



Town of Inuvik

**2021 Final  
Operating and Capital Budget**

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## INTRODUCTION

The 2021 Operating and Capital Budget represents the planned operating and capital needs of the Town of Inuvik for 2021. For Fiscal 2021 it will continue to be challenging on many fronts as we recover from the pandemic. Due to delays in capital expenditures in 2020 due to the pandemic the year will see expanded capital projects being completed. This Operating and Capital Budget reflect the funds that Council and Administration feel are important to continue to provide the level of service that the residents expect as well as to replace, repair and maintain Town infrastructure. Salaries and Benefits account for 36% of the total Operating Budget of \$14,593,370. The budget report on page DS – 2 shows details by Department of the projected revenues and expenditures and the pie charts on page “v” shows revenue and expenditures by major source. You will see that capital expenditures account for 47% of our overall spending which totals \$27,478,521.

This document contains a Summary of Revenue and Expenditures and details for each Department of its expected revenue and expenditures. We are projecting a balanced budget for fiscal 2021. This is an elimination of the deficit projected in the interim budget from December 2020. Contributing factors for this reduction include salary costs that have been adjusted as we have some vacancies and the delay in the pool re-opening. In addition, we have received some additional funding related to Covid and a small increase to our Community Public Infrastructure Funding from the Government of the Northwest Territories.

Amortization shown in Department 60 – Utilities and Department 90 - Fiscal Services are a non-cash item and provided for information. These amounts represent the estimated depreciation for 2021 of the Town assets over their useful lives.

There continues to be pressure as with most municipalities to replace aging infrastructure and develop new as needed. The Town of Inuvik is no different with a funding shortfall for capital projects of \$1,333,186 which is covered by operating surpluses. Proposed in this budget is a mill rate increase of 3.5%. While this may seem like a large increase in actual monetary terms it will only produce an additional \$143,000 which does not cover forced growth items such as salary and benefit costs increases. As the population ages like other jurisdictions the Seniors and Disabled Tax Exemption expense increases as well putting pressure on revenue generation.

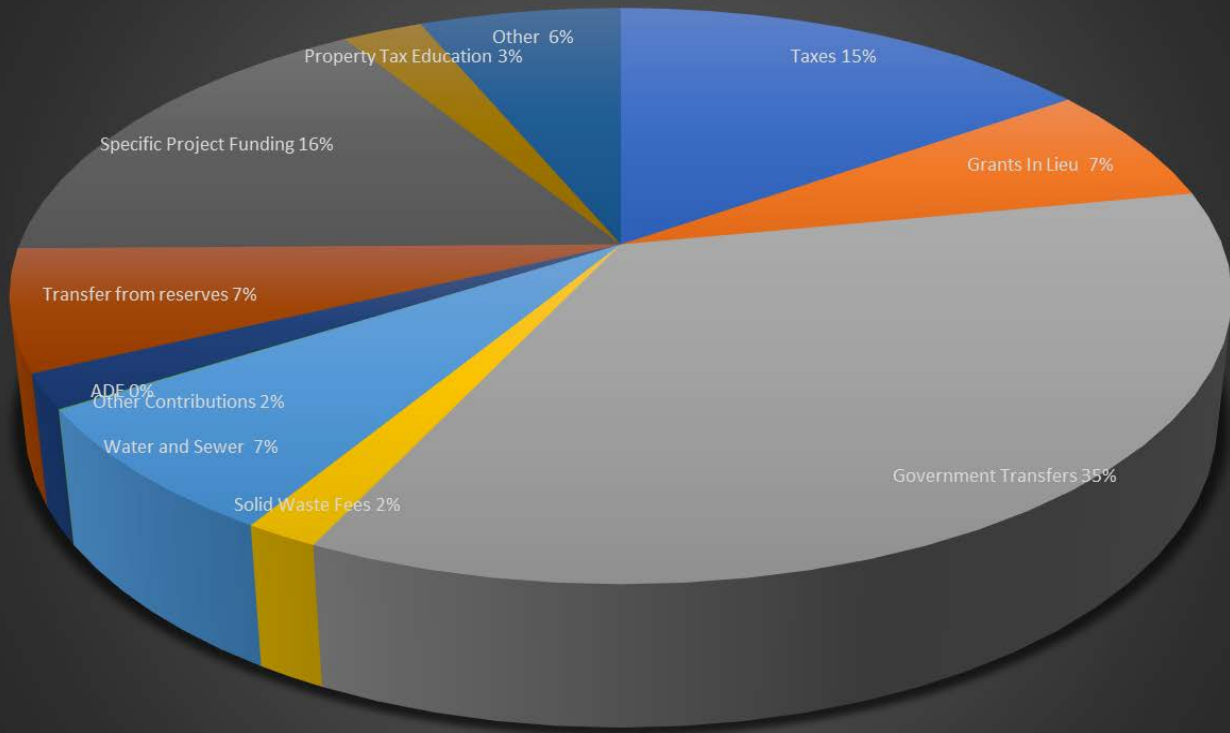
For 2021, as noted earlier, the Town has embarked on some major capital expenditures with over 50% of them directly related to water and sewer operations. This includes a \$5,000,000 utilidor replacement endeavour as the overall utilidor replacement plan continues. As part of these capital expenditures the Town has been able to source significant funding including two projects of which are 100% funded. These are the Hidden Lake Biomass project and an upgrade to the heating system for the water treatment plant.

While Town does have some funds set aside as a reserve it continues to monitor the levels which are currently at a minimum level and are to be used only in the event of severe shortages.

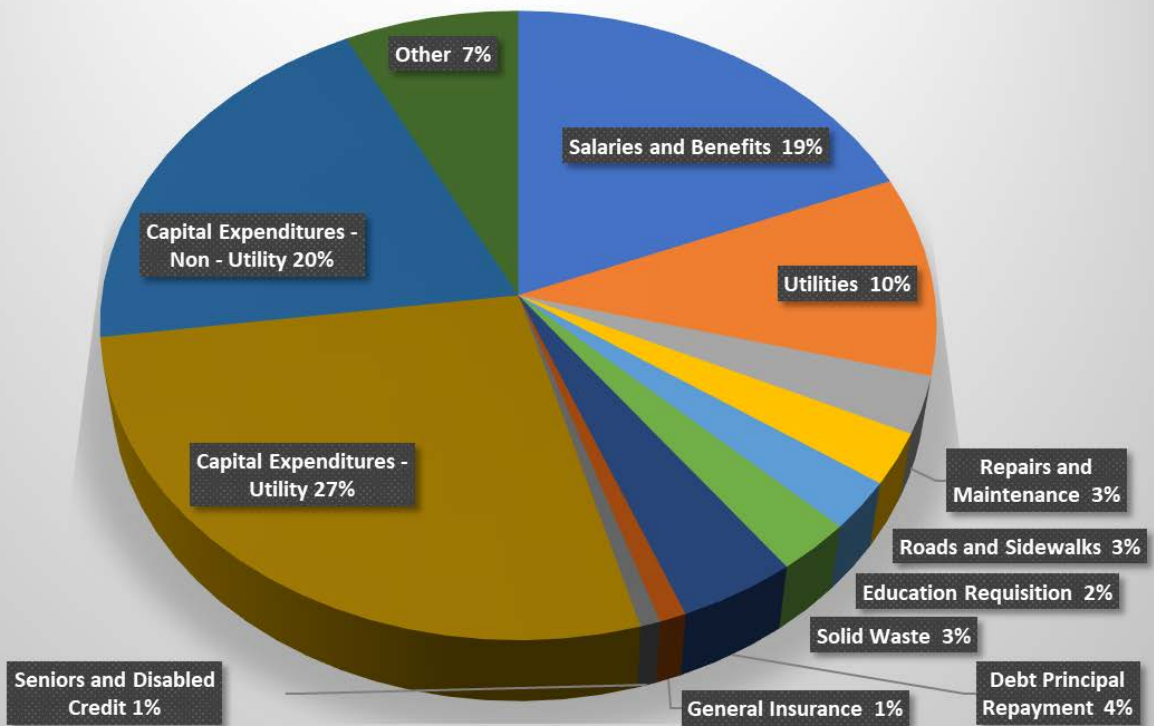
The financial information in the Operating Budget is presented on a comparative basis at the department summary and detail level for the 2019 Actual, 2020 Budget, and 2020 Actual to December 31 and 2021 Budget. It also includes a forecast of revenue and expenditures for fiscal 2022 and 2023. The Capital Budget represents a 5-year anticipated requirement of expenditures with a useful life exceeding one year.

Council and Administration feel this is a fiscally responsible budget and ensures the residents and our funding partners that we are providing good stewardship to the revenues entrusted to the Town and spending it wisely and on necessary and relative items to operate the Town.

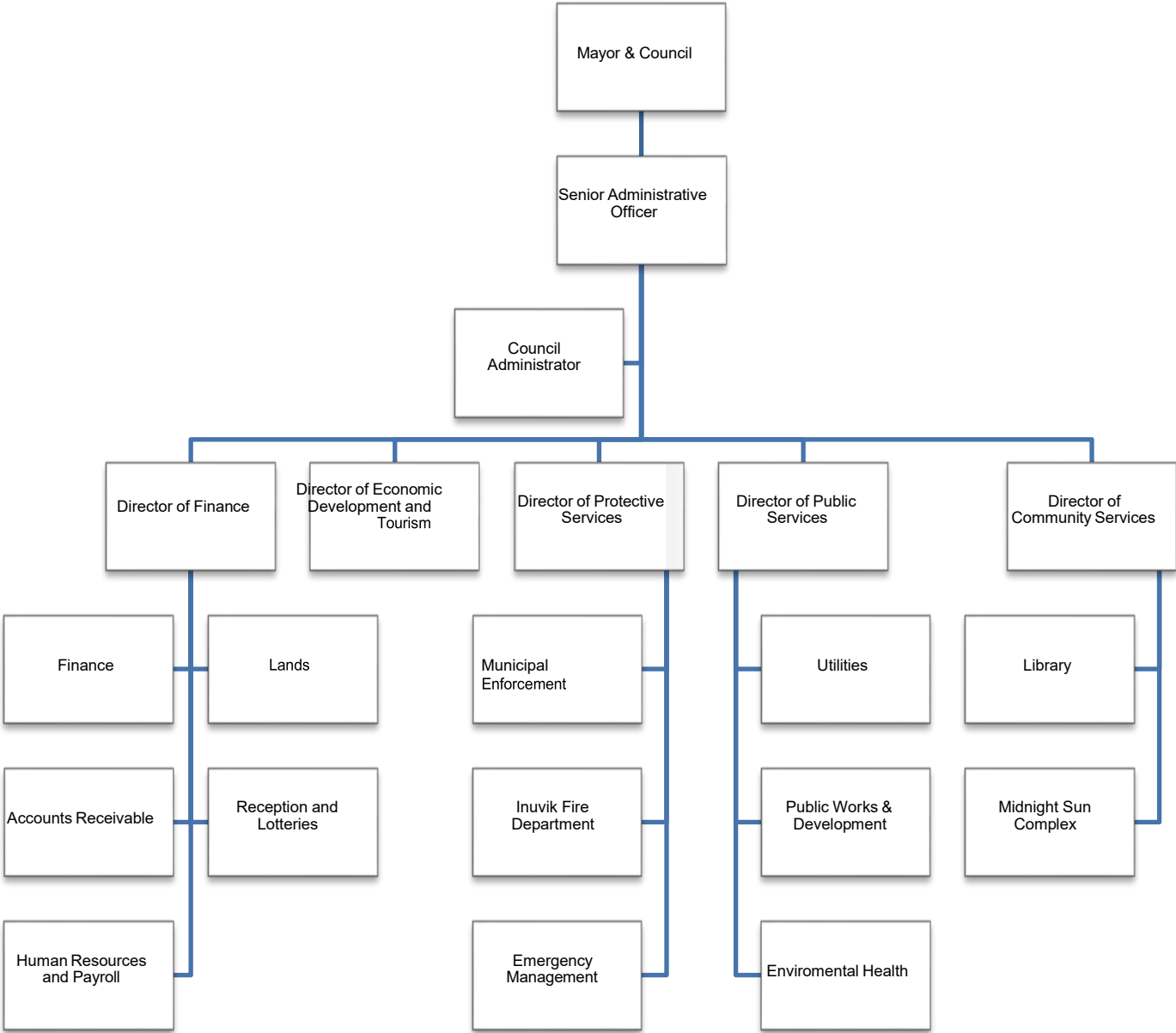
## Where the Money Comes From



## Where the Money Will Be Spent



# Organizational Chart





Town of Inuvik

# 2021 Final Operating Budget

**Town of Inuvik**  
**Final Operating Budget**  
**For The Year Ended December 31, 2021, 2022, 2023**

	2019 Actuals	2020 Budget	2020 Dec. 31	2021 Budget	% Variance	2022 Forecast	% Variance	2023 Forecast	% Variance
<b>REVENUES</b>									
Administrative	\$ 7,314,248	\$ 10,467,295	\$ 12,420,942	\$ 7,766,073	-25.8%	\$ 7,764,561	0.0%	\$ 7,989,161	2.9%
Protective Services	95,800	41,000	50,443	78,000	90.2%	41,000	-47.4%	41,000	0.0%
Public Works	30,196	38,000	38,998	20,000	-47.4%	20,000	0.0%	20,000	0.0%
Environmental	513,934	825,000	972,102	465,000	-43.6%	492,700	6.0%	520,400	5.6%
Economic Development/Tourism	267,839	58,975	62,992	78,900	33.8%	95,750	21.4%	106,000	10.7%
Utilities	3,265,370	3,214,500	3,308,983	3,300,413	2.7%	3,359,971	1.8%	3,421,171	1.8%
Recreation	513,880	307,950	301,941	312,920	1.6%	453,250	44.8%	471,400	4.0%
Library	90,478	90,250	93,929	82,750	-8.3%	79,350	-4.1%	82,200	3.6%
Land	135,460	272,000	272,110	135,500	-50.2%	11,000	-91.9%	11,000	0.0%
Fiscal	2,448,011	3,452,000	3,579,839	3,487,000	1.0%	3,487,000	0.0%	3,487,000	0.0%
	<b>\$ 14,675,215</b>	<b>\$ 18,766,970</b>	<b>\$ 21,102,279</b>	<b>\$ 15,726,556</b>	<b>-16.2%</b>	<b>\$ 15,804,582</b>	<b>0.5%</b>	<b>\$ 16,149,332</b>	<b>2.2%</b>
<b>EXPENSES</b>									
Administrative	\$ 2,960,379	\$ 5,968,202	\$ 7,597,301	\$ 3,134,143	-47.5%	\$ 3,234,180	3.2%	\$ 3,220,894	-0.4%
Protective Services	760,168	811,895	689,390	772,030	-4.9%	832,594	7.8%	849,028	2.0%
Public Works	1,403,751	1,392,319	1,494,096	1,405,670	1.0%	1,445,650	2.8%	1,451,182	0.4%
Environmental	821,857	991,050	1,217,817	786,200	-20.7%	787,050	0.1%	787,050	0.0%
Economic Development/Tourism	773,379	617,269	653,119	526,205	-14.8%	605,215	15.0%	625,636	3.4%
Utilities	2,946,411	3,073,265	3,329,789	3,082,864	0.3%	2,985,575	-3.2%	2,956,343	-1.0%
Recreation	3,634,619	3,499,277	3,085,539	3,521,014	0.6%	3,677,356	4.4%	3,726,071	1.3%
Library	502,022	490,442	453,883	445,944	-9.1%	476,425	6.8%	487,191	2.3%
Land	128,494	221,200	221,276	111,300	-49.7%	-	-100.0%	-	0.0%
Fiscal	1,464,877	1,677,800	943,429	808,000	-51.8%	1,265,480	56.6%	1,215,063	-4.0%
	<b>\$ 15,395,956</b>	<b>\$ 18,742,718</b>	<b>\$ 19,685,639</b>	<b>\$ 14,593,370</b>	<b>-22.1%</b>	<b>\$ 15,309,524</b>	<b>4.9%</b>	<b>\$ 15,318,458</b>	<b>0.1%</b>
<b>Surplus / (Deficit)</b>	<b>\$ (720,741)</b>	<b>\$ 24,252</b>	<b>\$ 1,416,640</b>	<b>\$ 1,133,186</b>	<b>4572.5%</b>	<b>\$ 495,058</b>	<b>-56.3%</b>	<b>\$ 830,874</b>	<b>67.8%</b>
Net Transfers to Capital Expenditures	\$ (704,899)	\$ 627,700	\$ 342,518	\$ 1,133,186	80.5%	\$ 495,058	-56.3%	\$ 830,874	67.8%
	<b>\$ (704,899)</b>	<b>\$ 627,700</b>	<b>\$ 342,518</b>	<b>\$ 1,133,186</b>	<b>80.5%</b>	<b>\$ 495,058</b>	<b>-56.3%</b>	<b>\$ 830,874</b>	<b>67.8%</b>
<b>Surplus (Deficit) after Transfers</b>	<b>\$ (15,842)</b>	<b>\$ (603,448)</b>	<b>\$ 1,074,122</b>	<b>\$ (0)</b>	<b>-100.0%</b>	<b>\$ (0)</b>	<b>238.0%</b>	<b>\$ 0</b>	<b>-124.3%</b>
<b>Amortization</b>	<b>\$ 3,410,043</b>	<b>\$ 3,500,000</b>	<b>\$ 3,243,328</b>	<b>\$ 3,380,000</b>	<b>-3.4%</b>	<b>\$ 3,420,000</b>	<b>1.2%</b>	<b>\$ 3,475,000</b>	<b>1.6%</b>





