%	5,000	0.0%
Total Summer Day Camp Expense		\$ 48,023	\$ 37,300	\$ 34,856	\$ 43,306	16.1%	\$ 43,958	1.5%	\$ 44,782	1.9%
Total Expenses		\$ 3,331,087	\$ 3,767,340	\$ 2,521,374	\$ 3,724,249	-1.1%	\$ 3,798,361	2.0%	\$ 3,874,516	2.0%
Net Budget Variance		\$ (2,868,033)	\$ (3,231,740)	\$ (2,138,513)	\$ (3,229,060)	-0.1%	\$ (3,305,866)	2.4%	\$ (3,363,571)	1.7%



Town of Inuvik

Department 71

Library

Library

The Library handles usual library materials consisting of Adult, Young Adult, Juvenile, Children's fiction and non-fiction. Besides reading materials the library also holds various programs and other activities. The mission statement is "To provide programs, services and facilities for the informational, recreational, educational and cultural needs of the community."

This department has a total budgeted full-time staff complement of 3 employees and employs many casual staff to assist in the operations.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 80,891	\$ 83,500	\$ 50,432	\$ 78,750	\$ 83,750	\$ 83,750
Expenditures:						
Total Expenditures	\$ 487,832	\$ 596,660	\$ 367,322	\$ 524,372	\$ 537,101	\$ 552,098
Net Budget Variance	\$ (406,941)	\$ (513,160)	\$ (316,890)	\$ (445,622)	\$ (453,351)	\$ (468,348)

Town of Inuvik
Department 71, Section 670 - Library

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
REVENUE										
Other Revenue	11716700550	\$ 11,959	\$ 4,000	\$ 2,966	\$ 4,000	0.0%	\$ 4,000	0.0%	\$ 4,000	0.0%
Library Community Room	11716702626	150	500	1,200	750	50.0%	750	0.0%	750	0.0%
Library Block Funding	11716703035	48,075	49,000	41,400	49,000	0.0%	49,000	0.0%	49,000	0.0%
Literacy Funding	11716703036	14,500	15,000	-	15,000	0.0%	15,000	0.0%	15,000	0.0%
Other Contribution Agreements	11716703037	6,208	15,000	4,866	10,000	-33.3%	15,000	50.0%	15,000	0.0%
Total Revenue		\$ 80,891	\$ 83,500	\$ 50,432	\$ 78,750	-5.7%	\$ 83,750	6.3%	\$ 83,750	0.0%
EXPENSES										
Salaries	12716704010	\$ 225,865	\$ 278,770	\$ 157,659	\$ 231,376	-17.0%	\$ 239,736	3.6%	\$ 249,565	4.1%
Casual Wages	12716704015	79,133	94,790	68,730	96,194	1.5%	98,124	2.0%	100,581	2.5%
CPP/EI	12716704030	17,484	22,260	15,949	19,870	-10.7%	20,867	5.0%	22,049	5.7%
Group Insurance	12716704035	12,765	16,660	10,098	14,696	-11.8%	15,419	4.9%	16,112	4.5%
Pension Plan Costs	12716704040	17,007	22,180	13,171	18,390	-17.1%	19,059	3.6%	19,845	4.1%
Northern Allowance	12716704055	55,540	73,800	43,688	61,746	-16.3%	61,746	0.0%	61,746	0.0%
Courier, Freight, Postage	12716704200	433	1,500	211	1,500	0.0%	1,500	0.0%	1,500	0.0%
Professional Development	12716704350	73	500	103	500	0.0%	500	0.0%	500	0.0%
Program Supplies	12716704360	6,394	7,000	6,718	7,000	0.0%	7,000	0.0%	7,000	0.0%
Purchase of Books	12716704365	15,245	15,000	13,275	15,000	0.0%	15,000	0.0%	15,000	0.0%
Purchase of Furniture & Equipment	12716704370	1,343	3,000	2,761	3,000	0.0%	3,000	0.0%	3,000	0.0%
Repairs & Maintenance - Equipment	12716704414	494	500	385	500	0.0%	500	0.0%	500	0.0%
Supplies & Stationery	12716704525	2,497	4,000	2,649	4,000	0.0%	4,000	0.0%	4,000	0.0%
Telephone & Fax	12716704650	3,284	3,000	2,089	2,000	-33.3%	2,050	2.5%	2,100	-91.3%
Utilities - Electricity	12716705000	24,516	27,000	16,513	24,000	-11.1%	24,000	0.0%	24,000	29.7%
Utilities - Heat	12716705002	19,335	20,000	9,354	18,500	-7.5%	18,500	0.0%	18,500	781.0%
Utilities - Water & Sewer	12716705004	2,515	2,700	1,125	2,100	-22.2%	2,100	0.0%	2,100	-47.5%
Xerox	12716705050	3,910	4,000	2,844	4,000	0.0%	4,000	0.0%	4,000	0.0%
Total Expenses		\$ 487,832	\$ 596,660	\$ 367,322	\$ 524,372	-12.1%	\$ 537,101	2.4%	\$ 552,098	2.8%
Net Budget Variance		\$ (406,941)	\$ (513,160)	\$ (316,890)	\$ (445,622)	-13.2%	\$ (453,351)	1.7%	\$ (468,348)	3.3%