Town of Inuvik

**Department 10  
Administrative**

**Department 10 Summary**  
**ADMINISTRATIVE**

The Administrative Department includes Council and General Administration. Council provides strategic direction for the Town and approves policies and By-Laws under which staff must carry out their daily functions. Staff in this department provide administrative and advisory services to Council as well as provides services to the public, suppliers and staff. Administration is responsible for support and maintenance of the computer systems and data communications.

This Department includes Council, SAO, Council Administrator, Director of Finance, Accounts Payable, Accounts Receivable, Human Resources/Payroll, Property Taxation and Reception/Lotteries.

The Department has a total budgeted full-time staff complement of 6 employees and the Accounts Receivable/Utilities Officer who is budgeted under Department 60.

	<b>2019</b>	<b>2020</b>	<b>2020 Actual</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Revenue:</b>						
Total Administrative Revenue	\$ 7,232,901	\$ 10,425,795	\$ 12,382,322	\$ 7,675,623	\$ 7,734,111	\$ 7,958,711
Total Building/Development Revenue	81,348	41,500	38,620	90,450	30,450	30,450
<b>Total Revenue</b>	<b>\$ 7,314,248</b>	<b>\$ 10,467,295</b>	<b>\$ 12,420,942</b>	<b>\$ 7,766,073</b>	<b>\$ 7,764,561</b>	<b>\$ 7,989,161</b>
<b>Expenditures:</b>						
Legislative Expenses	\$ 196,254	\$ 216,052	\$ 203,569	\$ 206,370	\$ 226,137	\$ 227,768
Gen. Administrative Expenses	2,764,126	5,752,149	7,393,732	2,927,773	3,008,043	2,993,126
<b>Total Expenditures</b>	<b>\$ 2,960,379</b>	<b>\$ 5,968,202</b>	<b>\$ 7,597,301</b>	<b>\$ 3,134,143</b>	<b>\$ 3,234,180</b>	<b>\$ 3,220,894</b>
<b>Net Budget Variance</b>	<b>\$ 4,353,869</b>	<b>\$ 4,499,093</b>	<b>\$ 4,823,641</b>	<b>\$ 4,631,930</b>	<b>\$ 4,530,381</b>	<b>\$ 4,768,267</b>

**Town of Inuvik  
Department 10 - Administrative**

	2019 Actuals	2020 Budget	2020 Dec. 31	2021 Budget	% Variance	2022 Forecast	% Variance	2023 Forecast	% Variance
<b>REVENUE</b>									
Land Taxes	\$ 4,006,706	\$ 4,077,254	\$ 3,957,779	\$ 4,204,720	3.1%	\$ 4,351,885	3.5%	\$ 4,504,201	3.5%
Property Taxes - Education Portion	684,172	701,688	695,153	692,101	-1.4%	710,000	2.6%	715,000	0.7%
Property Taxes Bad Debt Expense	- 30,975	-	-	-		-		-	
Grants in Lieu - Federal	314,511	318,893	358,622	320,462	0.5%	331,678	3.5%	343,287	3.5%
Grants in Lieu - GNWT	1,354,397	1,402,703	1,368,446	1,447,597	3.2%	1,498,263	3.5%	1,550,702	3.5%
Grants in Lieu - NWTPC	59,501	55,882	63,831	60,661	8.6%	62,784	3.5%	64,982	3.5%
Grants in Lieu - CBC	6,537	6,635	7,532	6,868	3.5%	7,108	3.5%	7,357	3.5%
Senior Citizen Tax Grant	80,948	84,240	95,969	98,535	17.0%	101,892	3.4%	102,682	0.8%
Administrative Recoveries	5,617	225,000	215,498	140,000	-37.8%	10,000	-92.9%	10,000	0.0%
GNAF Recoveries	843	-	-	-	0.0%	-	0.0%	-	0.0%
Tax Certificates	4,000	3,500	4,450	3,500	0.0%	3,500	0.0%	3,500	0.0%
Tax Penalties & Interest	164,973	28,000	7,545	135,000	382.1%	135,000	0.0%	135,000	0.0%
Business Licenses	21,600	20,000	26,400	18,000	-10.0%	18,000	0.0%	18,000	0.0%
Education Tax	-	5,000	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Interest earned on Investments	77,214	65,000	24,913	25,000	-61.5%	20,000	-20.0%	20,000	0.0%
Management Fee - Lotteries	28,000	28,000	28,000	28,000	0.0%	28,000	0.0%	28,000	0.0%
Management Fee - Utilities	250,000	250,000	250,000	250,000	0.0%	250,000	0.0%	250,000	0.0%
<b>Total Administrative Revenue</b>	<b>\$ 7,028,043</b>	<b>\$ 7,271,795</b>	<b>\$ 7,089,048</b>	<b>\$ 7,435,444</b>	<b>2.3%</b>	<b>\$ 7,533,111</b>	<b>1.3%</b>	<b>\$ 7,757,711</b>	<b>3.0%</b>
Development Permits	\$ 80,190	\$ 40,000	\$ 37,714	\$ 90,000	125.0%	\$ 30,000	-66.7%	\$ 30,000	0.0%
Moving & Demolition Permits	858	1,200	306	250	-79.2%	250	0.0%	250	0.0%
Home Occupation Permits	300	300	600	200	-33.3%	200	0.0%	200	0.0%
<b>Total Building/Development Revenue</b>	<b>\$ 81,348</b>	<b>\$ 41,500</b>	<b>\$ 38,620</b>	<b>\$ 90,450</b>	<b>118.0%</b>	<b>\$ 30,450</b>	<b>-66.3%</b>	<b>\$ 30,450</b>	<b>0.0%</b>
CA - Administration	\$ -	\$ -	\$ 4,141	\$ 34,179	0.0%	\$ -	-100.0%	\$ -	0.0%
Small Community Employment Support	\$ 204,858	\$ 264,000	\$ 206,375	\$ 206,000	-22.0%	\$ 201,000	-2.4%	\$ 201,000	0.0%
COVID-19 Recoveries	-	2,890,000	5,082,758	-	-100.0%	-	0.0%	-	0.0%
<b>Total Contribution Agreements</b>	<b>\$ 204,858</b>	<b>\$ 3,154,000</b>	<b>\$ 5,293,274</b>	<b>\$ 240,179</b>	<b>-92.4%</b>	<b>\$ 201,000</b>	<b>-16.3%</b>	<b>\$ 201,000</b>	<b>0.0%</b>
<b>Total Revenue</b>	<b>\$ 7,314,248</b>	<b>\$ 10,467,295</b>	<b>\$ 12,420,942</b>	<b>\$ 7,766,073</b>	<b>-25.8%</b>	<b>\$ 7,764,561</b>	<b>0.0%</b>	<b>\$ 7,989,161</b>	<b>2.9%</b>
<b>LEGISLATIVE EXPENSES</b>									
Mayors / Councillors Indemnity	\$ 133,448	\$ 149,877	\$ 141,982	\$ 137,075	-8.5%	\$ 137,510	0.3%	\$ 138,558	0.8%
CPP/EI - Mayor & Councillors	5,015	5,796	4,923	7,757	33.8%	7,921	2.1%	7,921	0.0%
Group Insurance	2,729	4,193	3,034	3,308	-21.1%	3,308	0.0%	3,308	0.0%
Pension Plan	6,761	7,407	6,983	7,535	1.7%	7,402	-1.8%	7,486	1.1%
Northern Allowance	14,223	15,279	14,461	14,495	-5.1%	14,495	0.0%	14,495	0.0%
Conventions & Delegations	11,112	5,000	2,621	2,000	-60.0%	30,000	1400.0%	30,000	0.0%
Donations	8,500	3,500	5,200	9,000	157.1%	9,000	0.0%	9,000	0.0%
Election/Plebiscite Expenses	1,254	-	-	2,000	0.0%	-	-100.0%	-	0.0%
Legislative Expenditures	2,450	9,000	9,266	10,000	11.1%	5,000	-50.0%	5,000	0.0%
Publications, Memberships, Sub.	10,761	16,000	15,100	13,200	-17.5%	11,500	-12.9%	12,000	4.3%
<b>Total Legislative Expense</b>	<b>\$ 196,254</b>	<b>\$ 216,052</b>	<b>\$ 203,569</b>	<b>\$ 206,370</b>	<b>-4.5%</b>	<b>\$ 226,137</b>	<b>9.6%</b>	<b>\$ 227,768</b>	<b>0.7%</b>

**Town of Inuvik  
Department 10 - Administrative**

	2019	2020	2020	2021	%	2022	%	2023	%
	Actuals	Budget	Dec. 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b><u>GEN. ADMINISTRATIVE EXPENSES</u></b>									
Education Requisition	\$ 684,172	\$ 701,688	\$ 695,153	\$ 692,101	-1.4%	\$ 710,000	2.6%	\$ 715,000	0.7%
GNAF Travel, Freight, Wages	804	-	-	-	0.0%	-	0.0%	-	0.0%
Salaries	619,756	709,484	724,793	650,818	-8.3%	695,796	6.9%	717,842	3.2%
Casual Wages	2,063	831	5,020	16,918	1936.6%	1,336	-92.1%	1,336	0.0%
CPP/EI	43,804	32,677	34,274	34,992	7.1%	31,002	-11.4%	31,002	0.0%
Group Insurance	26,117	21,511	28,662	26,301	22.3%	28,225	7.3%	28,418	0.7%
Pension Plan Costs	46,960	50,199	48,678	51,905	3.4%	55,504	6.9%	57,267	3.2%
Northern Allowance	86,558	116,280	86,745	96,566	-17.0%	95,896	-0.7%	95,896	0.0%
Workers Compensation	106,066	104,000	103,739	91,000	-12.5%	110,000	20.9%	113,500	3.2%
Recruitment	47,714	20,000	16,991	56,500	182.5%	20,000	-64.6%	50,000	150.0%
Medical Travel	4,835	6,000	3,019	6,000	0.0%	6,000	0.0%	6,000	0.0%
Accounting/Auditing/Consulting	73,113	55,000	32,781	95,000	72.7%	55,000	-42.1%	55,000	0.0%
Advertising	400	2,000	5,148	3,000	50.0%	2,000	-33.3%	2,000	0.0%
Bank Service Charges	5,191	2,500	2,296	2,000	-20.0%	2,500	25.0%	2,500	0.0%
Business Travel	5,469	3,000	-	-	-100.0%	10,000	0.0%	10,000	0.0%
Computer Software/Hardware	33,824	10,000	9,475	19,000	90.0%	100,000	426.3%	15,000	-85.0%
Computer Support	25,680	57,000	63,595	57,000	0.0%	65,000	14.0%	66,000	1.5%
Credit Card Charges	29,037	30,000	36,519	35,000	16.7%	35,000	0.0%	35,000	0.0%
Courier, Freight & Postage	18,017	17,000	13,464	17,000	0.0%	17,000	0.0%	17,000	0.0%
Court of Revision	500	500	400	300	-40.0%	400	33.3%	400	0.0%
General Insurance	239,349	215,000	206,003	262,000	21.9%	270,000	3.1%	275,000	1.9%
Bad Debt Expense	8,290	5,000	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Legal	138,455	80,000	85,568	80,000	0.0%	80,000	0.0%	80,000	0.0%
Lottery Share - Inuvialuit	5,000	5,000	5,000	5,000	0.0%	5,000	0.0%	5,000	0.0%
Lottery Share - Gwich'in	5,000	5,000	5,000	5,000	0.0%	5,000	0.0%	5,000	0.0%
Professional Development	32,035	12,000	2,925	25,000	108.3%	25,000	0.0%	25,000	0.0%
Publications, Memberships, Sub.	3,549	4,000	4,015	4,000	0.0%	4,000	0.0%	4,000	0.0%
Repairs & Maintenance - Equipment	666	4,000	-	4,000	0.0%	4,000	0.0%	4,000	0.0%
Special Events	26,033	25,000	28,491	20,000	-20.0%	25,000	25.0%	25,000	0.0%
Supplies & Stationery	27,109	25,000	21,746	25,000	0.0%	25,000	0.0%	25,000	0.0%
Health and Safety Supplies	-	500	-	500	0.0%	500	0.0%	500	0.0%
Tax Collection - Legal Cost Recovery	(4,300)	(3,000)	(3,200)	(3,000)	0.0%	(3,000)	0.0%	(3,000)	0.0%
Tax Forgiveness - Seniors & Disabled	170,774	168,480	198,521	197,071	17.0%	203,784	3.4%	205,365	0.8%
Telephone & Fax	34,414	67,500	68,670	65,000	-3.7%	65,000	0.0%	65,000	0.0%
Utilities - Electricity	58,226	59,000	56,412	57,000	-3.4%	57,000	0.0%	57,000	0.0%
Utilities - Heat	57,628	65,000	63,565	57,000	-12.3%	57,000	0.0%	57,000	0.0%
Utilities - Water & Sewer	1,762	2,000	1,727	2,100	5.0%	2,100	0.0%	2,100	0.0%
Xerox	21,694	16,000	21,167	16,000	0.0%	16,000	0.0%	16,000	0.0%
CA - Administration	-	-	4,141	28,700	-	-	-	-	-
CA - Small Community Employment Supp	78,361	167,000	87,858	121,000	-27.5%	121,000	0.0%	121,000	0.0%
COVID-19 Expenses	-	2,890,000	4,625,371	-	-100.0%	-	0.0%	-	0.0%
<b>Total Gen. Administrative Expense</b>	<b>\$ 2,764,126</b>	<b>\$ 5,752,149</b>	<b>\$ 7,393,732</b>	<b>\$ 2,927,773</b>	<b>-49.1%</b>	<b>\$ 3,008,043</b>	<b>2.7%</b>	<b>\$ 2,993,126</b>	<b>-0.5%</b>
<b>Total Expenses</b>	<b>\$ 2,960,379</b>	<b>\$ 5,968,202</b>	<b>\$ 7,597,301</b>	<b>\$ 3,134,143</b>	<b>-47.5%</b>	<b>\$ 3,234,180</b>	<b>3.2%</b>	<b>\$ 3,220,894</b>	<b>-0.4%</b>
<b>Net Budget Variance</b>	<b>\$ 4,353,869</b>	<b>\$ 4,499,093</b>	<b>\$ 4,823,641</b>	<b>\$ 4,631,930</b>	<b>3.0%</b>	<b>\$ 4,530,381</b>	<b>-2.2%</b>	<b>\$ 4,768,267</b>	<b>5.3%</b>



Town of Inuvik

**Department 20**  
**Protective Services**

**Department 20 Summary  
Protective Services**

The Director of Protective Services oversees and manages the Inuvik Protective Services Department, which is comprised of 4 separate division lines as noted below.

Animal Control Services

In addition to municipal enforcement the 2 full time Municipal Enforcement Officers also perform animal control services. The primary services include: apprehension of dogs at large and those voluntarily surrendered, dispatching of aggressive dogs, inoculation of dogs, arranging for emergency veterinary services of dogs in custody, arranging for transport to southern shelters, daily nourishment and care, daily cleaning and disinfecting of the pound.

Municipal Enforcement

The 2 full time Municipal Enforcement Officers are tasked with the enforcement of town bylaws, territorial and federal legislation, ticketing and prosecution.

Emergency Measures

Aside for the Director of Protective Services, there are no dedicated staff to provide emergency measures services. The primary responsibilities are to maintain the plan, ensure the plan is reviewed and tested, provide accurate contact information to key players and to enact the plan as required, which may include activating the Emergency Operations Centre, the Municipal Emergency Operating group and any ancillary logistics, personnel and services as dictated by the emergency.

Fire Protection Services

Overseen by the Fire Chief/Director of Protective Services, the Inuvik Fire Department is comprised of 35 to 40 volunteer firefighters. These individuals, are compensated with an honorarium, provide 2 lines of defense of public fire safety - Public Education, Prevention and Emergency Response services.

	2019 Actual	2020 Budget	2020 Actual Dec. 31	2021 Budget	2022 Forecast	2023 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 95,800</b>	<b>\$ 41,000</b>	<b>\$ 50,443</b>	<b>\$ 78,000</b>	<b>\$ 41,000</b>	<b>\$ 41,000</b>
<b>Expenditures:</b>						
Animal Control Expenses	\$ 27,379	\$ 25,400	\$ 16,097	\$ 23,400	\$ 23,400	\$ 23,400
By-Law Enforcement Expenses	250,425	281,487	237,058	242,311	293,895	303,400
Emergency Measures Expenses	8,314	5,800	5,150	5,800	5,300	5,300
Fire Protection Expenses	474,049	499,208	431,085	500,518	509,999	516,928
<b>Total Expenditures</b>	<b>\$ 760,168</b>	<b>\$ 811,895</b>	<b>\$ 689,390</b>	<b>\$ 772,030</b>	<b>\$ 832,594</b>	<b>\$ 849,028</b>
<b>Net Budget Variance</b>	<b>\$ (664,368)</b>	<b>\$ (770,895)</b>	<b>\$ (638,947)</b>	<b>\$ (694,030)</b>	<b>\$ (791,594)</b>	<b>\$ (808,028)</b>

**Town of Inuvik  
Department 20 - Protective Services**

	2019	2020	2020	2021	%	2022	%	2023	%	
	Actuals	Budget	Dec. 31	Budget	Variance	Forecast	Variance	Forecast	Variance	
<b><u>REVENUE</u></b>										
Fire Department Recoveries	\$ 6,453	\$ 25,000	\$ 24,554	\$ 25,000	0.0%	\$ 25,000	0.0%	\$ 25,000	0.0%	
Other Revenue	550	-	-	\$ -		-		-		
Animal Control - Dog Licence	1,875	1,500	2,660	\$ 1,500	0.0%	1,500	0.0%	1,500	0.0%	
Animal Control - Impound Fees	3,045	2,000	1,650	\$ 2,000	0.0%	2,000	0.0%	2,000	0.0%	
ATV - Fees	400	500	570	\$ 500	0.0%	500	0.0%	500	0.0%	
Taxi Permits / Transfers	11,520	7,000	15,600	\$ 7,000	0.0%	7,000	0.0%	7,000	0.0%	
Municipal Enforcement Fines	2,112	5,000	5,409	\$ 5,000	0.0%	5,000	0.0%	5,000	0.0%	
Recovery - EMO Phones	1,844	-	-	\$ -	0.0%	-	0.0%	-	0.0%	
CA - Highway Rescue Funding	68,000	-	-	\$ 37,000	0.0%	-	-100.0%	-	0.0%	
<b>Total Revenue</b>	<b>\$ 95,800</b>	<b>\$ 41,000</b>	<b>\$ 50,443</b>	<b>\$ 78,000</b>	<b>90.2%</b>	<b>\$ 41,000</b>	<b>-47.4%</b>	<b>\$ 41,000</b>	<b>0.0%</b>	
<b><u>ANIMAL CONTROL EXPENSES</u></b>										
Spay Neuter Program	\$ 2,524	\$ 2,800	\$ 1,025	\$ 2,800	0.0%	\$ 2,800	0.0%	\$ 2,800	0.0%	
Supplies & Stationery	5,411	3,500	1,208	\$ 3,500	0.0%	3,500	0.0%	3,500	0.0%	
Utilities - Electricity	7,236	7,000	4,962	\$ 6,000	-14.3%	6,000	0.0%	6,000	0.0%	
Utilities - Heat	8,781	8,500	6,687	\$ 7,500	-11.8%	7,500	0.0%	7,500	0.0%	
Utilities - Water/Sewer	3,428	3,600	2,215	\$ 3,600	0.0%	3,600	0.0%	3,600	0.0%	
<b>Total Animal Control Expense</b>	<b>\$ 27,379</b>	<b>\$ 25,400</b>	<b>\$ 16,097</b>	<b>\$ 23,400</b>	<b>-7.9%</b>	<b>\$ 23,400</b>	<b>0.0%</b>	<b>\$ 23,400</b>	<b>0.0%</b>	
<b><u>BY-LAW ENFORCEMENT EXPENSES</u></b>										
Special Events	\$ 933	\$ 2,000	\$ 1,378	\$ 2,000	0.0%	\$ 2,000	0.0%	\$ 2,000	0.0%	
Salaries	161,292	179,597	156,956	\$ 146,207	-18.6%	187,382	28.2%	196,034	4.6%	
Casual	1,265	4,414	2,151	\$ 7,402	67.7%	6,143	-17.0%	6,143	0.0%	
CPP/EI	7,530	8,524	7,071	\$ 8,732	2.4%	9,381	7.4%	9,381	0.0%	
Group Insurance	6,085	5,604	6,591	\$ 5,782	3.2%	8,272	43.1%	8,433	1.9%	
Pension Plan Costs	9,256	12,208	10,690	\$ 10,077	-17.5%	12,831	27.3%	13,523	5.4%	
Clothing/Uniforms	2,807	3,200	853	\$ 3,200	0.0%	3,200	0.0%	3,200	0.0%	
Northern Allowance	26,577	31,477	26,199	\$ 24,350	-22.6%	30,123	23.7%	30,123	0.0%	
Advertising	551	200	-	\$ 200	0.0%	200	0.0%	200	0.0%	
Communications & Licensing	8,820	9,500	8,070	\$ 9,500	0.0%	9,500	0.0%	9,500	0.0%	
Courier, Freight & Postage	430	500	531	\$ 500	0.0%	500	0.0%	500	0.0%	
Professional Development	7,060	2,500	40	\$ 2,500	0.0%	2,500	0.0%	2,500	0.0%	
Publications, Memberships, Subscriptions	300	300	-	\$ 300	0.0%	300	0.0%	300	0.0%	
Repairs & Maintenance - Equipment	415	1,000	701	\$ 1,000	0.0%	1,000	0.0%	1,000	0.0%	
Supplies & Stationery	1,271	3,000	3,030	\$ 3,000	0.0%	3,000	0.0%	3,000	0.0%	
Supplies - By-Law	1,843	3,800	2,088	\$ 3,800	0.0%	3,800	0.0%	3,800	0.0%	
Telephone & Fax	3,347	3,600	3,675	\$ 3,700	2.8%	3,700	0.0%	3,700	0.0%	
Vehicle - Fuel	4,861	5,500	4,061	\$ 5,500	0.0%	5,500	0.0%	5,500	0.0%	
Vehicle - License & Registration	31	63	63	\$ 63	0.0%	63	0.0%	63	0.0%	
Vehicle - Repair & Maintenance	4,887	3,500	2,502	\$ 3,500	0.0%	3,500	0.0%	3,500	0.0%	
Derelict Vehicle Removal	865	1,000	410	\$ 1,000	0.0%	1,000	0.0%	1,000	0.0%	
<b>Total By-Law Enforcement Expense</b>	<b>\$ 250,425</b>	<b>\$ 281,487</b>	<b>\$ 237,058</b>	<b>\$ 242,311</b>	<b>-13.9%</b>	<b>\$ 293,895</b>	<b>21.3%</b>	<b>\$ 303,400</b>	<b>3.2%</b>	

**Town of Inuvik  
Department 20 - Protective Services**

	2019	2020	2020	2021	%	2022	%	2023	%
	Actuals	Budget	Dec. 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b><u>EMERGENCY MEASURES EXPENSES</u></b>									
Supplies - EMO	\$ -	\$ 500	\$ -	\$ 500	0.0%	\$ -	-100.0%	\$ -	0.0%
Telephone & Fax	8,314	3,800	5,150	\$ 3,800	0.0%	3,800	0.0%	3,800	0.0%
Training & Education	-	1,500	-	\$ 1,500	0.0%	1,500	0.0%	1,500	0.0%
<b>Total Emergency Measures Expense</b>	<b>\$ 8,314</b>	<b>\$ 5,800</b>	<b>\$ 5,150</b>	<b>\$ 5,800</b>	<b>0.0%</b>	<b>\$ 5,300</b>	<b>-8.6%</b>	<b>\$ 5,300</b>	<b>0.0%</b>
<b><u>FIRE PROTECTION EXPENSES</u></b>									
Salaries	\$ 122,077	\$ 124,274	\$ 127,991	\$ 127,257	2.4%	\$ 135,851	6.8%	\$ 143,367	5.5%
Casual	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
Volunteers (Operations Renumeration)	19,487	28,000	22,399	\$ 28,000	0.0%	28,000	0.0%	28,000	0.0%
Volunteers (Training/Other Renumeration)	49,639	57,000	39,188	\$ 57,000	0.0%	57,000	0.0%	57,000	0.0%
CPP/EI	4,429	4,097	4,244	\$ 4,412	7.7%	4,412	0.0%	4,412	0.0%
Group Insurance	4,744	4,432	4,349	\$ 3,488	-0.4%	3,488	26.5%	3,488	26.5%
Volunteer Insurance	2,385	2,500	2,385	\$ 2,500	0.0%	2,500	0.0%	2,500	0.0%
Pension Plan Costs	9,154	9,942	9,528	\$ 10,181	2.4%	10,868	6.8%	10,181	-6.3%
Northern Allowance	14,223	15,279	14,461	\$ 14,495	-5.1%	14,495	0.0%	14,495	0.0%
Advertising	-	1,000	-	\$ 1,000	0.0%	1,000	0.0%	1,000	0.0%
Business Travel	748	-	-	\$ 1,000	0.0%	1,000	0.0%	1,000	0.0%
Communications & Licensing	9,390	8,200	9,761	\$ 8,200	0.0%	8,200	0.0%	8,200	0.0%
Courier, Freight & Postage	1,648	2,500	1,910	\$ 2,500	0.0%	2,500	0.0%	2,500	0.0%
Fire Chief's Apartment	1,882	3,500	111	\$ 3,500	0.0%	3,500	0.0%	3,500	0.0%
Medicals	652	800	163	\$ 800	0.0%	800	0.0%	800	0.0%
Professional Development	7,643	8,000	-	\$ 8,000	0.0%	8,000	0.0%	8,000	0.0%
Publications, Memberships & Sub.	999	2,500	1,678	\$ 2,500	0.0%	2,500	0.0%	2,500	0.0%
Repairs & Maintenance - Equipment	9,827	10,000	9,362	\$ 10,000	0.0%	10,000	0.0%	10,000	0.0%
Repairs & Maintenance - Alarm System	-	2,500	231	\$ 2,500	0.0%	2,500	0.0%	2,500	0.0%
Special Events	10,055	8,000	7,722	\$ 8,000	0.0%	8,000	0.0%	8,000	0.0%
Supplies & Stationery	4,258	5,000	5,383	\$ 5,000	0.0%	5,000	0.0%	5,000	0.0%
Supplies - Fire Protection	66,528	69,000	53,609	\$ 69,000	0.0%	69,000	0.0%	69,000	0.0%
Health and Safety Supplies	-	500	56	\$ 500	0.0%	500	0.0%	500	0.0%
Telephone & Fax	17,506	9,000	8,508	\$ 9,300	3.3%	9,300	0.0%	9,300	0.0%
Training	24,505	20,000	14,856	\$ 20,000	0.0%	20,000	0.0%	20,000	0.0%
Utilities - Electricity	38,609	40,000	38,792	\$ 38,000	-5.0%	38,000	0.0%	38,000	0.0%
Utilities - Heat	35,361	39,000	38,732	\$ 39,000	0.0%	39,000	0.0%	39,000	0.0%
Utilities - Water & Sewer	1,982	1,900	1,727	\$ 2,100	10.5%	2,300	9.5%	2,400	4.3%
Vehicle - Fuel	5,726	7,000	5,241	\$ 7,000	0.0%	7,000	0.0%	7,000	0.0%
Vehicle - License & Registration	346	285	281	\$ 285	0.0%	285	0.0%	285	0.0%
Vehicle - Repairs & Maintenance	10,245	15,000	8,415	\$ 15,000	0.0%	15,000	0.0%	15,000	0.0%
CA - Highway Rescue Funding	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
<b>Total Fire Protection Expense</b>	<b>\$ 474,049</b>	<b>\$ 499,208</b>	<b>\$ 431,085</b>	<b>\$ 500,518</b>	<b>0.3%</b>	<b>\$ 509,999</b>	<b>1.9%</b>	<b>\$ 516,928</b>	<b>1.4%</b>
<b>Total Expenses</b>	<b>\$ 760,168</b>	<b>\$ 811,895</b>	<b>\$ 689,390</b>	<b>\$ 772,030</b>	<b>-4.9%</b>	<b>\$ 832,594</b>	<b>7.8%</b>	<b>\$ 849,028</b>	<b>2.0%</b>
<b>Net Budget Variance</b>	<b>\$ (664,368)</b>	<b>\$ (770,895)</b>	<b>\$ (638,947)</b>	<b>\$ (694,030)</b>	<b>-10.0%</b>	<b>\$ (791,594)</b>	<b>14.1%</b>	<b>\$ (808,028)</b>	<b>2.1%</b>





Town of Inuvik

**Department 30**  
**Public Services**

**Department 30 Summary  
Public Services**

The Public Services Department includes the Works Division and Development Division. The Director of Public Services also has the responsibilities for Department 40 - Environmental Health and Department 60 - Utilities of the Town.