Town of Inuvik

Department 80

Land

Land

The Land Department is responsible for the Taxation, Land sales and leases and the administration of all land files on behalf of the Town.

The responsibility for this department is under the Administrative Department where there is 1 full-time employee.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 12,838	\$ 11,000	\$ 133,057	\$ 11,000	\$ 11,000	\$ 11,000
Expenditures:						
Total Expenditures	\$ 4,432	\$ -	\$ 128,220	\$ -	\$ -	\$ -
Net Budget Variance	\$ 8,406	\$ 11,000	\$ 4,837	\$ 11,000	\$ 11,000	\$ 11,000

**Town of Inuvik
Department 80 - Land**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
REVENUE										
Land Sales	31808003050	\$ -	\$ -	\$ 124,000	0.0%		0.0%		0.0%	
Land Leases	31808003055	12,838	11,000	8,557	11,000	0.0%	11,000	0.0%	11,000	
Land Administration Fees	31808004295	-	-	500		0.0%		0.0%	0.0%	
Total Revenue		\$ 12,838	\$ 11,000	\$ 133,057	\$ 11,000	0.0%	\$ 11,000	0.0%	\$ 11,000	0.0%
EXPENSES										
Cost of Land Sales	32808004185	\$ -	\$ -	\$ 111,362	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Land Leases	32808004280	-	-	-	-	0.0%	-	0.0%	-	0.0%
Land Admin Fees	32808004295	12	-	28	-	0.0%	-	0.0%	-	0.0%
Contracted Services - Surveying	32808006072	4,420	-	16,830	-	0.0%	-	0.0%	-	0.0%
Total Expenses		\$ 4,432	\$ -	\$ 128,220	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Net Budget Variance		\$ 8,406	\$ 11,000	\$ 4,837	\$ 11,000	0.0%	\$ 11,000	0.0%	\$ 11,000	0.0%



Town of Inuvik

Department 90

Fiscal Services

Fiscal Services

Fiscal Services is where non routine items such as capital expenditures , debenture payments, and other related nonoperational items are recorded.

Funding from the GNWT for Operational and Capital Block Funding is recorded in this category and as well as other sources of capital funding such as Contribution Agreements.

There are no employees associated with is department. The responsibility for this department is under the Administrative Department.