The Works Division is responsible for roads and sidewalks within the Town including repairs and maintenance and also repairs and maintenance of the Parks and Playgrounds equipment, pathways and signage.

The Development Division is responsible for issuing building and development permits and the associated enforcement and work with By-Law staff on related by-law such as Clean Yard By-Law and Derelict Buildings By-Law.

The Department has a total budgeted full-time staff complement of 2 employees.

	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual Dec. 31</b>	<b>2021 Budget</b>	<b>2022 Forecast</b>	<b>2023 Forecast</b>
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 30,196</b>	<b>\$ 38,000</b>	<b>\$ 38,998</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>Expenditures:</b>						
Administrative Expenses	\$ 427,744	\$ 422,719	\$ 431,386	\$ 432,570	\$ 450,950	\$ 454,982
General Services Expenses	716,048	756,000	807,065	741,000	770,000	770,000
Town Owned Building Repairs	167,683	132,000	153,349	150,500	136,500	138,000
Town Shop Expenses	32,344	17,100	19,056	17,100	21,000	21,000
Parks & Playgrounds Expenses	59,933	64,500	83,241	64,500	67,200	67,200
<b>Total Expenditures</b>	<b>\$ 1,403,751</b>	<b>\$ 1,392,319</b>	<b>\$ 1,494,096</b>	<b>\$ 1,405,670</b>	<b>\$ 1,445,650</b>	<b>\$ 1,451,182</b>
<b>Net Budget Variance</b>	<b>\$ (1,373,556)</b>	<b>\$ (1,354,319)</b>	<b>\$ (1,455,099)</b>	<b>\$ (1,385,670)</b>	<b>\$ (1,425,650)</b>	<b>\$ (1,431,182)</b>

**Town of Inuvik**  
**Department 30 - Public Works**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Other Revenues	\$ 10,196	\$ 18,000	\$ 18,998	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Curling Club Lease	20,000	20,000	20,000	20,000	0.0%	20,000	0.0%	20,000	0.0%
Public Work Special Projects	-	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Revenue</b>	<b>\$ 30,196</b>	<b>\$ 38,000</b>	<b>\$ 38,998</b>	<b>\$ 20,000</b>	<b>-47.4%</b>	<b>\$ 20,000</b>	<b>0.0%</b>	<b>\$ 20,000</b>	<b>0.0%</b>
<b>ADMINISTRATIVE EXPENSES</b>									
Salaries	\$ 227,067	\$ 230,380	\$ 251,225	\$ 239,375	3.9%	\$ 247,611	3.4%	\$ 251,322	1.5%
Casual Wages	84,956	79,492	74,824	\$ 79,700	0.3%	81,695	2.5%	81,695	0.0%
CPP/EI	14,155	14,504	13,520	\$ 15,300	5.5%	15,453	1.0%	15,453	0.0%
Group Insurance	9,549	6,086	8,250	\$ 8,843	45.3%	8,929	1.0%	8,954	0.3%
Pension Plan Costs	17,836	18,430	18,410	\$ 19,150	3.9%	19,809	3.4%	20,106	1.5%
Northern Allowance	38,729	47,675	42,200	\$ 44,052	-7.6%	44,052	0.0%	44,052	0.0%
Advertising	2,780	1,500	151	\$ 1,500	0.0%	1,500	0.0%	1,500	0.0%
Business Travel	571	-	-	\$ -	-	7,000	-	7,000	-
Professional Development	4,396	5,000	1,100	\$ 5,000	0.0%	5,000	0.0%	5,000	0.0%
Publications, Memberships, Subscriptions	1,519	850	500	\$ 850	0.0%	850	0.0%	850	0.0%
Supplies & Stationery	1,135	1,500	3,070	\$ 1,500	0.0%	1,750	16.7%	1,750	0.0%
Christmas Lights and Decorations	16,781	15,000	16,719	\$ 15,000	0.0%	15,000	0.0%	15,000	0.0%
Safety Equipment	-	1,000	100	\$ 1,000	0.0%	1,000	0.0%	1,000	0.0%
Telephone & Fax	8,271	1,300	1,316	\$ 1,300	0.0%	1,300	0.0%	1,300	0.0%
<b>Total Administrative Expense</b>	<b>\$ 427,744</b>	<b>\$ 422,719</b>	<b>\$ 431,386</b>	<b>\$ 432,570</b>	<b>2.3%</b>	<b>\$ 450,950</b>	<b>4.2%</b>	<b>\$ 454,982</b>	<b>0.9%</b>
<b>GENERAL SERVICES EXPENSES</b>									
Lot Cleanup	\$ 2,755	\$ 2,500	\$ 1,620	\$ 2,500	0.0%	\$ 2,500	0.0%	\$ 2,500	0.0%
Brushing	25,895	50,000	21,930	\$ 50,000	0.0%	50,000	0.0%	50,000	0.0%
Contracted Services - Drainage	147,809	85,000	99,018	\$ 85,000	0.0%	85,000	0.0%	85,000	0.0%
Dust Abatement	18,999	40,000	62,005	\$ 40,000	0.0%	50,000	25.0%	50,000	0.0%
Guard Rails	15,262	5,000	4,220	\$ 5,000	0.0%	5,000	0.0%	5,000	0.0%
Gravel Road Repair	221,506	100,000	187,696	\$ 100,000	0.0%	100,000	0.0%	100,000	0.0%
Pavement Repair	51,543	50,000	13,821	\$ 50,000	0.0%	60,000	20.0%	60,000	0.0%
Snow Removal	137,536	190,000	174,591	\$ 190,000	0.0%	190,000	0.0%	190,000	0.0%
Sidewalks	-	3,000	-	\$ 3,000	0.0%	12,000	300.0%	12,000	0.0%
Street Signs	9,775	12,000	12,720	\$ 12,000	0.0%	12,000	0.0%	12,000	0.0%
Street Sweeping	6,459	35,000	41,214	\$ 20,000	-42.9%	20,000	0.0%	20,000	0.0%
Street Lights	76,101	76,000	75,286	\$ 76,000	0.0%	76,000	0.0%	76,000	0.0%
Traffic Markings	3,715	1,500	2,740	\$ 1,500	0.0%	1,500	0.0%	1,500	0.0%
Sanding	(5,044)	92,000	96,344	\$ 92,000	0.0%	92,000	0.0%	92,000	0.0%
Contracted Services - Engineering	3,737	14,000	13,861	\$ 14,000	0.0%	14,000	0.0%	14,000	0.0%
<b>Total General Services Expense</b>	<b>\$ 716,048</b>	<b>\$ 756,000</b>	<b>\$ 807,065</b>	<b>\$ 741,000</b>	<b>-2.0%</b>	<b>\$ 770,000</b>	<b>3.9%</b>	<b>\$ 770,000</b>	<b>0.0%</b>

**Town of Inuvik**  
**Department 30 - Public Works**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>TOWN OWNED BUILDING REPAIRS</u></b>									
Town Hall	\$ 23,122	\$ 20,000	\$ 24,401	\$ 20,000	0.0%	\$ 20,000	0.0%	\$ 20,000	0.0%
Dog Pound	2,602	2,500	454	5,000	100.0%	2,500	-50.0%	2,500	0.0%
Fire Hall	20,085	7,000	19,003	15,000	114.3%	9,000	-40.0%	9,000	0.0%
Town Shop	3,145	7,500	5,840	2,500	-66.7%	3,500	40.0%	5,000	42.9%
Youth Centre and Homeless Shelter	47,856	12,000	14,229	20,000	66.7%	14,500	-27.5%	14,500	0.0%
ECE Building and Distributor St Shop	991	3,000	5,887	3,000	0.0%	6,000	100.0%	6,000	0.0%
Midnight Sun Complex	52,591	65,000	73,033	65,000	0.0%	65,000	0.0%	65,000	0.0%
Library	11,530	5,000	3,247	5,000	0.0%	5,000	0.0%	5,000	0.0%
Children First	5,761	10,000	7,254	15,000	50.0%	10,000	-33.3%	10,000	0.0%
Tourism Building	-	-	-	-	0.0%	1,000	0.0%	1,000	0.0%
<b>Total Town Building Repairs</b>	<b>\$ 167,683</b>	<b>\$ 132,000</b>	<b>\$ 153,349</b>	<b>\$ 150,500</b>	<b>14.0%</b>	<b>\$ 135,500</b>	<b>-10.0%</b>	<b>\$ 137,000</b>	<b>1.1%</b>
<b><u>TOWN SHOP EXPENSES</u></b>									
Repairs & Maintenance - Yard	\$ 17,203	\$ 3,000	\$ 1,375	\$ 3,000	0.0%	\$ 3,000	0.0%	\$ 3,000	0.0%
Repairs & Maintenance - Equipment	2,292	2,500	-	2,500	0.0%	2,500	0.0%	2,500	0.0%
Vehicle - Fuel	7,561	6,500	5,693	6,500	0.0%	8,000	23.1%	8,000	0.0%
Vehicle - License & Registration	465	100	223	100	0.0%	500	400.0%	500	0.0%
Vehicle - Repair & Maintenance	4,823	5,000	11,765	5,000	0.0%	7,000	40.0%	7,000	0.0%
<b>Total Town Shop Expense</b>	<b>\$ 32,344</b>	<b>\$ 17,100</b>	<b>\$ 19,056</b>	<b>\$ 17,100</b>	<b>0.0%</b>	<b>\$ 21,000</b>	<b>22.8%</b>	<b>\$ 21,000</b>	<b>0.0%</b>
<b><u>PARKS &amp; PLAYGROUNDS EXPENSES</u></b>									
Repairs & Maintenance - Park	\$ 51,851	\$ 45,000	\$ 79,778	\$ 45,000	0.0%	\$ 45,000	0.0%	\$ 45,000	0.0%
Utilities - Electricity	612	500	997	500	0.0%	1,200	140.0%	1,200	0.0%
Pathways	3,598	15,000	2,466	15,000	0.0%	15,000	0.0%	15,000	0.0%
Signage	3,872	4,000	-	4,000	0.0%	6,000	50.0%	6,000	0.0%
<b>Total Parks &amp; Playground Expenses</b>	<b>\$ 59,933</b>	<b>\$ 64,500</b>	<b>\$ 83,241</b>	<b>\$ 64,500</b>	<b>0.0%</b>	<b>\$ 67,200</b>	<b>4.2%</b>	<b>\$ 67,200</b>	<b>0.0%</b>
<b><u>CONTRIBUTION AGREEMENTS</u></b>									
Public Works Special Projects	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
<b>Total Contribution Agreements</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Total Expenses</b>	<b>\$ 1,403,751</b>	<b>\$ 1,392,319</b>	<b>\$ 1,494,096</b>	<b>\$ 1,405,670</b>	<b>1.0%</b>	<b>\$ 1,444,650</b>	<b>2.8%</b>	<b>\$ 1,450,182</b>	<b>0.4%</b>
<b>Net Budget Variance</b>	<b>\$ (1,373,556)</b>	<b>\$ (1,354,319)</b>	<b>\$ (1,455,099)</b>	<b>\$ (1,385,670)</b>	<b>2.3%</b>	<b>\$ (1,424,650)</b>	<b>2.8%</b>	<b>\$ (1,430,182)</b>	<b>0.4%</b>



Town of Inuvik

**Department 40**  
**Environmental Health**

**Department 40 Summary  
Environmental Health**

The Environmental Health Department includes Administrative, Cemeteries, Quarries, Solid Waste Collection, Solid Waste Disposal and Hazardous Waste.

The Director of Public Services is responsible for the costs of operating each area and in most cases work is performed by Contractors. Payments to these Contractors make up the main expenditures.

	<b>2019</b>	<b>2020</b>	<b>2020 Actual</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Forecast</b>	<b>Forecast</b>
<b><u>Revenue:</u></b>						
<b>Total Revenue</b>	<b>\$ 513,934</b>	<b>\$ 825,000</b>	<b>\$ 972,102</b>	<b>\$ 465,000</b>	<b>\$ 492,700</b>	<b>\$ 520,400</b>
<b><u>Expenditures:</u></b>						
Administrative Expenses	\$ 107,657	\$ 235,850	\$ 295,674	\$ 50,000	\$ 50,850	\$ 50,850
Cemetery Expenses	41,011	50,000	49,328	50,000	50,000	50,000
Quarry Expenses	720	8,000	-	4,000	4,000	4,000
Solid Waste Collection Expenses	456,487	430,200	404,398	460,200	460,200	460,200
Solid Waste Disposal Expenses	198,708	182,000	282,638	172,000	172,000	172,000
Hazardous Waste Expenses	17,273	85,000	185,779	50,000	50,000	50,000
<b>Total Expenditures</b>	<b>\$ 821,857</b>	<b>\$ 991,050</b>	<b>\$ 1,217,817</b>	<b>\$ 786,200</b>	<b>\$ 787,050</b>	<b>\$ 787,050</b>
<b>Net Budget Variance</b>	<b>\$ (307,923)</b>	<b>\$ (166,050)</b>	<b>\$ (245,715)</b>	<b>\$ (321,200)</b>	<b>\$ (294,350)</b>	<b>\$ (266,650)</b>

**Town of Inuvik  
Department 40 - Environmental**

	2019 Actuals	2020 Budget	2020 Dec. 31	2021 Budget	% Variance	2022 Forecast	% Variance	2023 Forecast	% Variance
<b>REVENUE</b>									
Garbage/Tipping Fees	\$ 195,290	\$ 500,000	\$ 638,895	\$ 100,000	-80.0%	\$ 100,000	0.0%	\$ 100,000	0.0%
Quarry Fees	11,300	-	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Solid Waste Levy	307,344	325,000	333,207	360,000	10.8%	387,700	7.7%	415,400	7.1%
<b>Total Revenue</b>	<b>\$ 513,934</b>	<b>\$ 825,000</b>	<b>\$ 972,102</b>	<b>\$ 465,000</b>	<b>-43.6%</b>	<b>\$ 492,700</b>	<b>6.0%</b>	<b>\$ 520,400</b>	<b>5.6%</b>
<b>ADMINISTRATIVE EXPENSES</b>									
Garbage/Tipping Fees	\$ 107,540	\$ 235,000	\$ 295,674	\$ 50,000	-78.7%	\$ 50,000	0.0%	\$ 50,000	0.0%
Advertising	117	750	-	-	-100.0%	750	0.0%	750	0.0%
Courier, Freight, Postage	-	100	-	-	-100.0%	100	0.0%	100	0.0%
<b>Total Administrative Expense</b>	<b>\$ 107,657</b>	<b>\$ 235,850</b>	<b>\$ 295,674</b>	<b>\$ 50,000</b>	<b>-78.8%</b>	<b>\$ 50,850</b>	<b>1.7%</b>	<b>\$ 50,850</b>	<b>0.0%</b>
<b>CEMETARY EXPENSES</b>									
Grave Preparation & Burial	\$ 36,658	\$ 30,000	\$ 29,889	\$ 30,000	0.0%	\$ 30,000	0.0%	\$ 30,000	0.0%
Grounds Maintenance	4,354	20,000	19,439	20,000	0.0%	20,000	0.0%	20,000	0.0%
Road Maintenance	-	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Cemetary Expense</b>	<b>\$ 41,011</b>	<b>\$ 50,000</b>	<b>\$ 49,328</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>
<b>QUARRY EXPENSES</b>									
Restorations	\$ 720	\$ 8,000	\$ -	\$ 4,000	-50.0%	\$ 4,000	0.0%	\$ 4,000	0.0%
<b>Total Quarry Expense</b>	<b>\$ 720</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ 4,000</b>	<b>-50.0%</b>	<b>\$ 4,000</b>	<b>0.0%</b>	<b>\$ 4,000</b>	<b>0.0%</b>
<b>SOLID WASTE COLLECTION EXPENSES</b>									
Anti Litter/Beautification Campaign	\$ 9,170	\$ 10,200	\$ 9,575	\$ 10,200	0.0%	\$ 10,200	0.0%	\$ 10,200	0.0%
Solid Waste Collection	447,317	420,000	394,823	450,000	7.1%	450,000	0.0%	450,000	0.0%
<b>Total Solid Waste Collection Expense</b>	<b>\$ 456,487</b>	<b>\$ 430,200</b>	<b>\$ 404,398</b>	<b>\$ 460,200</b>	<b>7.0%</b>	<b>\$ 460,200</b>	<b>0.0%</b>	<b>\$ 460,200</b>	<b>0.0%</b>
<b>SOLID WASTE DISPOSAL EXPENSES</b>									
Landfill Restoration	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.0%	\$ 20,000	0.0%	\$ 20,000	0.0%
Contracted Services - Disposal	177,556	160,000	262,638	150,000	-6.3%	150,000	0.0%	150,000	0.0%
Signage	1,152	2,000	-	2,000	-98.8%	2,000	-98.7%	2,000	-98.7%
<b>Total Solid Waste Disposal Expense</b>	<b>\$ 198,708</b>	<b>\$ 182,000</b>	<b>\$ 282,638</b>	<b>\$ 172,000</b>	<b>-5.5%</b>	<b>\$ 172,000</b>	<b>0.0%</b>	<b>\$ 172,000</b>	<b>0.0%</b>
<b>HAZARDOUS WASTE EXPENSES</b>									
Private Lot Cleanup	\$ 17,273	\$ 85,000	\$ 185,779	\$ 50,000	-41.2%	\$ 50,000	0.0%	\$ 50,000	0.0%
<b>Total Hazardous Waste Expenses</b>	<b>\$ 17,273</b>	<b>\$ 85,000</b>	<b>\$ 185,779</b>	<b>\$ 50,000</b>	<b>-41.2%</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>
<b>Total Expense</b>	<b>\$ 821,857</b>	<b>\$ 991,050</b>	<b>\$ 1,217,817</b>	<b>\$ 786,200</b>	<b>-20.7%</b>	<b>\$ 787,050</b>	<b>0.1%</b>	<b>\$ 787,050</b>	<b>0.0%</b>
<b>Net Budget Variance</b>	<b>\$ (307,923)</b>	<b>\$ (166,050)</b>	<b>\$ (245,715)</b>	<b>\$ (321,200)</b>	<b>93.4%</b>	<b>\$ (294,350)</b>	<b>-8.4%</b>	<b>\$ (266,650)</b>	<b>-9.4%</b>



Town of Inuvik

**Department 50**  
**Economic Development**  
**Tourism**



**Department 50 Summary  
Economic Development/Tourism**

The Economic Development/Tourism Department includes two main areas which are Economic Development (promoting Inuvik as a premier destination to live, work and invest) and Tourism (promoting Inuvik as a premier destination to visit and hold meetings & conferences).

The Department is also responsible for the coordination of the new Arctic Development Expo, production of the Inuvik and Beaufort-Delta Attraction Guide, and attending tradeshow, conferences, and events promoting Inuvik.

The Department works with a range of stakeholders including: industry, local businesses, government departments (municipal, territorial, federal, & aboriginal) and tourism marketing organizations.

The department has a total budgeted full-time staff complement of 3 employees.

	2019 Actual	2020 Budget	2020 Actual Dec. 31	2021 Budget	2022 Forecast	2023 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 267,839</b>	<b>\$ 58,975</b>	<b>\$ 62,992</b>	<b>\$ 78,900</b>	<b>\$ 95,750</b>	<b>\$ 106,000</b>
<b>Expenditures:</b>						
Administrative Expenses	\$ 356,271	\$ 318,494	\$ 324,779	\$ 331,055	\$ 348,815	\$ 363,986
Econ. Dev./Planning/Tourism Expenses	417,107	298,775	328,340	195,150	256,400	261,650
<b>Total Expenditures</b>	<b>\$ 773,379</b>	<b>\$ 617,269</b>	<b>\$ 653,119</b>	<b>\$ 526,205</b>	<b>\$ 605,215</b>	<b>\$ 625,636</b>
<b>Net Budget Variance</b>	<b>\$ (505,539)</b>	<b>\$ (558,294)</b>	<b>\$ (590,127)</b>	<b>\$ (447,305)</b>	<b>\$ (509,465)</b>	<b>\$ (519,636)</b>

**Town of Inuvik**  
**Department 50 - Economic Development/Tourism**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>REVENUE</u></b>									
Tourism Recoveries	\$ -	\$ 4,300	\$ 4,286	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Sale of Promotional Items	16,742	2,500	4,374	5,000	100.0%	10,000	100.0%	15,000	50.0%
Inuvik Guide	33,935	-	-	37,150	0.0%	35,000	-5.8%	35,000	0.0%
Special Events	1,621	10,175	11,185	5,000	-50.9%	7,500	50.0%	10,000	33.3%
Sunrise Festival Donations and Revenue	18,520	22,000	19,700	-	-100.0%	5,000	0.0%	5,000	0.0%
AEET Sponsorship	74,985	-	2,500	-	0.0%	2,500	0.0%	5,000	100.0%
AEET Delegation registration	42,215	-	-	11,250	0.0%	15,000	33.3%	15,000	0.0%
AEET Exhibitors registration	-	-	-	-	0.0%	-	0.0%	-	0.0%
AEET Day Pass	1,800	-	-	-	0.0%	-	0.0%	-	0.0%
AEET Tradeshow Booth	20,220	-	-	500	0.0%	750	50.0%	1,000	33.3%
CA - Conference Host AEET	-	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Special Projects	57,801	20,000	20,947	20,000	0.0%	20,000	0.0%	20,000	0.0%
<b>Total Revenue</b>	<b>\$ 267,839</b>	<b>\$ 58,975</b>	<b>\$ 62,992</b>	<b>\$ 78,900</b>	<b>33.8%</b>	<b>\$ 95,750</b>	<b>21.4%</b>	<b>\$ 106,000</b>	<b>10.7%</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>									
Salaries	\$ 275,288	\$ 232,522	\$ 242,993	\$ 243,911	4.9%	\$ 260,311	6.7%	\$ 274,203	5.3%
CPP/EI	13,693	12,291	10,704	13,235	7.7%	13,235	0.0%	13,235	0.0%
Group Insurance	8,294	9,723	10,482	11,270	15.9%	11,437	1.5%	11,605	1.5%
Pension Plan Costs	14,419	18,122	17,220	19,153	5.7%	20,345	6.2%	21,457	5.5%
Northern Allowance	44,577	45,837	43,382	43,486	-5.1%	43,486	0.0%	43,486	0.0%
<b>Total Administrative Expense</b>	<b>\$ 356,271</b>	<b>\$ 318,494</b>	<b>\$ 324,779</b>	<b>\$ 331,055</b>	<b>3.9%</b>	<b>\$ 348,815</b>	<b>5.4%</b>	<b>\$ 363,986</b>	<b>4.3%</b>

**Town of Inuvik**  
**Department 50 - Economic Development/Tourism**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>ECONOMIC DEV./PLANNING/TOURISM</u></b>									
Promotional Material - Resale	\$ 58,065	\$ 25,000	\$ 23,586	\$ 10,000	-60.0%	\$ 25,000	150.0%	\$ 25,000	0.0%
Advertising/Marketing	21,861	20,000	13,042	20,000	0.0%	15,000	-25.0%	15,000	0.0%
Attraction Guide	34,000	35,000	34,750	35,000	0.0%	35,000	0.0%	35,000	0.0%
Business Travel	-	-	-	-	0.0%	-	0.0%	-	0.0%
Courier, Freight, Postage	1,283	500	1,309	1,000	100.0%	1,250	25.0%	1,500	20.0%
Professional Development	853	1,500	385	1,500	0.0%	2,000	33.3%	2,000	0.0%
Publications, Memberships, Subscriptions	7,607	6,000	5,888	6,000	0.0%	6,000	0.0%	6,000	0.0%
Special Events	14,533	15,000	15,387	15,000	0.0%	20,000	33.3%	25,000	25.0%
Sunrise Festival	58,085	83,000	83,130	25,000	-69.9%	25,000	0.0%	25,000	0.0%
Supplies & Stationery	2,697	1,000	1,402	1,500	50.0%	1,500	0.0%	1,500	0.0%
Telephone & Fax	1,833	2,250	2,409	6,400	184.4%	6,400	0.0%	6,400	0.0%
Conferencing/Promotion	24,781	30,000	29,726	10,000	-66.7%	25,000	150.0%	25,000	0.0%
Utilities - Electricity	-	2,000	-	5,000	150.0%	11,000	120.0%	11,000	0.0%
Utilities - Heat	-	4,500	-	12,500	177.8%	25,000	100.0%	25,000	0.0%
Utilities - Water & Sewer	-	325	-	1,500	361.5%	3,000	100.0%	3,000	0.0%
ADE Advertising, Signage	7,523	-	-	500	0.0%	500	0.0%	500	0.0%
ADE Business Travel	-	-	-	-	0.0%	-	0.0%	-	0.0%
ADE Speakers	21,174	-	-	10,000	0.0%	20,000	100.0%	20,000	0.0%
ADE Freight	266	-	-	250	0.0%	250	0.0%	250	0.0%
ADE Entertainment	18,034	-	-	5,000	0.0%	10,000	100.0%	10,000	0.0%
ADE Sound	5,000	-	-	1,000	0.0%	1,000	0.0%	1,000	0.0%
ADE Security	4,860	-	-	-	0.0%	-	0.0%	-	0.0%
ADE Products	25,907	20,000	20,738	-	-100.0%	-	0.0%	-	0.0%
ADE Catering	65,324	-	-	-	0.0%	-	0.0%	-	0.0%
ADE Conference Supplies, Brochures	1,448	-	-	1,000	0.0%	1,000	0.0%	1,000	0.0%
ADE Office Supplies	1,686	2,500	2,337	1,000	-60.0%	1,000	0.0%	1,000	0.0%
ADE Photography	1,800	-	-	1,000	0.0%	1,000	0.0%	1,000	0.0%
ADE - Other	7,118	200	192	5,000	2400.0%	500	-90.0%	500	0.0%
CA - Special Projects	31,369	50,000	94,060	20,000	-60.0%	20,000	0.0%	20,000	0.0%
<b>Total Econ. Dev./Plan/Tourism Exp.</b>	<b>\$ 417,107</b>	<b>\$ 298,775</b>	<b>\$ 328,340</b>	<b>\$ 195,150</b>	<b>-34.7%</b>	<b>\$ 256,400</b>	<b>31.4%</b>	<b>\$ 261,650</b>	<b>2.0%</b>
<b>Total Expense</b>	<b>\$ 773,379</b>	<b>\$ 617,269</b>	<b>\$ 653,119</b>	<b>\$ 526,205</b>	<b>-14.8%</b>	<b>\$ 605,215</b>	<b>15.0%</b>	<b>\$ 625,636</b>	<b>3.4%</b>
<b>Net Budget Variance</b>	<b>\$ (505,539)</b>	<b>\$ (558,294)</b>	<b>\$ (590,127)</b>	<b>\$ (447,305)</b>	<b>-19.9%</b>	<b>\$ (509,465)</b>	<b>13.9%</b>	<b>\$ (519,636)</b>	<b>2.0%</b>



Town of Inuvik

**Department 60**  
**Utilities**

**Department 60 Summary  
Utilities**

The Utilities Department includes maintenance and operation of the Utilidor system throughout the Town and the Water Treatment Plant.

The Director of Public Services is responsible for this department and its Utilidor staff. The Utilidor crew carries out inspections on the utilidor and performs repairs and maintenance where possible without the assistance of a contractor. The crew is also responsible to maintain the Town Water Plants to ensure safe potable water for the citizens of Inuvik. The Utilities Accounts Receivable Officer reports to the Director of Finance.

The Department has a total budgeted full-time staff complement of 5 employees.

	2019 Actual	2020 Budget	2020 Actual Dec. 31	2021 Budget	2022 Forecast	2023 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 3,265,370</b>	<b>\$ 3,214,500</b>	<b>\$ 3,308,983</b>	<b>\$ 3,300,413</b>	<b>\$ 3,359,971</b>	<b>\$ 3,421,171</b>
<b>Expenditures:</b>						
Expenses	\$ 2,946,411	\$ 3,073,265	\$ 3,329,789	\$ 3,082,864	\$ 2,985,575	\$ 2,956,343
<b>Total Expenditures</b>	<b>\$ 2,946,411</b>	<b>\$ 3,073,265</b>	<b>\$ 3,329,789</b>	<b>\$ 3,082,864</b>	<b>\$ 2,985,575</b>	<b>\$ 2,956,343</b>
<b>Net Transfers to Capital Expenditures</b>	<b>\$ (955,300)</b>	<b>\$ 300,000</b>	<b>\$ (60,882)</b>	<b>\$ 1,133,186</b>	<b>\$ 495,058</b>	<b>\$ 830,874</b>
<b>Surplus after Transfers</b>	<b>\$ 1,274,259</b>	<b>\$ (158,765)</b>	<b>\$ 40,076</b>	<b>\$ (915,637)</b>	<b>\$ (120,662)</b>	<b>\$ (366,046)</b>
<b>Amortization</b>	<b>\$ 1,432,419</b>	<b>\$ 1,600,000</b>	<b>\$ 1,432,419</b>	<b>\$ 1,490,000</b>	<b>\$ 1,520,000</b>	<b>\$ 1,550,000</b>

**Town of Inuvik  
Department 60 - Utilities**

	<b>2019 Actuals</b>	<b>2020 Budget</b>	<b>2020 Dec. 31</b>	<b>2021 Budget</b>	<b>% Variance</b>	<b>2022 Forecast</b>	<b>% Variance</b>	<b>2023 Forecast</b>	<b>% Variance</b>
<b>REVENUE</b>									
Utilidor Recoveries	\$ 1,219	\$ -	\$ -	\$ -	0.0%	\$ 100	0.0%	\$ 100	0.0%
Commercial	137,180	90,000	110,555	117,900	31.0%	121,400	3.0%	125,000	3.0%
Residential	973,269	970,000	1,025,752	1,050,000	8.2%	1,081,500	3.0%	1,113,900	3.0%
Commercial - Government	304,205	310,000	275,066	280,000	-9.7%	288,400	3.0%	297,100	3.0%
Residential - Government	448,531	475,000	512,673	485,000	2.1%	499,600	3.0%	514,600	3.0%
Waterpoint	85,589	60,000	75,293	50,000	-16.7%	51,500	3.0%	53,000	2.9%
Water Hookups/Disconnects	75	500	-	500	0.0%	500	0.0%	500	0.0%
Penalties & Interest	7,302	1,000	1,644	9,013	801.3%	8,971	-0.5%	8,971	0.0%
Grants - Water & Sewer - Territorial	1,308,000	1,308,000	1,308,000	1,308,000	0.0%	1,308,000	0.0%	1,308,000	0.0%
<b>Total Revenue</b>	<b>\$ 3,265,370</b>	<b>\$ 3,214,500</b>	<b>\$ 3,308,983</b>	<b>\$ 3,300,413</b>	<b>2.7%</b>	<b>\$ 3,359,971</b>	<b>1.8%</b>	<b>\$ 3,421,171</b>	<b>1.8%</b>