	2018 Actual	2019 Budget	2019 Actual Sept 30	2020 Budget	2021 Budget	2022 Budget
Revenue:						
Total Revenue	\$ 2,685,497	\$ 3,497,500	\$ 3,539,550	\$ 2,687,000	\$ 2,677,000	\$ 2,677,000
Expenditures:						
Expenses	\$ 1,160,605	\$ 1,151,660	\$ 867,219	\$ 951,900	\$ 808,000	\$ 808,000
Total Expenditures	\$ 1,160,605	\$ 1,151,660	\$ 867,219	\$ 951,900	\$ 808,000	\$ 808,000
Net Transfers to Capital Exp.	-\$ 420,591	-\$ 147,461	\$ 519,906	\$ 89,893	-\$ 27,605	\$ 33,895
Surplus after Transfers	\$ 1,945,483	\$ 2,493,301	\$ 2,152,425	\$ 1,645,207	\$ 1,896,605	\$ 1,835,105
Amortization	\$ 1,929,377	\$ 1,900,000	\$ -	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000

**Town of Inuvik
Department 90 - Fiscal**

Account	2018 Actuals	2019 Budget	2019 Sept 30	2020 Budget	% Variance	2021 Plan	% Variance	2022 Plan	% Variance	
REVENUE										
Block Funding	11901003802	\$ 2,610,000	\$ 2,627,000	\$ 1,754,000	\$ 2,627,000	0.0%	\$ 2,627,000	0.0%	\$ 2,627,000	0.0%
Community Public Infrastructure	11901003806	-	-	1,730,286	-	0.0%	-	0.0%	-	0.0%
Transfer from Reserves	11901003998	-	-	-	-	0.0%	-	0.0%	-	0.0%
Sale of Assets	11901008000	-	-	7,095	-	0.0%	-	0.0%	-	0.0%
Gas Tax Revenue	41605503805	-	800,000	-	-	-100.0%	-	0.0%	-	0.0%
Bingo License	11907203470	55,250	70,500	36,710	60,000	-14.9%	50,000	-16.7%	50,000	0.0%
Casino	11907203475	600	-	-	-	0.0%	-	0.0%	-	0.0%
Raffles	11907203480	3,941	-	4,084	-	0.0%	-	0.0%	-	0.0%
Nevadas	11907203485	15,650	-	7,300	-	0.0%	-	0.0%	-	0.0%
Late Application Fees/Fines	11907203490	56	-	75	-	0.0%	-	0.0%	-	0.0%
Total Revenue		\$ 2,685,497	\$ 3,497,500	\$ 3,539,550	\$ 2,687,000	-23.2%	\$ 2,677,000	-0.4%	\$ 2,677,000	0.0%
EXPENSES										
Overdraft Interest	12901004125	\$ 3,830	\$ 8,000	\$ 6,543	\$ 8,000	0.0%	\$ 8,000	0.0%	\$ 8,000	0.0%
Visa Suspense	12901009980	-	-	-	-	0.0%	-	0.0%	-	0.0%
Cash Over/Short	12901004126	508	-	(20)	-	0.0%	-	0.0%	-	0.0%
Interest	12907004215	22,907	10,300	10,676	5,000	-51.5%	-	-100.0%	-	0.0%
WTP Loan Interest	12907004216	-	-	-	-	0.0%	-	0.0%	-	0.0%
WTP Long Term Loan Principal Payments	12907004211	800,000	800,000	600,000	800,000	0.0%	800,000	0.0%	800,000	0.0%
Debenture Principal Payments	12907004210	333,360	333,360	250,020	138,900	-58.3%	-	-100.0%	-	0.0%
	12907004677	-	-	-	-	0.0%	-	0.0%	-	0.0%
Total Expenses		\$ 1,160,605	\$ 1,151,660	\$ 867,219	\$ 951,900	-17.3%	\$ 808,000	-15.1%	\$ 808,000	0.0%
Net Budget Variance		\$ 1,524,892	\$ 2,345,840	\$ 2,672,331	\$ 1,735,100	-26.0%	\$ 1,869,000	7.7%	\$ 1,869,000	0.0%
Community Public Infrastructure	11901003806	(1,779,499)	(856,712)	-	(991,116)	15.7%	(1,491,000)	50.4%	(1,491,000)	0.0%
Transfer from Reserves	11901003998	-	-	-	(819,000)	0.0%	(307,500)	-62.5%	-	-100.0%
Deferred Revenue	14101002350	-	(239,286)	-	-	-100.0%	-	0.0%	-	0.0%
GNWT Funding for Trailer	11901003823	-	(10,000)	-	-	-100.0%	-	0.0%	-	0.0%
Gas Tax Revenue	41605503805	-	(787,514)	-	-	-100.0%	-	0.0%	-	0.0%
External Funding	11907509051	-	-	-	(1,037,666)	0.0%	(489,000)	-52.9%	-	-100.0%
Capital	12907108001	1,265,194	1,746,051	413,596	2,937,675	68.2%	2,259,895	-23.1%	1,524,895	-32.5%
Water Treatment Plant	12907508007	93,714	-	106,310	-	0.0%	-	0.0%	-	0.0%
Net Transfer to Capital Expenditures		\$ (420,591)	\$ (147,461)	\$ 519,906	\$ 89,893	-161.0%	\$ (27,605)	-130.7%	\$ 33,895	-222.8%
Surplus after Transfers		\$ 1,945,483	\$ 2,493,301	\$ 2,152,425	\$ 1,645,207	-34.0%	\$ 1,896,605	15.3%	\$ 1,835,105	-3.2%
Amortization		\$ 1,929,377	\$ 1,900,000	\$ -	\$ 1,900,000	0.0%	\$ 1,900,000	0.0%	\$ 1,900,000	0.0%