**Town of Inuvik  
Department 60 - Utilities**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>EXPENSES</b>									
Penalties and Interest	\$ 20	\$ -	\$ 27	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Salaries	342,921	415,077	435,498	\$ 452,086	8.9%	472,208	4.5%	488,378	3.4%
Casual Wages	20,203	-	-	\$ -	0.0%	-	0.0%	-	0.0%
CPP/EI	16,615	20,485	17,710	\$ 22,059	7.7%	22,059	0.0%	22,059	0.0%
Group Insurance	18,194	20,612	23,412	\$ 26,189	27.1%	26,294	0.4%	26,598	1.2%
Pension Plan Costs	23,812	29,766	28,873	\$ 33,873	13.8%	34,337	1.4%	35,631	3.8%
Clothing Allowance	495	300	1,374	\$ -	-100.0%	1,000	0.0%	1,000	0.0%
Northern Allowance	61,642	76,395	71,744	\$ 72,477	-5.1%	72,477	0.0%	72,477	0.0%
Advertising	-	500	-	\$ 500	0.0%	1,500	200.0%	1,500	0.0%
Courier, Freight, Postage	670	500	-	\$ 500	0.0%	1,500	200.0%	1,500	0.0%
Professional Development	9,189	6,000	400	\$ 6,000	0.0%	8,000	33.3%	8,000	0.0%
Publications, Memberships, Sub.	-	100	1,308	\$ 100	0.0%	100	0.0%	100	0.0%
Repairs & Maintenance - Utilidor	327,386	275,000	342,705	\$ 300,000	9.1%	300,000	0.0%	275,000	-8.3%
Supplies & Stationery	2,701	2,000	7,815	\$ 2,000	0.0%	2,000	0.0%	2,000	0.0%
Health and Safety Supplies	477	1,500	2,232	\$ 1,500	0.0%	500	-66.7%	500	0.0%
Telephone & Fax	14,188	14,000	14,106	\$ 14,500	3.6%	14,500	0.0%	14,500	0.0%
Vehicle - Fuel	13,271	15,000	17,373	\$ 15,000	0.0%	15,000	0.0%	15,000	0.0%
Vehicle - License & Registration	279	280	280	\$ 280	0.0%	300	7.1%	300	0.0%
Vehicle - Repair & Maintenance	18,653	10,000	21,300	\$ 10,000	0.0%	6,000	-40.0%	6,000	0.0%
Contracted Services - Engineering	64,033	125,000	96,884	\$ 125,000	0.0%	55,000	-56.0%	55,000	0.0%
Management Fees	250,000	250,000	250,000	\$ 250,000	0.0%	250,000	0.0%	250,000	0.0%
Chemicals	136,769	170,000	261,897	\$ 170,000	0.0%	130,000	-23.5%	130,000	0.0%
WTP Long Term Loan Interest Payments	433,695	385,000	368,686	\$ 350,000	-9.1%	328,000	-6.3%	306,000	-6.7%
Lab Analysis	12,036	12,000	12,265	\$ 12,000	0.0%	20,000	66.7%	20,000	0.0%
Primary Water Tempering	141,006	150,000	168,697	\$ 150,000	0.0%	150,000	0.0%	150,000	0.0%
Repairs & Maintenance - Buildings	4,803	10,000	51,747	\$ 10,000	0.0%	20,000	100.0%	20,000	0.0%
Repairs & Maintenance - Equipment	94,644	65,000	136,572	\$ 65,000	0.0%	65,000	0.0%	65,000	0.0%
Repairs & Maintenance - Grounds	6,518	20,000	26,925	\$ 20,000	0.0%	15,000	-25.0%	15,000	0.0%
Repairs & Maintenance - Meters	892	5,000	1,770	\$ 5,000	0.0%	7,500	50.0%	7,500	0.0%
Supplies - Shop	5,254	3,500	15,090	\$ 3,500	0.0%	2,000	-42.9%	2,000	0.0%
Utilities - Electricity	682,823	725,000	732,307	\$ 725,000	0.0%	725,000	0.0%	725,000	0.0%
Utilities - Heat	242,861	265,000	220,460	\$ 240,000	-9.4%	240,000	0.0%	240,000	0.0%
Utilities - Water & Sewer	364	250	334	\$ 300	20.0%	300	0.0%	300	0.0%
<b>Total Expense</b>	<b>\$ 2,946,411</b>	<b>\$ 3,073,265</b>	<b>\$ 3,329,789</b>	<b>\$ 3,082,864</b>	<b>0.3%</b>	<b>\$ 2,985,575</b>	<b>-3.2%</b>	<b>\$ 2,956,343</b>	<b>-1.0%</b>
<b>Net Operating Budget Variance</b>	<b>\$ 318,959</b>	<b>\$ 141,235</b>	<b>\$ (20,806)</b>	<b>\$ 217,549</b>	<b>54.0%</b>	<b>\$ 374,396</b>	<b>72.1%</b>	<b>\$ 464,828</b>	<b>24.2%</b>

**Town of Inuvik  
Department 60 - Utilities**

	<b>2019 Actuals</b>	<b>2020 Budget</b>	<b>2020 Dec. 31</b>	<b>2021 Budget</b>	<b>% Variance</b>	<b>2022 Forecast</b>	<b>% Variance</b>	<b>2023 Forecast</b>	<b>% Variance</b>
<b><u>Capital Expenditure Funding</u></b>									
Gas Tax	\$ 1,379,874	\$ 580,000	\$ 214,848	\$ 2,298,792	296.3%	\$ 1,359,000	-40.9%	\$ 1,359,000	0.0%
Community Public Infrastructure	-	-	-	1,353,688	0.0%	1,145,942	-15.3%	810,126	-29.3%
Grant - Small Communities Fund	-	-	-	401,334	0.0%	-	-100.0%	-	0.0%
Hidden Lake Biomass Project	-	-	-	1,487,937	0.0%	-	-100.0%	-	0.0%
WTP - Glycol/Heat Exchanger	-	-	-	385,720	0.0%	-	-100.0%	-	0.0%
Capital Reserves	-	-	-	293,403	0.0%	-	-100.0%	-	0.0%
Transfer from Water & Sewer Reserves	1,343,072	-	-	113,000	0.0%	-	-100.0%	-	0.0%
CWWF - Sewer Outfall	1,553,821	-	69,662	-	0.0%	-	0.0%	-	0.0%
CWWF - 2nd Water Storage Tank	488,137	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Capital Expenditure Funding</b>	<b>\$ 4,764,904</b>	<b>\$ 580,000</b>	<b>\$ 284,510</b>	<b>\$ 6,333,874</b>	<b>992.0%</b>	<b>\$ 2,504,942</b>	<b>-60.5%</b>	<b>\$ 2,169,126</b>	<b>-13.4%</b>
<b><u>Utility Capital Expenditures</u></b>									
SCADA System	\$ -	\$ 250,000	\$ 36,597	\$ 293,403	17.4%	\$ -	-100.0%	\$ -	0.0%
Hidden Lake Biomass Project	-	-	-	1,487,937	0.0%	-	-100.0%	-	0.0%
WTP - Glycol/Heat Exchanger	-	-	-	385,720	0.0%	-	-100.0%	-	0.0%
Utilidor Replacement	22,721	-	-	-	0.0%	-	0.0%	-	0.0%
Water Treatment Plant	106,310	-	-	-	0.0%	-	0.0%	-	0.0%
Capital Expenditures	-	330,000	178,251	5,000,000	1415.2%	3,000,000	-40.0%	3,000,000	0.0%
CWWF - Sewer Outfall	1,252,934	-	-	-	0.0%	-	0.0%	-	0.0%
CWWF - 2nd Water Storage Tank	2,427,639	300,000	8,780	300,000	0.0%	-	-100.0%	-	0.0%
<b>Total Utility Capital Expenditures</b>	<b>\$ 3,809,604</b>	<b>\$ 880,000</b>	<b>\$ 223,627</b>	<b>\$ 7,467,060</b>	<b>748.5%</b>	<b>\$ 3,000,000</b>	<b>-59.8%</b>	<b>\$ 3,000,000</b>	<b>0.0%</b>
<b>Net Transfers to Capital Expenditures</b>	<b>\$ (955,300)</b>	<b>\$ 300,000</b>	<b>\$ (60,882)</b>	<b>\$ 1,133,186</b>	<b>277.7%</b>	<b>\$ 495,058</b>	<b>-56.3%</b>	<b>\$ 830,874</b>	<b>67.8%</b>
<b>Utility Overall Budget Variance</b>	<b>\$ 1,274,259</b>	<b>\$ (158,765)</b>	<b>\$ 40,076</b>	<b>\$ (915,637)</b>	<b>476.7%</b>	<b>\$ (120,662)</b>	<b>\$ 1</b>	<b>\$ (366,046)</b>	<b>\$ (0)</b>
<b>Amortization</b>	<b>\$ 1,600,000</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>	<b>\$ 1,600,000</b>	<b>0.0%</b>	<b>\$ 1,600,000</b>	<b>0.0%</b>	<b>\$ 1,600,000</b>	<b>0.0%</b>





Town of Inuvik

**Department 70  
Community Services/  
Recreation**

**Department 70 Summary  
Community Services/Recreation**

The Community Services/Recreation Department includes the Midnight Sun Complex Administration, Arena, Pool, Fitness Centre, Community Hall and other amenities.

Most activities within this department are carried out in the Midnight Sun Complex with seasonal activities such as Summer Day Camp outside this complex. The Complex houses an official NHL sized ice surface, a Pool complete with a 190 foot Waterslide, leisure pool, lazy river, hot tub, tot pool, sauna and steam room, a Community Hall/Conference Centre, Fitness centre open 24 hours a day, squash courts, play zone, and a curling facility that is leased to the Inuvik Curling Club.

The recreation division of the department has a number of programs that are run throughout the year for the benefit of all residents.

The Department has a total budgeted full-time staff complement of 14 employees and employs many casual staff to assist in the operations.