Town of Inuvik

2020

Capital Budget

**TOWN OF INUVIK
FIVE YEAR CAPITAL PLAN
2020 - 2024**

Funding Source	2020	2021	2022	2023	2024
Community Public Infrastructure	\$ 1,706,434	\$ 1,491,000	\$ 1,491,000	\$ 1,491,000	\$ 1,491,000
Gas Tax	1,755,510	1,359,000	1,359,000	1,359,000	1,359,000
W & S Subsidy		1,308,000	1,308,000	1,308,000	1,308,000
Energy Upgrade Reserve	230,000	120,000			
Sidewalk Reserve	250,000				
Small Community Fund	401,334				
Community Solid Waste Site Program		187,500			
Road Improvement Reserve	200,000				
Breynat Road Upgrade		489,000		375,000	
Tourism Gateway Welcome Sign Reserve	114,000				
Haul All Garbage Bin Pad Reserve	25,000				
CanNor, Heritage Canada, GNWT (ITI)	1,037,666				
Totals:	\$ 5,719,944	\$ 4,954,500	\$ 4,158,000	\$ 4,533,000	\$ 4,158,000

	2020	2021	2022	2023	2024
Utilidor Replacement	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
2nd Water Tank- Start Up	\$ 300,000				
SCBA Replacement		65,000	65,000	65,000	65,000
Pool Liner		600,000			
MSC Arena Insulation			500,000		
MSC Lobby Renovations			200,000		
Breynat Road Upgrade		500,000		500,000	
Road Improvements	200,000		200,000	500,000	200,000
Fitness Equipment	-	30,000	30,000	30,000	30,000
Conference Equipment	30,000	20,000	20,000	20,000	20,000
Town Hall FS Reserve					
Vehicle	50,000	60,000	75,000	60,000	60,000
Tourism Gateway/Welcome Sign	149,000				
Town Office and Firehall Energy Upgrades	230,000	300,000			
Network Server	25,000				
Expand Solid Waste Site and Install Fencing		250,000			
Homeless Shelter Roof	75,000				
Fire hall Exhaust System	50,000				
Firehall Kitchen	6,000				
Chief Jim Koe Park Enhancement	1,412,780				
Haul All Garbage Bins	84,895	84,895	84,895		
Haul All Garbage Bin Pads	25,000				
Sidewalks	600,000	350,000	350,000		
Total	\$ 6,237,675	\$ 5,259,895	\$ 4,524,895	\$ 4,175,000	\$ 3,375,000

Difference:	\$ (517,731)	\$ (305,395)	\$ (366,895)	\$ 358,000	\$ 783,000
Cumulative Total:	\$ (517,731)	\$ (823,126)	\$ (1,190,021)	\$ (832,021)	\$ (49,021)