	<b>2019</b>	<b>2020</b>	<b>2020 Actual</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 513,880</b>	<b>\$ 307,950</b>	<b>\$ 301,941</b>	<b>\$ 312,920</b>	<b>\$ 453,250</b>	<b>\$ 471,400</b>
<b>Expenditures:</b>						
Administrative Expenses	\$ 527,514	\$ 485,149	\$ 475,118	\$ 530,731	\$ 555,909	\$ 564,160
Midnight Sun Complex Expenses	2,736,143	2,586,999	2,312,252	2,611,713	2,640,464	2,674,657
Swimming Pool Expenses	334,493	384,986	296,037	335,835	437,477	443,749
Summer Day Camp Expenses	36,469	42,142	2,131	42,735	43,506	43,506
<b>Total Expenditures</b>	<b>\$ 3,634,619</b>	<b>\$ 3,499,277</b>	<b>\$ 3,085,539</b>	<b>\$ 3,521,014</b>	<b>\$ 3,677,356</b>	<b>\$ 3,726,071</b>
<b>Net Budget Variance</b>	<b>\$ (3,120,739)</b>	<b>\$ (3,191,327)</b>	<b>\$ (2,783,598)</b>	<b>\$ (3,208,094)</b>	<b>\$ (3,224,106)</b>	<b>\$ (3,254,671)</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Other Revenue	\$ 4,920	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Recreation Recoveries	5,869	45,200	29,664	5,000	-88.9%	5,000	0.0%	5,000	0.0%
Ice Rental - Youth	39,859	25,000	22,419	31,500	26.0%	32,500	3.2%	33,500	3.1%
Ice Rental - Adult	33,239	13,350	21,735	34,000	154.7%	35,300	3.8%	36,500	3.4%
Skate Sharpening	3,312	1,000	1,824	2,200	120.0%	2,500	13.6%	2,200	-12.0%
Conference Equipment	20,790	4,000	7,403	15,000	275.0%	21,000	40.0%	21,750	3.6%
Facility Rental	81,489	30,000	41,750	45,000	50.0%	82,000	82.2%	84,500	3.0%
Vending Machines	13,064	2,500	2,021	-	-100.0%	-	0.0%	-	0.0%
Concession Rental	48,787	32,500	26,345	16,250	-50.0%	32,500	100.0%	32,500	0.0%
Gym Memberships	105,756	80,000	38,270	40,000	-50.0%	90,000	125.0%	100,000	11.1%
Recreation Special Events	-	600	600	2,000	233.3%	4,500	125.0%	4,500	0.0%
Summer Day Camp Contributions	-	-	-	-	0.0%	-	0.0%	-	0.0%
Yoga	480	-	91	2,500	0.0%	600	-76.0%	600	0.0%
Summer Day Camp Program Fees	20	-	348	-	0.0%	-	0.0%	-	0.0%
Special Events	3,357	-	1,262	-	0.0%	-	0.0%	-	0.0%
Squash Rackets/Balls	75	100	68	100	0.0%	100	0.0%	100	0.0%
Squash Court Rentals	8,348	4,000	2,928	4,000	0.0%	8,250	106.3%	8,250	0.0%
Swim Accessories	9,059	2,200	1,150	4,000	81.8%	9,000	125.0%	9,000	0.0%
Locker Fees	5	-	-	500	0.0%	1,000	100.0%	1,000	0.0%
Playzone Admissions	8,943	1,500	1,800	2,000	33.3%	8,000	300.0%	8,250	3.1%
Pool Fees - Youth	27,055	8,000	5,802	8,000	0.0%	28,000	250.0%	29,000	3.6%
Pool Fees - Adult	35,445	10,000	7,599	10,000	0.0%	35,000	250.0%	36,250	3.6%
Pool Rentals	16,522	5,000	2,023	2,000	-60.0%	15,000	650.0%	15,500	3.3%
Special Events - Pool	-	-	-	-	0.0%	-	0.0%	-	0.0%
CA - Rec Community Participation	47,487	43,000	53,750	43,000	0.0%	43,000	0.0%	43,000	0.0%
CA - Other Contributions	-	-	33,091	45,870	0.0%	-	-100.0%	-	0.0%
<b>Total Revenue</b>	<b>\$ 513,880</b>	<b>\$ 307,950</b>	<b>\$ 301,941</b>	<b>\$ 312,920</b>	<b>1.6%</b>	<b>\$ 453,250</b>	<b>44.8%</b>	<b>\$ 471,400</b>	<b>4.0%</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	2019	2020	2020	2021	%	2022	%	2023	%
	Actuals	Budget	Dec. 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b><u>ADMINISTRATIVE EXPENSES</u></b>									
Concession/Vending Machines	\$ 12,019	\$ 1,800	\$ 1,552	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Gym Related Expenses	1,528	2,000	425	\$ 2,000	0.0%	2,000	0.0%	2,000	0.0%
Yoga	284	-	462	\$ 1,250	0.0%	300	-76.0%	300	0.0%
Salaries	276,159	269,817	259,351	\$ 251,480	-6.8%	304,974	21.3%	312,544	2.5%
Casual Wages	77,083	42,053	74,707	\$ 76,827	82.7%	63,878	-16.9%	63,878	0.0%
CPP/EI	19,234	13,696	10,905	\$ 15,035	9.8%	14,904	-0.9%	14,904	0.0%
Group Insurance	11,638	8,691	9,488	\$ 10,275	18.2%	11,810	14.9%	11,884	0.6%
Pension Plan Costs	21,096	21,423	18,655	\$ 19,956	-6.8%	24,182	21.2%	24,788	2.5%
Northern Allowance	52,516	53,894	51,111	\$ 56,126	4.1%	55,037	-1.9%	55,037	0.0%
Advertising	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
Business Travel	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
Courier, Freight, Postage	69	800	676	\$ 700	-12.5%	700	0.0%	700	0.0%
Professional Development	6,133	5,000	4,508	\$ 10,000	100.0%	10,000	0.0%	10,000	0.0%
Publications, Memberships, Subscriptions	-	25	675	\$ 175	600.0%	175	0.0%	175	0.0%
Repairs & Maintenance - Equipment	201	-	5	\$ -	0.0%	-	0.0%	-	0.0%
Special Events	7,369	5,000	1,110	\$ 5,000	0.0%	5,000	0.0%	5,000	0.0%
Supplies & Stationery	1,012	1,750	598	\$ 1,750	0.0%	1,750	0.0%	1,750	0.0%
Conference Centre Supplies	1,307	1,200	395	\$ 600	-50.0%	1,200	100.0%	1,200	0.0%
Programming - equipment	506	1,500	1,738	\$ 1,200	-20.0%	3,000	150.0%	3,000	0.0%
Telephone & Fax	14,130	10,000	10,306	\$ 8,500	-15.0%	8,500	0.0%	8,500	0.0%
Volunteer Appreciation	100	500	-	\$ 2,500	400.0%	2,500	0.0%	2,500	0.0%
Xerox	2,592	3,000	4,478	\$ 2,500	-16.7%	3,000	20.0%	3,000	0.0%
CA - Rec Community Participation	22,537	43,000	23,973	\$ 43,000	0.0%	43,000	0.0%	43,000	0.0%
CA - Other Contributions	-	-	-	\$ 21,857	0.0%	-	-100.0%	-	0.0%
<b>Total Administrative Expense</b>	<b>\$ 527,514</b>	<b>\$ 485,149</b>	<b>\$ 475,118</b>	<b>\$ 530,731</b>	<b>9.4%</b>	<b>\$ 555,909</b>	<b>4.7%</b>	<b>\$ 564,160</b>	<b>1.5%</b>
<b><u>MIDNIGHT SUN RECREATION COMP</u></b>									
Salaries	\$ 746,192	\$ 707,472	\$ 720,580	\$ 787,946	11.4%	\$ 809,244	2.7%	\$ 838,000	3.6%
Casual Wages	69,049	33,948	20,968	\$ 74,991	120.9%	63,821	-14.9%	63,821	0.0%
CPP/EI	37,683	45,748	37,822	\$ 50,954	11.4%	49,969	-1.9%	49,969	0.0%
Group Insurance	38,744	35,610	35,487	\$ 39,424	10.7%	39,561	0.3%	39,920	0.9%
Pension Plan Costs	55,518	55,862	51,052	\$ 56,759	1.6%	57,918	2.0%	59,970	3.5%
Clothing Allowance	180	1,000	260	\$ 1,000	0.0%	1,000	0.0%	1,000	0.0%
Northern Allowance	113,542	159,860	108,042	\$ 160,064	0.1%	157,501	-1.6%	157,501	0.0%
Courier, Freight, Postage	527	500	659	\$ 700	40.0%	700	0.0%	700	0.0%
Repairs & Maintenance - Equipment	111,773	114,000	85,047	\$ 115,000	0.9%	116,000	0.9%	117,000	0.9%
Supplies	36,735	35,000	43,461	\$ 39,000	11.4%	40,000	2.6%	41,000	2.5%
Safety Equipment	85	500	1,050	\$ 1,025	105.0%	1,050	2.4%	1,075	2.4%
Health and Safety Supplies	-	500	125	\$ 500	0.0%	700	40.0%	700	0.0%
Telephone & Fax	15,450	7,000	7,041	\$ 7,000	0.0%	7,000	0.0%	7,000	0.0%
Utilities - Electricity	992,075	850,000	698,525	\$ 745,000	-12.4%	795,000	6.7%	795,000	0.0%
Utilities - Heat	415,780	435,000	431,150	\$ 425,000	-2.3%	470,000	10.6%	470,000	0.0%
Utilities - Water & Sewer	80,749	85,000	51,161	\$ 85,000	0.0%	8,000	-90.6%	8,000	0.0%
Vehicle - Fuel	13,811	10,000	16,275	\$ 12,350	23.5%	13,000	5.3%	14,000	7.7%
Vehicle - Repairs & Maintenance	8,250	10,000	3,548	\$ 10,000	0.0%	10,000	0.0%	10,000	0.0%
<b>Total MSRC Expense</b>	<b>\$ 2,736,143</b>	<b>\$ 2,586,999</b>	<b>\$ 2,312,252</b>	<b>\$ 2,611,713</b>	<b>1.0%</b>	<b>\$ 2,640,464</b>	<b>1.1%</b>	<b>\$ 2,674,657</b>	<b>1.3%</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>SWIMMING POOL EXPENSES</u></b>									
Salaries	\$ 136,841	\$ 154,494	\$ 164,850	\$ 148,254	-4.0%	\$ 176,253	18.9%	\$ 182,036	3.3%
Casual Wages	82,061	103,907	48,475	\$ 84,271	-18.9%	115,067	36.5%	115,067	0.0%
CPP/EI	10,457	16,574	13,541	\$ 15,760	-4.9%	18,936	20.2%	18,936	0.0%
Group Insurance	7,702	8,240	6,818	\$ 7,456	-9.5%	8,297	11.3%	8,322	0.3%
Pension Plan Costs	9,001	11,838	9,801	\$ 11,391	-3.8%	13,475	18.3%	13,938	3.4%
Northern Allowance	39,375	51,483	33,016	\$ 44,778	-13.0%	50,025	11.7%	50,025	0.0%
Advertising	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
Courier, Freight, Postage	215	250	150	\$ 200	-20.0%	200	0.0%	200	0.0%
Professional Development	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
Publications, memberships, subscriptions	100	300	291	\$ 300	0.0%	300	0.0%	300	0.0%
Repairs & Maintenance - Pool	38,672	30,000	14,237	\$ 15,000	-50.0%	45,000	200.0%	45,000	0.0%
Special Events	-	-	-	\$ -	0.0%	-	0.0%	-	0.0%
Supplies & Stationery	146	-	14	\$ -	0.0%	-	0.0%	-	0.0%
Supplies For Resale	4,266	2,000	1,389	\$ 2,500	25.0%	4,000	60.0%	4,000	0.0%
Supplies - Programs	3,316	3,000	654	\$ 3,000	0.0%	3,000	0.0%	3,000	0.0%
Health and Safety Supplies	80	400	307	\$ 400	0.0%	400	0.0%	400	0.0%
Telephone & Fax	2,261	2,500	2,495	\$ 2,525	1.0%	2,525	0.0%	2,525	0.0%
<b>Total Swimming Pool Expenses</b>	<b>\$ 334,493</b>	<b>\$ 384,986</b>	<b>\$ 296,037</b>	<b>\$ 335,835</b>	<b>-12.8%</b>	<b>\$ 437,477</b>	<b>30.3%</b>	<b>\$ 443,749</b>	<b>1.4%</b>
<b><u>SUMMER DAY CAMP EXPENSES</u></b>									
Casual Wages	\$ 30,238	\$ 30,132	\$ 1,680	\$ 31,386	4.2%	\$ 32,110	2.3%	\$ 32,110	0.0%
CPP/EI	1,225	2,273	-	\$ 1,957	-13.9%	2,005	2.4%	2,005	0.0%
Northern Allowance	4,894	6,737	309	\$ 6,391	-5.1%	6,391	0.0%	6,391	0.0%
Supplies - Programs	112	3,000	142	\$ 3,000	0.0%	3,000	0.0%	3,000	0.0%
<b>Total Summer Day Camp Expense</b>	<b>\$ 36,469</b>	<b>\$ 42,142</b>	<b>\$ 2,131</b>	<b>\$ 42,735</b>	<b>1.4%</b>	<b>\$ 43,506</b>	<b>1.8%</b>	<b>\$ 43,506</b>	<b>0.0%</b>
<b>Total Expenses</b>	<b>\$ 3,634,619</b>	<b>\$ 3,499,277</b>	<b>\$ 3,085,539</b>	<b>\$ 3,521,014</b>	<b>0.6%</b>	<b>\$ 3,677,356</b>	<b>4.4%</b>	<b>\$ 3,726,071</b>	<b>1.3%</b>
<b>Net Budget Variance</b>	<b>\$ (3,120,739)</b>	<b>\$ (3,191,327)</b>	<b>\$ (2,783,598)</b>	<b>\$ (3,208,094)</b>	<b>0.5%</b>	<b>\$ (3,224,106)</b>	<b>0.5%</b>	<b>\$ (3,254,671)</b>	<b>0.9%</b>



Town of Inuvik

**Department 71**  
**Library**

**Department 71 Summary  
Library**

The Library handles usual library materials consisting of Adult, Young Adult, Juvenile, Children's fiction and non-fiction. Besides reading materials the library also holds various programs and other activities. The mission statement is "To provide programs, services and facilities for the informational, recreational, educational and cultural needs of the community."

This department has a total budgeted full-time staff complement of 3 employees and employs many casual staff to assist in the operations.

	2019 Actual	2020 Budget	2020 Actual Dec. 31	2021 Budget	2022 Forecast	2023 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	\$ 90,478	\$ 90,250	\$ 93,929	\$ 82,750	\$ 79,350	\$ 82,200
<b>Expenditures:</b>						
<b>Total Expenditures</b>	\$ 502,022	\$ 490,442	\$ 453,883	\$ 445,944	\$ 476,425	\$ 487,191
<b>Net Budget Variance</b>	\$ (411,545)	\$ (400,192)	\$ (359,953)	\$ (363,194)	\$ (397,075)	\$ (404,991)

**Town of Inuvik  
Department 71 -Library**

	<b>2019</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>%</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>Dec. 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Other Revenue	\$ 3,572	\$ 10,000	\$ 9,613	\$ 500	-95.0%	\$ 1,250	150.0%	\$ 3,000	140.0%
Library Community Room	1,843	250	317	\$ 250	0.0%	750	200.0%	1,500	100.0%
Library Block Funding	63,574	49,000	61,000	\$ 49,000	0.0%	49,000	0.0%	49,000	0.0%
Literacy Funding	15,000	15,000	23,000	\$ 23,000	53.3%	23,350	1.5%	23,700	1.5%
Other Contribution Agreements	6,488	16,000	-	\$ 10,000	-37.5%	5,000	-50.0%	5,000	0.0%
<b>Total Revenue</b>	<b>\$ 90,478</b>	<b>\$ 90,250</b>	<b>\$ 93,929</b>	<b>\$ 82,750</b>	<b>-8.3%</b>	<b>\$ 79,350</b>	<b>-4.1%</b>	<b>\$ 82,200</b>	<b>3.6%</b>
<b>EXPENSES</b>									
Salaries	\$ 218,744	\$ 231,376	\$ 236,157	\$ 191,778	-17.1%	\$ 224,940	17.3%	\$ 239,201	6.3%
Casual Wages	91,023	72,145	41,018	\$ 80,617	11.7%	66,641	-17.3%	66,641	0.0%
CPP/EI	17,363	17,369	13,781	\$ 20,125	15.9%	19,097	-5.1%	19,097	0.0%
Group Insurance	13,606	12,408	14,254	\$ 12,889	3.9%	15,015	16.5%	15,114	0.7%
Pension Plan Costs	17,614	18,390	18,038	\$ 12,134	-34.0%	17,876	47.3%	13,762	-23.0%
Northern Allowance	57,586	59,803	51,030	\$ 54,252	-9.3%	55,191	1.7%	55,191	0.0%
Courier, Freight, Postage	231	250	249	\$ 200	-20.0%	200	0.0%	200	0.0%
Professional Development	1,155	500	674	\$ 500	0.0%	500	0.0%	500	0.0%
Program Supplies	7,044	7,000	7,031	\$ 7,000	0.0%	7,200	2.9%	7,400	2.8%
Purchase of Books	17,346	14,000	15,923	\$ 8,000	-42.9%	15,250	90.6%	15,500	1.6%
Purchase of Furniture & Equipment	2,784	1,000	580	\$ 700	-30.0%	710	1.4%	725	2.1%
Repairs & Maintenance - Equipment	385	500	443	\$ 350	-30.0%	355	1.4%	360	1.4%
Supplies & Stationery	3,632	3,500	4,873	\$ 3,600	2.9%	3,650	1.4%	3,700	1.4%
Telephone & Fax	3,176	3,600	3,555	\$ 3,700	2.8%	3,700	0.0%	3,700	0.0%
Utilities - Electricity	25,095	24,000	20,099	\$ 24,000	0.0%	24,000	0.0%	24,000	0.0%
Utilities - Heat	17,632	18,500	20,344	\$ 20,000	8.1%	20,000	0.0%	20,000	0.0%
Utilities - Water & Sewer	3,618	2,100	845	\$ 2,100	0.0%	2,100	0.0%	2,100	0.0%
Xerox	3,990	4,000	4,987	\$ 4,000	0.0%	-	-100.0%	-	0.0%
<b>Total Expenses</b>	<b>\$ 502,022</b>	<b>\$ 490,442</b>	<b>\$ 453,883</b>	<b>\$ 445,944</b>	<b>-9.1%</b>	<b>\$ 476,425</b>	<b>6.8%</b>	<b>\$ 487,191</b>	<b>2.3%</b>
<b>Net Budget Variance</b>	<b>\$ (411,545)</b>	<b>\$ (400,192)</b>	<b>\$ (359,953)</b>	<b>\$ (363,194)</b>	<b>-9.2%</b>	<b>\$ (397,075)</b>	<b>9.3%</b>	<b>\$ (404,991)</b>	<b>2.0%</b>





Town of Inuvik

**Department 80**  
**Land**

**Department 80 Summary  
Land**

The Land Department is responsible for the Taxation, Land sales and leases and the administration of all land files on behalf of the Town.

The responsibility for this department is under the Administrative Department where there is 1 full-time employee.

	2019 Actual	2020 Budget	2020 Actual Dec. 31	2021 Budget	2022 Forecast	2023 Forecast
<b>Revenue:</b>						
Total Revenue	\$ 135,460	\$ 272,000	\$ 272,110	\$ 135,500	\$ 11,000	\$ 11,000
<b>Expenditures:</b>						
Total Expenditures	\$ 128,494	\$ 221,200	\$ 221,276	\$ 111,300	\$ -	\$ -
Net Budget Variance	\$ 6,966	\$ 50,800	\$ 50,834	\$ 24,200	\$ 11,000	\$ 11,000

**Town of Inuvik  
Department 80 - Land**

	<b>2019 Actuals</b>	<b>2020 Budget</b>	<b>2020 Dec. 31</b>	<b>2021 Budget</b>	<b>% Variance</b>	<b>2022 Forecast</b>	<b>% Variance</b>	<b>2023 Forecast</b>	<b>% Variance</b>
<b>REVENUE</b>									
Land Sales	\$ 124,000	\$ 260,000	\$ 260,325	\$ 124,000	-52.3%	\$ -	-100.0%	\$ -	0.0%
Land Leases	10,960	11,000	10,785	11,000	0.0%	11,000	0.0%	11,000	0.0%
Land Administration Fees	500	1,000	1,000	500	-50.0%	-	-100.0%	-	0.0%
<b>Total Revenue</b>	<b>\$ 135,460</b>	<b>\$ 272,000</b>	<b>\$ 272,110</b>	<b>\$ 135,500</b>	<b>-50.2%</b>	<b>\$ 11,000</b>	<b>-91.9%</b>	<b>\$ 11,000</b>	<b>0.0%</b>
<b>EXPENSES</b>									
Cost of Land Sales	\$ 111,362	\$ 221,200	\$ 221,200	\$ 111,200	-49.7%	\$ -	-100.0%	\$ -	0.0%
Land Leases	-	-	-	-	0.0%	-	0.0%	-	0.0%
Land Admin Fees	52	-	76	100	0.0%	-	-100.0%	-	0.0%
Contracted Services - Surveying	17,080	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 128,494</b>	<b>\$ 221,200</b>	<b>\$ 221,276</b>	<b>\$ 111,300</b>	<b>-49.7%</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Net Budget Variance</b>	<b>\$ 6,966</b>	<b>\$ 50,800</b>	<b>\$ 50,834</b>	<b>\$ 24,200</b>	<b>-52.4%</b>	<b>\$ 11,000</b>	<b>-54.5%</b>	<b>\$ 11,000</b>	<b>0.0%</b>



Town of Inuvik

**Department 90**  
**Fiscal Services**

**Department 90 Summary  
Fiscal Services**

Fiscal Services is where non routine items such as capital expenditures , debenture payments, and other related nonoperational items are recorded.

Funding from the GNWT for Operational and Capital Block Funding is recorded in this category and as well as other sources of capital funding such as Contribution Agreements.

There are no employees associated with is department. The responsibility for this department is under the Administrative Department.

	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual Dec. 31</b>	<b>2021 Budget</b>	<b>2022 Forecast</b>	<b>2023 Forecast</b>
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 2,448,011</b>	<b>\$ 3,452,000</b>	<b>\$ 3,579,839</b>	<b>\$ 3,487,000</b>	<b>\$ 3,487,000</b>	<b>\$ 3,487,000</b>
<b>Expenditures:</b>						
Expenses	\$ 1,464,877	\$ 1,677,800	\$ 943,429	\$ 808,000	\$ 1,265,480	\$ 1,215,063
<b>Total Expenditures</b>	<b>\$ 1,464,877</b>	<b>\$ 1,677,800</b>	<b>\$ 943,429</b>	<b>\$ 808,000</b>	<b>\$ 1,265,480</b>	<b>\$ 1,215,063</b>
<b>Net Transfers to Capital Expenditures</b>	<b>\$ 250,401</b>	<b>\$ 327,700</b>	<b>\$ 403,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Surplus after Transfers</b>	<b>\$ 732,733</b>	<b>\$ 1,446,500</b>	<b>\$ 2,233,011</b>	<b>\$ 2,679,000</b>	<b>\$ 2,221,520</b>	<b>\$ 2,271,937</b>
<b>Amortization</b>	<b>\$ 1,977,624</b>	<b>\$ 1,900,000</b>	<b>\$ 1,810,909</b>	<b>\$ 1,890,000</b>	<b>\$ 1,900,000</b>	<b>\$ 1,925,000</b>

Town of Inuvik  
Department 90 - Fiscal

	2019 Actuals	2020 Budget	2020 Dec. 31	2021 Budget	% Variance	2022 Forecast	% Variance	2023 Forecast	% Variance
<b>REVENUE</b>									
Other Revenue	\$ -	\$ -	\$ 155,300	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Block Funding	2,627,000	2,627,000	2,627,000	2,627,000	0.0%	2,627,000	0.0%	2,627,000	0.0%
Community Public Infrastructure	-	-	-	-	0.0%	-	0.0%	-	0.0%
Transfer from Reserves	-	-	-	-	0.0%	-	0.0%	-	0.0%
Sale of Assets	(204,683)	-	-	-	0.0%	-	0.0%	-	0.0%
Gas Tax Revenue	-	800,000	800,000	800,000	0.0%	800,000	0.0%	800,000	0.0%
<b>Total Revenue - Administration</b>	<b>2,422,317</b>	<b>3,427,000</b>	<b>3,582,300</b>	<b>3,427,000</b>	<b>0%</b>	<b>3,427,000</b>	<b>0%</b>	<b>3,427,000</b>	<b>0%</b>
<b>REVENUE - Lotteries</b>									
Bingo License	\$ 11,930	\$ 25,000	\$ (12,129)	\$ 60,000	140.0%	\$ 60,000	0.0%	\$ 60,000	0.0%
Casino	-	-	-	-	0.0%	-	0.0%	-	0.0%
Raffles	6,339	-	2,051	-	0.0%	-	0.0%	-	0.0%
Nevadas	7,350	-	7,542	-	0.0%	-	0.0%	-	0.0%
Late Application Fees/Fines	75	-	75	-	0.0%	-	0.0%	-	0.0%
<b>Total Revenue - Lotteries</b>	<b>\$ 25,694</b>	<b>\$ 25,000</b>	<b>\$ (2,461)</b>	<b>\$ 60,000</b>	<b>140.0%</b>	<b>\$ 60,000</b>	<b>0.0%</b>	<b>\$ 60,000</b>	<b>0.0%</b>
<b>Toal Revenue</b>	<b>2,448,011</b>	<b>3,452,000</b>	<b>3,579,839</b>	<b>3,487,000</b>	<b>1.0%</b>	<b>3,487,000</b>	<b>0.0%</b>	<b>3,487,000</b>	<b>0.0%</b>
<b>EXPENSES</b>									
Overdraft Interest	\$ 8,901	\$ 8,000	\$ 3,591	\$ 8,000	0.0%	\$ 8,000	0.0%	\$ 8,000	0.0%
Visa Suspense	129	-	-	-	0.0%	-	0.0%	-	0.0%
Cash Over/Short	(44)	-	37	-	0.0%	-	0.0%	-	0.0%
Interest	12,584	1,300	1,300	-	-100.0%	-	0.0%	-	0.0%
WTP Loan Interest	-	-	-	-	0.0%	-	0.0%	-	0.0%
WTP Long Term Loan Principal Payments	800,000	800,000	800,000	800,000	0.0%	800,000	0.0%	800,000	0.0%
Debenture Principal Payments	333,360	138,500	138,500	-	-100.0%	-	0.0%	-	0.0%
Transfer to Operation Reserves	309,947	730,000	-	-	-	457,480	-	407,063	-
<b>Total Expenses</b>	<b>\$ 1,464,877</b>	<b>\$ 1,677,800</b>	<b>\$ 943,429</b>	<b>\$ 808,000</b>	<b>-51.8%</b>	<b>\$ 1,265,480</b>	<b>56.6%</b>	<b>\$ 1,215,063</b>	<b>-4.0%</b>
<b>Net Operating Budget Variance</b>	<b>\$ 983,134</b>	<b>\$ 1,774,200</b>	<b>\$ 2,636,410</b>	<b>\$ 2,679,000</b>	<b>51.0%</b>	<b>\$ 2,221,520</b>	<b>-17.1%</b>	<b>\$ 2,271,937</b>	<b>2.3%</b>
<b>REVENUE - Capital Expenditures</b>									
CA - Canadian Heritage - Chief Jim Koe Park	\$ -	\$ -	\$ 549,533	\$ 163,430	0.0%	\$ -	-100.0%	\$ -	0.0%
CA - CanNor Funding - Chief Jim Koe Park	-	1,135,372	351,250	733,750	-35.4%	-	-100.0%	-	0.0%
CA - ICIP - Pool Rehabilitation	-	-	-	562,500	0.0%	-	-100.0%	-	0.0%
CA - ICIP - Breynat Road Upgrade	-	-	-	758,360	0.0%	240,713	-68.3%	883,428	267.0%
CA - ICIP - Solid Waste Site Upgrade	-	-	-	-	0.0%	600,000	0.0%	-	-100.0%
Community Public Infrastructure	1,514,852	1,417,303	959,593	1,166,663	-17.7%	755,132	-35.3%	1,089,376	44.3%
Other Funding	-	-	-	453,840	0.0%	-	-100.0%	-	0.0%
Transfer from Reserves	-	869,000	-	1,580,548	81.9%	-	-100.0%	-	0.0%
Deferred Revenue	-	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Revenue - Capital Expenditures</b>	<b>\$ 1,514,852</b>	<b>\$ 3,421,675</b>	<b>\$ 1,860,376</b>	<b>\$ 5,419,091</b>	<b>58.4%</b>	<b>\$ 1,595,845</b>	<b>-70.6%</b>	<b>\$ 1,972,804</b>	<b>23.6%</b>
<b>Non - Utility Capital Expenditures</b>	<b>1,765,254</b>	<b>3,749,375</b>	<b>2,263,775</b>	<b>5,419,091</b>	<b>44.5%</b>	<b>1,595,845</b>	<b>-70.6%</b>	<b>1,972,804</b>	<b>23.6%</b>
<b>Net Transfer to Capital Expenditures</b>	<b>\$ 250,401</b>	<b>\$ 327,700</b>	<b>\$ 403,400</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Surplus after Transfers</b>	<b>\$ 732,733</b>	<b>\$ 1,446,500</b>	<b>\$ 2,233,011</b>	<b>\$ 2,679,000</b>	<b>85.2%</b>	<b>\$ 2,221,520</b>	<b>-17.1%</b>	<b>\$ 2,271,937</b>	<b>2.3%</b>
<b>Amortization</b>	<b>\$ 1,977,624</b>	<b>\$ 1,900,000</b>	<b>\$ 1,810,909</b>	<b>\$ 1,890,000</b>	<b>-0.5%</b>	<b>\$ 1,900,000</b>	<b>0.5%</b>	<b>\$ 1,925,000</b>	<b>1.3%</b>



Town of Inuvik

**2021**  
**Capital Budget**

**TOWN OF INUVIK  
FIVE YEAR CAPITAL PLAN  
2021 - 2025**

<b>Funding Source</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Community Public Infrastructure	\$ 2,520,351	\$ 1,854,000	\$ 1,854,000	\$ 1,854,000	\$ 1,854,000
Gas Tax	\$ 2,298,792	\$ 1,359,000	\$ 1,359,000	\$ 1,359,000	\$ 1,359,000
Small Community Fund	\$ 401,334	\$ -	\$ -	\$ -	\$ -
Water and Sewer Reserves	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Town Office Energy Upgrade Reserve	\$ 188,426	\$ -	\$ -	\$ -	\$ -
Town Office Energy Upgrade (AEA Funding)	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Town Office Energy Upgrade (Internal Funding)	\$ -	\$ -	\$ -	\$ -	\$ -
Sidewalk Reserve	\$ 600,000	\$ -	\$ -	\$ -	\$ -
Scada System Reserve	\$ 293,403	\$ -	\$ -	\$ -	\$ -
Community Solid Waste Site Program	\$ -	\$ 600,000	\$ -	\$ -	\$ -
Road Improvement Reserve	\$ 92,735	\$ -	\$ -	\$ -	\$ -
Firehall Exhaust System Reserve	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Pool Rehabilitation (Reserve)	\$ 86,038	\$ -	\$ -	\$ -	\$ -
Pool Rehabilitation (Internal Other Funding)	\$ 151,463	\$ -	\$ -	\$ -	\$ -
Pool Rehabilitation (ICIP Funding)	\$ 562,500	\$ -	\$ -	\$ -	\$ -
Breynat Road Upgrade - ICIP	\$ 758,360	\$ 240,713	\$ 883,428	\$ -	\$ -
Breynat Road Upgrade - Reserve	\$ 115,000	\$ -	\$ -	\$ -	\$ -
Gateway Sign	\$ 125,000	\$ -	\$ -	\$ -	\$ -
Chief Jim Koe Park Reserve	\$ 276,250	\$ -	\$ -	\$ -	\$ -
Chief Jim Koe Park Internal Funding	\$ 200,000				
Homeless Shelter Roof Reserve	\$ 47,100	\$ -	\$ -	\$ -	\$ -
Biomass Hidden Lake Project funding	\$ 1,487,937	\$ -	\$ -	\$ -	\$ -
WTP - Glycol Heat Exchanger	\$ 385,720	\$ -	\$ -	\$ -	\$ -
Arctic Market/Visitor Centre Supplies (ITI)	\$ 52,377	\$ -	\$ -	\$ -	\$ -
Chief Jim Koe Park - Heritage Canada funding	\$ 163,430	\$ -	\$ -	\$ -	\$ -
Chief Jim Koe Park - CanNor funding	\$ 733,750	\$ -	\$ -	\$ -	\$ -
<b>Totals:</b>	<b>\$ 11,789,966</b>	<b>\$ 4,053,713</b>	<b>\$ 4,096,428</b>	<b>\$ 3,213,000</b>	<b>\$ 3,213,000</b>

	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Utilidor Replacement	\$ 5,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
2nd Water Tank- Start Up	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Scada System	\$ 293,403	\$ -	\$ -	\$ -	\$ -
WTP - Glycol Heat Exchanger	\$ 385,720	\$ -	\$ -	\$ -	\$ -
Biomass Project Hidden Lake	\$ 1,487,937	\$ -	\$ -	\$ -	\$ -
Firehall Exhaust System	\$ 70,000	\$ -	\$ -	\$ -	\$ -
SCBA Replacement	\$ 65,690	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
Pool Liner	\$ 800,000	\$ -	\$ -	\$ -	\$ -
MSC Arena Insulation	\$ -	\$ -	\$ -	\$ 800,000	\$ -
Breynat Road Upgrade	\$ 1,011,146	\$ 320,950	\$ 1,177,904	\$ -	\$ -
Road Improvements	\$ 92,735	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Fitness Equipment	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Conference Equipment	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Vehicle	\$ -	\$ 75,000	\$ 60,000	\$ 60,000	\$ 60,000
Tourism Gateway/Welcome Sign	\$ 125,000	\$ -	\$ -	\$ -	\$ -
Town Office and Firehall Energy Upgrades	\$ 480,000	\$ -	\$ -	\$ -	\$ -
Expand Solid Waste Site and Install Fencing	\$ -	\$ 800,000	\$ -	\$ -	\$ -
Homeless Shelter Roof	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Chief Jim Koe Park Enhancement	\$ 1,530,000	\$ -	\$ -	\$ -	\$ -
Haul All Garbage Bins	\$ 84,895	\$ 84,895	\$ -	\$ -	\$ -
Sidewalks	\$ 680,000	\$ -	\$ 350,000	\$ 350,000	\$ -
Dept.-50-Office Furniture	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Dept.70-Frick Control Panels-Replacement	\$ 58,900	\$ -	\$ -	\$ -	\$ -
Dept.70-Brine piping replac/Pump option	\$ 245,900	\$ -	\$ -	\$ -	\$ -
Motor control Panel Replacement	\$ -	\$ -	\$ 69,900	\$ -	\$ -
Arctic Market/Visitor Centre Supplies	\$ 74,825	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 12,886,151</b>	<b>\$ 4,595,845</b>	<b>\$ 4,972,804</b>	<b>\$ 4,525,000</b>	<b>\$ 3,375,000</b>

<b>Difference:</b>	\$ (1,096,186)	\$ (542,132)	\$ (876,376)	\$ (1,312,000)	\$ (162,000)
<b>Cumulative Total:</b>	\$ (1,096,186)	\$ (1,638,318)	\$ (2,514,694)	\$ (3,826,694)	\$ (3,988,694)